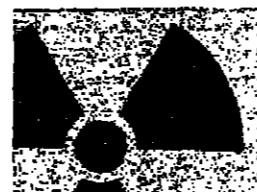


Philip Morris
Why Marlboro
man quit
Page 18



UK nuclear power
Should it be
privatised?
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Cohesion in practice
Is European structural
aid money well spent?
Page 17



Henri Emmanuelli
Seat-warmer or
socialist contender
Page 2

FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY JUNE 21 1994

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Mediobanca holds over \$940m rights issue

Mediobanca, merchant bank at the heart of Italian finance and industry, was last night forced to postpone its £1.50bn (\$940m) rights issue after its share price fell by nearly 5 per cent in a day. The bank said it would "define a new timetable for the operation in the light of market developments". Page 19; World stocks, Page 40

Mazda-Ford talks: Mazda, Japanese carmaker, said negotiations had resumed after a year's break on possible European co-operation with US carmaker Ford. Page 18

Philip Morris chairman and chief executive Michael Miles has quit and been replaced by two fellow executives after his plan to split the US company into separate food and tobacco companies was rejected. Page 18; Lex, Page 18

Samper set to shift direction in Colombia

Colombia's new president-elect Ernesto Samper, left, is likely to shift the emphasis of government economic policy after winning a narrow election victory over his conservative rival Andres Pastrana. The Liberal party leader told supporters he had received a "social mandate" - a reference to the priority he gave to increasing social investment. Page 6

S Korea sets out summit moves: South Korea proposed a working-level meeting a week today with North Korea as the initial step in arranging the first summit between the leaders of the two countries. Page 18; Seoul signals end to curbs on Hyundai. Page 5

Iran bomb blast kills 25: At least 25 people were reported killed and another 70 injured by a bomb blast at a crowded prayer hall in Mashhad, north-eastern Iran. Page 5

Israeli soldiers ambushed: Three Israeli soldiers were killed in south Lebanon in a guerrilla attack on their patrol shortly after Israeli warplanes attacked Hezbollah guerrilla posts.

Ulster Internment hint: Northern Ireland secretary Sir Patrick Mayhew gave his strongest hint that the UK government is considering internment without trial as part of its response to the latest upsurge in sectarian violence. Page 8

Bridge Oil battle heats up: The bidding war for Bridge Oil, Australian oil and gas group, intensified as Texas-based Parker & Parsley raised its offer from 70 to 80 cents a share - and was promptly outbid by another US group. Page 19

Challenge to Zantac growers: Canada's Novopharm became the second company to announce it would launch a generic version of the world's best-selling drug, ulcer treatment Zantac, which is made by the US pharmaceutical company Glaxo. Page 20

Def compensation: Bank creditors to Daf Nv, the Dutch truckmakers, which collapsed in 1988, have received nearly 90 per cent of what they were owed and are likely to be compensated in full. Page 20

Mitsubishi Oil of Japan announced the discovery of what could be a significant oil find off the coast of Vietnam. Page 4

Former Elders IXL executive Kenneth Jarrett has pleaded guilty to being part of an allegedly fraudulent \$466.5m (\$48.8m) foreign exchange scheme involving staff of the Australian brewing and agribusiness group. Page 5

TB threat: Soaring death rates in former Soviet bloc nations from a resurgence of tuberculosis could pose a threat to western Europe, World Health Organisation specialists say.

Czech anti-corruption drive: The city of Prague and the Czech police will launch a drive next month to smash widespread bribe-taking in district and local council offices.

Beatles reunited: Former Beatles Paul McCartney, George Harrison and Ringo Starr have made a recording together for the first time since the group broke up 24 years ago, a producer at the group's Apple recording company said.

Wimbledon champion Pete Sampras kicked off this year's chase for a second consecutive title at the tennis championships with a 7-6, 7-6, 6-3 victory over fellow American Jared Palmer. Sporting life, Page 8

US judges back California's unitary tax system

Supreme Court rejects challenge on assessing companies' income

By George Graham in Washington and Andrew Jack in London

The US Supreme Court yesterday rebuffed international pressure to outlaw California's controversial worldwide unitary system for assessing corporate income taxes, dismissing challenges brought by Barclays Bank of the UK and Colgate-Palmolive of the US.

California fiscal experts do not expect the state, which has introduced an opt-out, to force

companies to use the unitary method, but British companies and tax professionals were concerned that the decision could prompt other US states or other countries to impose the system.

Under unitary assessment, tax is calculated on a proportion of a company's worldwide income instead of only on income earned in the state.

Justice Ruth Bader Ginsburg,

in an opinion written on behalf of the 7-2 majority, said Barclays had not demonstrated that the tax discriminated against foreign commerce, nor that it imposed an undue compliance burden.

Mr Kenneth Clarke, the UK chancellor of the exchequer, said last night he was "disappointed" by the decision. "The government has always strongly opposed the imposition of world-

wide unitary tax on UK-owned companies and supported Barclays throughout this litigation."

Mr Clarke warned that the UK would retain its retaliatory powers in case the US took any legislative steps that might harm UK companies.

The ruling embraced two actions, one by Barclays and another by Colgate-Palmolive, the US consumer products com-

pany, which challenged an earlier ruling that the unitary method could also be applied to US companies.

Barclays, which has waged a 17-year legal battle against the unitary tax system, expressed disappointment at the decision but said it was still "chewing over" the "very long and very detailed" text of the judgment.

The ruling comes as a huge

relief to California which is in the middle of one of its perennial budget crises and had counted on a favourable decision. Although tax officials expect that only about \$50m will actually be collected, the ruling also means California will not have to refund \$1.4bn it has already taken in unitary taxes.

Although this conflicts with

Continued on Page 18

UK reaction marked by frustration, Page 7

Inflation and rate fears prompt hammering for stocks and bonds

World markets fall sharply

By Philip Coggan, Economics Correspondent, in London

World bond and stock markets took a hammering yesterday as concern about inflation and the direction of interest rates in the US and Germany continued to upset investors.

Sentiment in Europe and Asia was depressed by falls in the US bond and stock markets on Friday, which were prompted by a rise in the Commodity Research Bureau index and in gold and oil prices.

Those signs of inflationary pressure, allied to a weak dollar, increased fears that the US Federal Reserve might be forced to induce a further increase in interest rates.

The dollar was weak again yesterday, falling to 1.76596 in London, down over a penny on yesterday's opening and three pennies lower than its closing level in London on Friday. Against the yen, the dollar fell in London to Y101.970 from Friday's Y103.495.

Analysts said that no single factor was responsible for yesterday's bond and equity declines. "It's like Chinese water torture," said Mr Edmund Warner, head of strategy and economics at Kleinwort Benson. "A drip, drip of poor sentiment has accumulated to wear down the markets."

Asian stock markets set the tone for the day with the Nikkei 225 index in Tokyo falling 351.27 points to 21,152.03, and in Hong Kong, the Hang Seng index dropped 115.76 points to 8,998.18.

In Europe, the German stock market suffered most with the DAX index plunging 81.9 points, or nearly 4 per cent, to close at 1,968.82. Shares in Italy also fell by 3.9 per cent and in Amsterdam, a 2.5 per cent drop left the AEX index at 382.84, a low for the year. Mediobanca, the Milan mer-

chant bank, postponed its £1.50bn (\$940m) rights issue after its share price fell by nearly 5 per cent in a day.

The pan-European Eurotrack 100 index closed 41.97 points lower at 1,308.37, a fall of 3.1 per cent.

In London, the FT-SE 100's fall

of 85.3 points to 2,937.6 at the day's low but recovered part of its losses to close at 2,971.1, down 51.8.

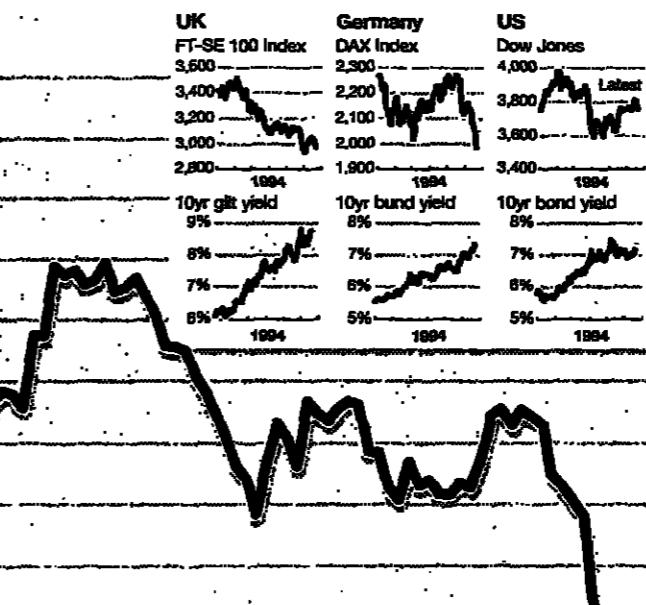
Wall Street also opened lower

and by 1pm local time the Dow Jones Industrial Average was down 30.13 at 3,746.15, after a 34 point decline on Friday.

Despite a rally in the afternoon, European bond markets also had a bad day with UK, German and French bonds all falling by more than three-quarters of a point.

Yesterday's declines in stock and bond markets come towards the end of a half year which has seen little but bad news for holders of paper assets. US economic strength, allied to signs of recovery in Europe, have turned investors' attention towards physical assets such as copper.

With commodity prices rising, bond markets round the world have been hit by inflationary fears and by worries about the



supply of bond issues both from governments and the private sector. Equity markets, which had risen alongside bonds in 1993, have fallen with them in 1994.

Analysts said some investors would be cutting their losses ahead of the half-yearly portfolio valuations at the end of June, so they could make a fresh start in the second half of the year.

Many investors entered 1993 in an optimistic mood about the prospect for lower interest rates around the world.

But first the Federal Reserve

prompted a rise in US interest rates in February and then the mood changed about the likely direction of German rates.

"At the start of this year, the consensus was that German rates would fall and keep on falling into 1995," said Mr Peter Lyon, chief strategist at Smith New Court.

Now signs of economic recovery and still high money supply growth mean many analysts think German interest rates have reached a low, causing investors to favour the D-Mark over the dollar.

Battle over steel subsidies to go to EU court

By Andrew Baxter in London and Emma Tucker in Brussels

British Steel yesterday raised the stakes in its battle against state subsidies to its continental European rivals by announcing it plans to begin legal action later this week against the European Commission.

The company will ask the European Court to annul the Commission's authorisation of further state subsidies to two steelmakers, Ilva of Italy and CSM of Spain. The two companies received the lion's share of £1.7bn (\$3.1bn) of aid approved by European Union industry ministers in December and authorised by the Commission in April.

The move by British Steel steps up the pressure on the Commission, which has been widely criticised by unsubsidised producers for allowing subsidies that do not adhere to the strict rules of the steel aid code, part of the European Coal and Steel Community treaty.

Earlier this month, the European Independent Steel Works Association, which represents privately owned, independent steel producers, said it was also taking the Commission to the court over subsidies to state

Continued on Page 18

Lex, Page 18

British Steel lifts payout, Page 19

High-speed steels group rolls towards flotation, Page 21

European businesses urge state sell-offs to boost jobs

By Lionel Barber in Brussels

European business leaders called yesterday for a sweeping overhaul of the public sector, including privatisation of postal services, telecommunications, energy and transport, in order to increase competitiveness and tackle Europe's unemployment crisis.

In a move aimed at lobbying Europe's political leaders before this week's EU summit in Corfu, Unice, the employers' federation, appealed to governments to set targets for cuts in public spending as a proportion of GDP and to take steps to reorganise the welfare state.

Mr Francois Perigot, the leading French industrialist and newly appointed Unice president, said it was time to reduce the burden of the state on business and roll back the public sector.

"We have kept our eyes closed for 20 years. We can't go on like this."

The Unice report, *Making Europe More Competitive - Towards World Class Performance*, is the most detailed response by business to the white paper on competitiveness, jobs

and growth launched last year by Mr Jacques Delors, president of the European Commission.

The report sets out several areas for action to shrink the public sector through deregulation and privatisation so that Europe can compete more effectively with the US and Asia.

• Reducing the cost of health care through the introduction of new "market type" mechanisms to match supply more closely to demand. That would involve bringing private companies into the health care market.

• Trimming the costs of pensions. That would provide a "basic" state pension for everyone who has worked, with an optional complementary pension financed by companies and/or individuals.

• Reducing the costs of unemployment benefits by limiting the period of entitlement and enforcing tougher eligibility criteria.

• Reducing the costs of sickness and disablement benefits, with responsibility for additional insurance transferred from the public sector to companies and individuals.

In addition, the report calls for

Editorial Comment, Page 17

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NEWS: EUROPE

EU risks Brussels presidency deadlock

By Quentin Peel and Lionel Barber

Fears were growing last night that this week's European summit in Corfu will be unable to break the deadlock over the succession to Mr Jacques Delors as president of the European Commission.

A stalemate risks putting Europe's political leaders on a collision course with the new European Parliament which had hoped to scrutinise the choice of Commission president at its opening session next month.

It would also be a sharp diplomatic setback for the outgoing Greek presidency of the Union.

Prospects of a deadlock have increased in recent days as Mr Ruud Lubbers, the Dutch prime minister and one-time favourite, has refused to bow to Franco-German pressure in favour of Mr Jean-Luc Dehaene, the Belgian prime minister, who formally entered the race last Friday.

Germany, which takes over the presidency of the EU on July 1, now appears to take a relaxed view of the danger of reaching a deadlock on issue at Corfu.

Senior German government officials now believe such an outcome may be inevitable, even if regrettable, and are pre-

paring for the possibility of having to call an emergency summit.

This would probably take place in the early autumn. "The federal government hopes that (the summit) succeeds in deciding the question," Mr Dieter Vogel, the German government spokesman, said.

"If not, we will have to do it later. It is important that we decide this soon." Senior diplomats in Brussels, Madrid and London agreed that it was unlikely that Greece would be able to broker a compromise during the Corfu meeting.

Mr John Major, the UK prime minister, was also said to be unwilling to drop Sir Leon Brittan, chief EU trade negotiator, in favour of Mr Dehaene.

Mr Antonio Martino, the Italian foreign minister, who was in Bonn yesterday for talks with Mr Klaus Kinkel, his German counterpart, also said later that he thought a deadlock on the Commission presidency was probable.

He did not think it would be "a great drama" if a special summit had to be called to decide on the presidency in the autumn.

It also would mean that a decision on the German commissioners might reasonably be left until the election result is beyond doubt.

The German government has hitherto expressed concern that everything should be done correctly by the member states

Twelve agree policy on foreign workers

By David Gardner in Luxembourg

European Union justice and interior ministers agreed yesterday on a joint approach to keeping foreign workers out of the EU, and that no member state should relax this policy without reference to its partners.

At the same time, the ministers shelved discussion on a European Commission proposal that non-EU nationals legally resident in one member state should be able to seek work in other member states, a central Brussels proposal to help integrate foreign workers.

The ministers, operating under the so-called "third pillar" of the Maastricht treaty - concerning home and justice affairs - noted that none of the 12 was pursuing an active immigration policy.

Yesterday's move was therefore a first step towards ensuring that all member states were going about barring entry to foreign workers in compatible ways.

Mr Louis Tobback, the Belgian interior minister, warned the measure would project an image of "Fortress Europe".

The Belgian interior minister warned the measure would project an image of "Fortress Europe".

A so-called EURODAC network. This is a long-awaited system for finger-printing asylum-seekers and suspected illegal immigrants at point of entry. The information would then be circulated among member states to enable them to detect illegal immigrants travelling inside the supposedly border-free EU.

A contract to study how best to set up the system was awarded yesterday to an international consortium made up of Bossard Consultants, Team

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

UNITED STATES										JAPAN										GERMANY									
Exports	Trade balance	Current account balance	Exports	Trade balance	Exports	Trade balance	Current account balance	Exports	Trade balance	Exports	Trade balance	Current account balance	Exports	Trade balance	Current account balance	Exports	Trade balance	Current account balance	Exports	Trade balance	Current account balance	Exports	Trade balance	Current account balance	Exports	Trade balance	Current account balance		
1985	279.5	-174.2	-162.5	0.7	9.2	100.0	100.0	280.5	76.0	94.5	100.5	100.0	242.7	33.2	21.7	2,220.0	102.0	102.0	280.5	76.0	94.5	100.5	100.0	242.7	33.2	21.7	2,220.0	102.0	
1986	230.9	-140.6	-152.7	0.9	8.9	80.2	80.2	211.0	87.0	165.14	124.4	124.4	242.9	53.3	40.3	2,123.3	102.8	102.8	211.0	87.0	165.14	124.4	124.4	242.9	53.3	40.3	2,123.3	102.8	
1987	222.4	-131.8	145.0	1.1	133.1	70.3	70.3	197.5	86.2	165.44	133.3	133.3	254.5	56.7	39.8	2,059.4	112.3	112.3	197.5	86.2	165.44	133.3	133.3	254.5	56.7	39.8	2,059.4	112.3	
1988	272.1	-70.0	-107.3	1.1	184.6	65.0	65.0	219.5	66.6	151.70	147.3	147.3	272.1	61.7	42.8	2,078.5	114.6	114.6	219.5	66.6	151.70	147.3	147.3	272.1	61.7	42.8	2,078.5	114.6	
1989	332.7	-59.1	-149.4	0.5	149.2	65.4	65.4	245.1	70.4	151.98	141.5	141.5	310.1	65.2	52.2	2,099.6	112.5	112.5	245.1	70.4	151.98	141.5	141.5	310.1	65.2	52.2	2,099.6	112.5	
1990	303.9	-79.3	-72.1	1.7	274.7	65.1	65.1	220.0	53.1	152.22	142.0	142.0	320.7	51.2	38.0	2,119.5	117.7	117.7	220.0	53.1	152.22	142.0	142.0	320.7	51.2	38.0	2,119.5	117.7	
1991	340.7	-63.5	-6.7	1.2	238.3	64.5	64.5	247.5	81.2	168.34	137.0	137.0	327.7	11.2	-15.7	2,046.8	117.7	117.7	247.5	81.2	168.34	137.0	137.0	327.7	11.2	-15.7	2,046.8	117.7	
1992	345.8	-54.0	-51.2	1.2	296.6	62.9	62.9	254.6	101.8	169.16	142.3	142.3	330.4	18.4	-17.0	2,020.1	121.2	121.2	254.6	101.8	169.16	142.3	142.3	330.4	18.4	-17.0	2,020.1	121.2	
1993	397.5	-98.3	-93.4	1.1	189.7	65.2	65.2	300.3	120.9	111.7	150.22	173.8	310.5	30.3	-18.2	1,932.3	124.8	124.8	300.3	120.9	111.7	150.22	173.8	310.5	30.3	-18.2	1,932.3	124.8	
2nd qtr. 1993	95.4	-25.4	-22.6	1.0	205.6	64.3	64.3	73.4	28.8	126.82	172.4	172.4	75.2	7.6	-3.1	1,960.8	124.0	124.0	73.4	28.8	126.82	172.4	172.4	75.2	7.6	-3.1	1,960.8	124.0	
3rd qtr. 1993	95.8	-27.2	-24.6	1.1	142.6	65.4	65.4	79.2	32.3	28.2	120.74	183.7	76.7	6.2	-8.7	1,915.6	123.9	123.9	79.2	32.3	28.2	120.74	183.7	76.7	6.2	-8.7	1,915.6	123.9	
4th qtr. 1993	107.8	-24.5	-27.7	1.1	198.7	65.4	65.4	75.6	30.3	28.3	121.18	180.2	81.7	11.7	-3.0	1,915.8	124.8	124.8	75.6	30.3	28.3	121.18	180.2	81.7	11.7	-3.0	1,915.8	124.8	
1st qtr. 1994	107.0	-23.7	1.1	124.0	65.4	65.4	80.9	28.0	121.00	182.3	81.7	4.2	-4.2	1,907.9	122.4	122.4	80.9	28.0	121.00	182.3	81.7	4.2	-4.2	1,907.9	122.4				
May 1993	31.9	-6.9	n.a.	1.2	119.9	63.8	63.8	23.5	6.4	134.47	171.0	171.0	24.5	2.8	-1.3	1,958.4	124.1	124.1	23.5	6.4	134.47	171.0	171.0	24.5	2.8	-1.3	1,958.4	124.1	
July	31.9	-1.2	n.a.	1.2	119.9	63.8	63.8	25.4	6.1	128.58	178.2	178.2	25.2	2.8	-0.7	1,949.5	122.8	122.8	25.4	6.1	128.58	178.2	178.2	25.2	2.8	-0.7	1,949.5	122.8	
August	32.7	-0.2	n.a.	1.2	119.9	63.8	63.8	27.7	1.2	121.57	181.1	181.1	24.1	2.2	-0.5	1,921.6	122.8	122.8	27.7	1.2	121.57	181.1	181.1	24.1	2.2	-0.5	1,921.6	122.8	
September	33.9	-0.8	n.a.	1.2	121.1	63.7	63.7	26.6	9.1	116.38	188.2	188.2	26.6	2.1	-3.0	1,901.4	122.6	122.6	26.6	9.1	116.38	188.2	188.2	26.6	2.1	-3.0	1,901.4	122.6	
October	34.7	-9.4	n.a.	1.2	115.7	63.5	63.5	25.7	9.8	123.71	180.4	180.4	27.5	4.2	-1.8	1,894.5	122.6	122.6	25.7	9.8	123.71	180.4	180.4	27.5	4.2	-1.8	1,894.5	122.6	
November	35.6	-8.8	n.a.	1.2	110.2	63.5	63.5	25.1	9.8	121.88	18																		

NEWS: EUROPE

EUROPEAN NEWS DIGEST

Romania moves on new law to return property

The Romanian Senate yesterday passed a controversial property law, granting limited restitution rights to former owners of around 250,000 residential properties confiscated after 1945 by the former communist regime.

Under the bill, which must be passed by the lower house before becoming law, former owners or their descendants may only claim back properties they still live in as tenants. Those living elsewhere or with more than one confiscated residence can claim cash compensation up to the equivalent of the annual average salary for the past 20 years. Funds for compensation will come from sales to tenants of unclaimed properties. The proposed law will only compensate Romanian citizens resident in the country.

Former owners living abroad will have six months in which to return to Romania and register their claims. Centre-right opposition parties, which boycotted the debate and voting on the law, said the bill violated property rights enshrined in the constitution. The National Peasants party, the main opposition grouping, said it would challenge the bill in the constitutional court if, as expected it becomes law.

The opposition and former owners' groups say the move favours former communists living in confiscated properties, who under the bill will be able to buy their homes for a fraction of their market value. *Virginia Marsh, Bucharest*

EU splits Finnish government

A dispute over Finland's move to join the European Union yesterday split the centre-right coalition for the first time since it took office in 1991 as the anti-EU Christian party pulled out of the government.

But the remaining three government parties, led by the Centre party of the prime minister, Mr Esko Aho, retained an absolute majority with 108 seats in the 200-seat parliament, despite losing the backing of the seven Christian party MPs. The coalition, now comprised of the Centre party, the Conservative party and the Swedish People's party, went ahead yesterday with the formal ratification of Finland's agreement on the terms of accession with the EU following approval at a special conference of the Centre party at the weekend. A similar meeting of the Christian party rejected EU membership, forcing the leadership to withdraw from the coalition in which Mr Toini Kankaanniemi, its leader, was minister for overseas aid. *Hugh Carnegy, Stockholm*

Palermo mayor refuses to quit

Mr Leoluca Orlando, the leader of the Sicily-based reformist movement La Rete (Network), has refused to resign as mayor of Palermo following the announcement last week he was under investigation for alleged abuse of office. He told Palermo city council yesterday he would not step down but agreed to waive his immunity as a member of the European Parliament. His position contrasted sharply with his demands that politicians under investigation resign immediately. The investigation relates to his previous period in the 1980s as Christian Democrat mayor of the city and concerns delays in restoring Palermo's opera house, the Teatro Massimo. The saga of the opera house is one of Sicily's better known instances of bungling officialdom. It has been closed since 1974 when it was declared unsafe. So far £65m (126.7m) has been spent intermittently on restoration but at least a further £12m is required. *Robert Graham, Rome*

Poles lose enthusiasm for vote

Voter turnout for Poland's local government elections on Sunday was between 25 per cent and 30 per cent, the lowest level since the fall of communism. Only hard-core supporters of the political parties bothered to turn out to vote for the 52,173 local government seats. Exit polls mirrored last autumn's parliamentary poll, showing the ruling coalition PSL farmer's party doing well in the countryside. Its former communist partner in government, the SLD, maintained its position in the towns and received around one-third of the vote. The opposition Freedom Union, a centrist group which led the last government also won up to a third of the urban vote leaving the rest to disparate, fervently anti-communist, right-wing groups. *Christopher Bobinski, Warsaw*

ECONOMIC WATCH

Belgian optimism on deficit

Belgium
General government financial deficit
as a % of GDP

Year	Deficit (%)
1985	8.0
1986	7.5
1987	6.8
1988	6.2
1989	5.8
1990	5.5
1991	5.8
1992	5.5
1993	5.8
1994 (Forecast)	6.5

Source: FT Graphics

Belgium is on course to meet this year's target for the public sector deficit of 5.7 per cent of gross domestic product, Mr Philippe Maystadt, the finance minister, said yesterday. Presenting the Treasury's seventh annual report on the public deficit, Mr Maystadt said he was confident the federal government would be able to stick to its goal, even though it was too early to say how well Belgium's three regional governments had performed. Mr Maystadt also announced that Belgium was to introduce a new clearing system that would enable private retail investors to hold government Treasury bills and linear bonds (OLOs), previously only held by banks and institutional investors. Individuals would be allowed to hold the debt instruments in a special bank account. The report said that consolidated debt represented 66.6 per cent of the federal government's total debt at the end of May this year, compared with 69.5 per cent a year earlier.

Emma Tucker, Brussels

■ Sweden's May trade surplus rose to SKr4.5bn (2452m) from SKr4.5bn a year earlier, the Central Bureau of Statistics said yesterday. Analysts polled by Reuters had forecast a SKr6.7bn surplus.

■ Registered businesses in Hungary rose to 92,314 in May from 91,804 in April, the Central Office of Statistics said.

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KAPLAN
The answer to the test question

Baltic states' varied roads to freedom

Philippe Legrain reviews the economic records of Estonia, Latvia and Lithuania since independence

When Estonia flouted the International Monetary Fund's advice and ditched the Russian rouble, its leaders did so in the conviction that a stable national currency was a cornerstone of their country's hard-won independence. But two years on, their initial success - inflation was held to 36 per cent last year compared with nearly 1,000 per cent in Russia - has been undermined by recent price surges.

Latvia's consistently better inflation record underscores Estonia's setback and has called into question its northern neighbour's approach to monetary policy. The Bank of Latvia, while having adopted a "strong lat" policy and maintains high interest rates to stamp out inflationary pressures, Estonia, on the other hand, runs a currency board-like system which leaves policy on "autopilot". The kroon, which is pegged to the German D-Mark, is fully backed by foreign currency reserves whose ebb and flow determine the size of the money stock.

Large capital inflows, fuelled by foreign aid and investment and balance of payments financing, have sent Estonia's money supply rising fast. Consequently, inflation has shot

back up to an annualised 66 per cent in the three months to May, compared with 20 per cent in Latvia.

Renewed inflation has also increased the kroon's overvaluation, sucking in imports and stunting export growth. Estonia's trade deficit widened to EKK1.3bn (68m) in the first

quarter that it gives the kroon much needed credibility. The authors point to the shift in trade from east to west. Finland has replaced Russia as Estonia's main trading partner - to back up their case.

But Latvia has achieved a similar re-orientation.

Latvia's consistently better inflation record has underscored Estonia's setback and called into question its northern neighbour's stable currency approach, seen as the cornerstone of its hard-won liberty

three months of this year, equivalent to a third of export volume or about 20 per cent of estimated first quarter gross domestic product.

On April 1 the third Baltic republic of Lithuania, often considered the laggard in economic reform, plumped for the Estonian way. After a furious debate involving accusations of betraying the motherland, the government pegged the newly-issued litas to the US dollar. Inflation had stabilised at an annualised rate of 36 per cent in the three months before the decision. Lithuania recorded a 300m litas (\$75m) deficit last

Although Russia is still its main trading partner, like Estonia's, about a quarter of its trade is with Russia.

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year and trade remains angled towards former Soviet republics.

Growth prospects for all three countries remain murky. Although industrial output growth is still flat, the Baltic states are hoping for growth this year for the first time since regaining their independence in August 1991. Estonia seems to have the edge but evidence is patchy.

Estonia has also led the way in attracting foreign investment. Finnish and Swedish companies have piled in more than half the EKK906m - equivalent to 4.3 per cent of GDP - that flowed into the small country last year.

Latvia is catching up, having overcome a legislative logjam which led prospective investors to delay committing funds. While only about \$60m (2.7 per cent of GDP) was invested in Latvia in 1993, \$100m is expected this year, according to the Latvian Development Agency.

The UK-based multinational Cable & Wireless and Telecom Finland have announced a \$13m plan to modernise Latvia's telecoms, \$40m of which has already been invested. Kellogg, the US breakfast cereals giant, has set up a \$22m plant near the capital Riga. Lithuania has attracted little

foreign investment to date but is furthest down the privatisation road. More than two thirds of the companies slated for sale have been privatised, and more than half the workforce is now in the private sector. However, allegations of corruption and of Soviet-era "red directors" buying their companies on the cheap have nearly halted the process.

Estonia has opted for the East German model, having set up a privatisation agency modelled on the Troubadour. Of more than 500 earmarked for sale, 52 companies had been sold by the start of the year, with a new wave of auctions under way. But the volume of receipts (\$24m) and impact on the economy have so far been minimal.

Privatisation has barely got off the ground in Latvia. A

quarrel between the newly set up privatisation agency and government ministries over

responsibility for the sell-offs and whether to opt for hard

currency or voucher sales has

hindered progress. Although

Latvia aims to sell about 200

companies a year, only 85 out of a list of 703 have actually

changed hands so far.

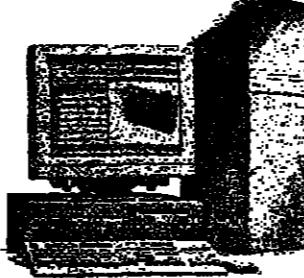


Sachs: points to trade shift

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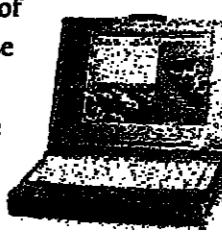
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NEWS: WORLD TRADE

Production of about 130,000 barrels a day expected

Japan strikes Vietnam oil

By Robert Corzine

Mitsubishi Oil of Japan yesterday announced the discovery of what could be a significant oil find off the coast of Vietnam, an area which has proved disappointing for a number of international oil companies.

The find was in shallow water near the mouth of the Mekong River, well away from disputed areas further offshore. The exploration block, known as 15-2, is adjacent to the Bach Ho, or White Tiger field, which produces about 130,000 barrels a day.

Officials yesterday said they "strongly expect that the discovery will... lead to produc-



expected to be of a similarly high quality, the company said.

The Japan Vietnam Petroleum Company, a Mitsubishi subsidiary, said the 10,346 barrel a day flow rate from the exploratory well was "one of the highest flow rates from a single production test in south-east Asia".

Another exploratory well is due to be drilled in the area, but Mitsubishi and PetroVietnam, the Vietnamese state oil company with which it has a production sharing contract, have decided to begin a feasibility study on the possible development of the field.

Analysts say its proximity to

the coast and shallow water depths should help to keep development costs down if a decision is made to go into full-scale production.

Mr Gavin Law, who monitors oil developments in south-east Asia for Wood Mackenzie, the Edinburgh brokers, said there had been "a lot of eagerness" on the part of the Vietnamese authorities to get another significant offshore discovery.

Many recent exploration wells have produced disappointing results, while there has been a big revision downwards in the estimated reserves of the Dai Hung, or Big Bear, field.

tion on a similar scale to the Bach Ho field. Oil from the newly discovered well is also

Tokyo urged to ease refinery imports

By Michiyo Nakamoto in Tokyo

Japan's Ministry of International Trade and Industry yesterday moved closer to lifting restrictions on oil product imports with the publication of a report recommending the deregulation of the oil industry.

In an interim report submitted to the trade minister, a government advisory panel called for the abolition of a special law on oil product imports which has

restricted imports to refiners.

The report says the restriction has helped perpetuate substantial price differentials between domestic and overseas petrol prices, and recommends the easing of rules on petrol station construction.

The panel's recommendation, which will form the basis for Miti policy, comes as prime minister Tatsuo Hata has urged ministries to come up with further deregulatory measures to resuscitate the sluggish Japanese economy.

The Japanese government will compile

a package of deregulatory measures by the end of this month to present to the Group of Seven summit in Naples next month as part of its efforts to meet international criticism that it must do more to stimulate its domestic economy and trim its current account surplus.

Wide-ranging regulations covering the oil industry have come up for special criticism recently as responsible for shoring up the price of petrol.

Swedish call for more telecoms competition

By Andrew Adonis

Mr Per Westerberg, Sweden's minister of industry, yesterday called for a rapid introduction of competition in the provision of telecommunications networks across Europe.

Addressing an FT conference in London on European telecommunications, Mr Westerberg said the liberalisation of telecoms services, as agreed by the EU, was insufficient to give Europe a competitive edge over the US.

"Competition in the infrastructure is also necessary," he said. Pointing to the potential for a new generation of multimedia services using fibre-optic networks, he argued that prices had to be cost-based.

"For this to happen I believe there must be competition in infrastructure as well as in all kinds of service."

Sweden, whose application to join the EU now rests with a national referendum, already allows infrastructure competition.

Within the EU only the UK has adopted the same course.

The European Commission

has yet to announce its proposals on the issue, but appears to be leaning towards infrastructure liberalisation.

Mr Wim Dik, chairman of KPN, the recently privatised Dutch posts and telecoms company, supported the liberalisation of infrastructure, saying he "welcomed" the prospect of competition at home.

He stressed the importance of alliances between national operators to the future of Europe's telecoms industry as international competition advanced. "If there is more competition in your home market, you have to go abroad, and multinationals are driving the international market," he said.

KPN has formed an international joint venture, called Unisource, with the state telecoms operators of Sweden and Switzerland. Telefónica, the Spanish operator, is an associate member.

Mr Cándido Velázquez-Gaztelu Ruiz, chairman of Unisource, told the conference that Telefónica was set to join Unisource as a full member next month. "We share its philosophy," he said.

The addition of Telefónica will strengthen Unisource in its current negotiations for a partnership with AT&T, the largest US operator. AT&T is

anxious to enter the European telecoms market after the success of its smaller US rivals MCI and Sprint in forging alliances with the larger European operators.

However, Mr Dik and Mr Ruiz clashed over the question of universal service obligations on national telecoms operators, an issue slowing progress towards full telecoms liberalisation in the EU.

Mr Dik said market forces should broadly determine telecoms service levels, with any subsidies thought desirable for rural dwellers paid directly to the subscribers.

However, Mr Ruiz argued that national operators should continue to receive subsidies to provide telecoms services to poorer or rural communities. They should either be allowed to subsidise such services from other activities, or competitors should be obliged to pay them a fee to cover loss-making social obligations.

The issue is controversial in Spain, which has recently agreed to forgo an EU concession allowing it until 2003 before licensing "voice" telecoms competitors to Telefónica. Competition in Spain will start in January 1998, as in most of the rest of the EU.

NEWS IN BRIEF

KLM to transfer Orlando flights

KLM Royal Dutch Airlines yesterday announced that it would transfer its scheduled service to Orlando, Florida, to a joint venture to set up with Martinair, the Dutch charter airline in which it owns a minority stake, writes Ronald van de Krol in Amsterdam.

Martinair will start operating KLM's Orlando flights on October 31, but the two airlines will have joint control over marketing and sales. The Dutch charter airline will also increase the flight frequency to Orlando to four roundtrip flights every week, up from the current three, reflecting a rise in demand by holidaymakers.

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Israel, S Korea in air accord

Israel and South Korea have initialled a civil aviation agreement that should allow direct flights between the two countries by early next year and considerably boost the tourist trade, writes Julian Goodman in Jerusalem. El Al, Israel's state-owned airline due to be privatised later this year, has said that it wishes to fly to Seoul as soon as possible as part of its route expansion programme focussed on Asia. Israel's tourism ministry, however, criticised the ministry of transport for misinterpreting the agreement by not providing for the immediate establishment of scheduled flights between the two countries.

Franco-German oil joint venture

A joint venture between units of Germany's Thyssen-Lurgi and Technip of France yesterday finalised a DM30m (£1.2m) contract for a turn-key oil refinery in Leuna in eastern Germany, AP-DJ reports from Frankfurt. The refinery will process 8.7m metric tons of crude oil annually and will produce high octane petrol and diesel fuel with a low sulphur content. The joint venture to design and construct the refinery was formed in February 1993 but became bogged down in negotiations with authorities in eastern Germany.

The diplomats said that Mr di Tella's letter said there had been a misunderstanding about the summit discussions in Cartagena, Colombia, over the new WTO head - which took place after Brazil's president, Mr Itamar Franco, had left to attend a funeral.

Mr di Tella said the Argentines had not understood the talks to be seeking a consensus, and had believed the Brazilians had been consulted beforehand on the issue.

Mr Salinas, who does not leave office until the end of the year, has not yet formally declared his interest in the job as head of the WTO, which is to succeed the General Agreement on Tariffs and Trade next year.

Only one candidate from Latin America is expected to be considered by the new body.

Brazil has insisted that Mr Ricupero, the only person to have officially put his name forward, remained a "viable" candidate.

Ericsson, the Swedish telecommunications group, yesterday said it had received an order worth SKr140m (£11.5m) from SmartTone Mobile Communications Ltd of Hong Kong for Global Systems for Mobile communications equipment to allow SmartTone to expand its subscriber network capacity.

AP-DJ reports from Stockholm. Ericsson will expand SmartTone's original central exchange capacity as well as supply a new Mobile Switch Centre and Base Station Controller.

Japan to make loans to S Africa

By Gerard Baker in Tokyo

The Japanese government is to extend its first ever sovereign loans to South Africa. The credits will be part of a package of measures expected to be unveiled by the prime minister, Mr Tsutsumi Hata, at next month's summit of leaders of the Group of Seven industrialised nations in Naples.

Foreign Ministry officials said a mission would leave for South Africa later this week to look at specific projects for infrastructural investment. The total value of the loans on offer would be decided after the mission's report. Likely areas for investment included telecommunications, medical and educational facilities.

The package of measures will also include up to \$500m (£325m) in trade and investment insurance over the next two years, according to the Ministry of International Trade and Industry (Mit). Mit officials said the de-

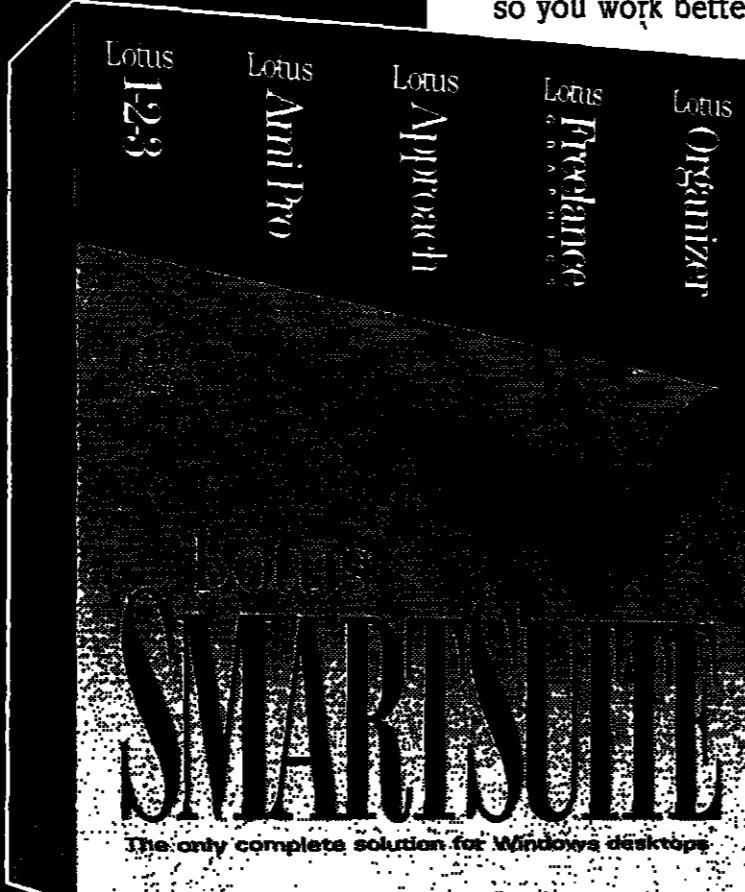
sion is in response to a recent US request that industrialised nations increase aid to Pretoria for its economic rehabilitation programme under the presidency of Mr Nelson Mandela.

The move comes at a time of growing interest by Japanese companies in South Africa. Several utility companies and trading houses have established trading links since sanctions were lifted in 1991. Last month Sumitomo Corporation, one of Japan's leading trading companies, established a joint venture with Associated Mansa Mines to exploit new mines.

Japan is South Africa's fourth largest trading partner. Until recently the country was one of the few in the world to have a bilateral trade surplus with Japan. But the jump in Japanese domestic demand has been reflected in a sharp fall in imports from South Africa. Last year, Japanese exports totalled \$2bn while imports were \$1.9bn.

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Seoul signals end to Hyundai curbs

By John Burton

The South Korean government yesterday appeared ready to end its cold war with the Hyundai conglomerate by signalling its willingness to drop financial restrictions against the nation's largest industrial group.

The Korea securities dealers' association, which receives its guidance from the government, said it would "favourably consider" the registration of three unlisted Hyundai subsidiaries

on the over-the-counter market.

The government blocked the OTC listing of the three companies - Hyundai Heavy Industries, Hyundai Elevator and Hyundai Housing and Industrial Development - in 1982 and 1983, in apparent retaliation for the 1982 presidential bid by Hyundai's founder, Mr Chung Ju-yung.

Mr Chung's presidential campaign was the first political challenge staged by a conglomerate against the government.

Hyundai's traditional strict control over industry.

Mr Chung, who finished a poor third to President Kim Young-sam, announced his retirement last month from the group's management in an attempt to end the government's hostility toward Hyundai.

The OTC listings would be the first step in ending all state-imposed financial restrictions on Hyundai.

The government has prevented Hyundai from receiving

soft industrial loans from the state-controlled Korea Development Bank, issuing bonds in foreign markets, and barred the listing of two other Hyundai companies - Hyundai Merchant Shipping and Koryo Industrial Development - on the Seoul bourse.

Hyundai claims that as a result of the financial restrictions it has had to cancel or postpone some of the projects in its \$5.6bn (£3.7bn) investment programme this year.

Some of the projects affected

include the construction of two car factories by Hyundai Motor, the completion of a 16-megabit semiconductor assembly line by Hyundai Electronics, and the construction of a \$1.5m shipbuilding dock and generator and turbine production facilities by Hyundai Heavy Industries.

Government critics have argued that the financial restrictions were detrimental to the economy's growth, since Hyundai is the nation's largest producer of cars and ships.

Surge in growth rate seen for India

By Nancy Dunne

in Washington

The reform process in India, begun in 1981, could enable growth rates to surge to levels experienced by its East Asian neighbours, the World Bank said yesterday.

In a report before the June 30 meeting of the Paris Club Aid India Consortium, the bank praised the "remarkable" success at improving current and capital external accounts. Growth rose from 2 per cent in 1981-82 to about 4 per cent in the last two years and manufacturing, which initially dipped, has recovered to a modest growth of 2 per cent.

Foreign investment has soared to an unprecedented \$47bn (£21.5bn). But inflation, after declining to about 7 per cent in mid-1983, has been rising again, the report said.

For India to fulfil its growth potential, however, it must strengthen public finances and improve infrastructure. "Reform should be broadened to include social ministries, public enterprises and state government while at the same time intensifying efforts to strengthen social safety nets."

The Bank warns that India must improve its fiscal performance. "At 66 per cent of GDP by the end of 1983-84, the central government debt (9 per cent of the consolidated central and state governments debts) is relatively high. Interest payments already claim over half of central government fiscal revenues," it said.

Improvement must be made in the finances of public enterprises and the states. The bank said it was "essential" India accelerate reforms of public enterprises, which generate one-fourth of the country's non-agricultural GDP.

"Where restructuring exercises must precede large scale disinvestment, public enterprises' managers need to be given the authority to mobilise the resources necessary for financial restructuring, undertake large scale retrenchment and associate interested private parties where possible."

Taiwanese cool to China call

By Laura Tyson in Taipei

Taipei has responded coolly to a request from Beijing to resume high-level contacts, insisting questions relating to the March murders of 24 Taiwanese tourists in China be addressed first, a government official said yesterday.

On Friday, Mr Wang Da-han, Beijing's chief negotiator for Taiwan affairs, faxed a letter to his Taiwanese counterpart seeking an "urgent meeting" to resolve differences - the first time the two would meet since 1989's ground-breaking talks, when officials from both sides held talks for the first time in more than 40 years.

"We have sent nine letters to the Chinese side about the tourists," a spokesman for Taiwan's Mainland Affairs Council said. "We want to resolve the issue. But so far we have received no answer."

The Qiaodao Lake incident occurred when the tourists were robbed and their boat torched. Three Chinese were executed, but Taiwanese suspect they were scapgoats. China has been accused of covering up military involvement.

Correction World Development Report

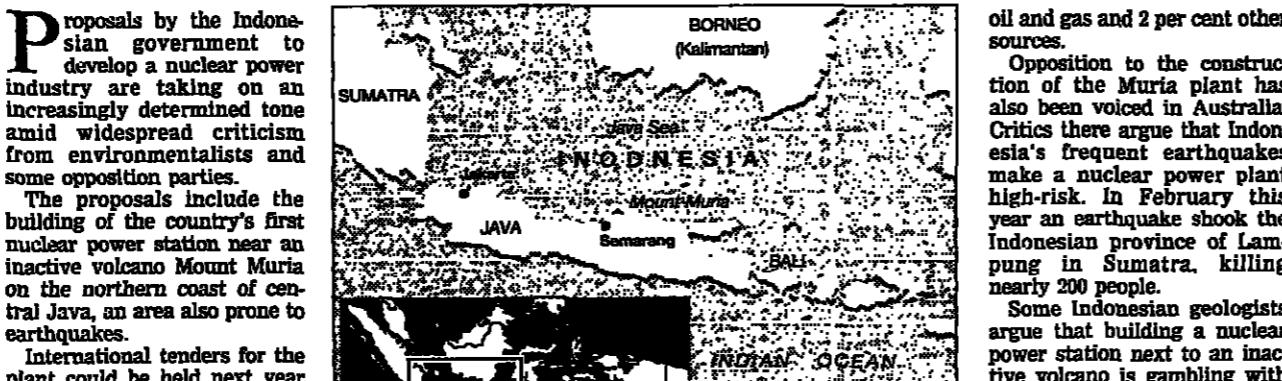
A headline and introductory paragraph in the international edition of yesterday's Financial Times referred to \$200bn a year in donor nations' infrastructure investment. The \$200bn was not limited to donor nations' investment.



People in the small town of Yingde, in China's southern Guangdong province use a boat to make their way down the street after severe flooding which has caused many deaths. The floods rose higher yesterday as rains lashed the southern provinces of Hunan, Guangdong and Guangxi. State media assessments at the weekend put total deaths in excess of 400, with an estimated 160,000 homes destroyed and economic losses running into the tens of millions of dollars, and the lives of 20m people affected.

Critics of Indonesian nuclear energy plans oppose inactive volcano site

Government says energy demand gives it no option, writes Manuela Saragosa



Batam predicts that at forecast rates of increased energy demand, Indonesia faces becoming a net oil importer within the next 10 to 15 years. Although the country has coal reserves for another 300 years, the environmental impact of coal-fired electricity generation limits possibilities.

"We have to go nuclear one day," says Mr Hartarto, trade and industry minister for nuclear power in the Java/Bali grid, which is home to 70 per cent of Indonesia's 180m people and accounts for 80 per cent of Indonesia's total energy requirements, leaving the country with no choice but to go nuclear. There are also proposals for 12 nuclear power stations in Java and Bali over the next 25 years.

Opponents of the nuclear energy scheme at Batam, the state's national atomic energy agency, argue that soaring energy demand in the Java/Bali grid, which is home to 70 per cent of Indonesia's 180m people and accounts for 80 per cent of Indonesia's total energy requirements, leaves the country with no choice but to go nuclear. There are also proposals for 12 nuclear power stations in Java and Bali over the next 25 years.

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Elders ex-executive pleads guilty to forex charge

By Nikki Tait in Sydney

Mr Kenneth Jarrett, a former executive of Elders IXL, the Australian brewing and agriproducts group, has pleaded guilty to involvement in a \$86.5m (£23m) foreign exchange scheme which was allegedly fraudulent and was said yesterday to be willing to give evidence against his former boss, Mr John Elliott.

According to Mr Brind Woinaraki, Crown prosecutor, who is pursuing charges of conspiracy and theft against Mr Elliott, Mr Jarrett and five other individuals previously connected to the Elders IXL group in relation to these foreign dealings, Mr Jarrett has co-operated fully and intends to give evidence against his former colleagues, including Mr Elliott.

Mr Jarrett pleaded guilty in the Melbourne Supreme Court to one count of failing to act honestly as an officer of the company, between April 1986 and June 1990.

25 die in Iranian prayer hall blast

By Roger Matthews

Middle East Editor

Iran's interior ministry said that 25 people were killed and 70 wounded yesterday when a bomb exploded in a crowded prayer hall in the north-eastern Iranian town of Mashhad.

The Islamic Republic News Agency said the worshippers had congregated at the mausoleum of Imam Reza to observe the Islamic mourning day of Ashura, when the blast occurred.

The authorities in Tehran immediately blamed the Mujahadeen-Khalq, the main Iranian opposition group, which in the past few years has been more visible outside the country than within.

However, a statement issued from the Mujahadeen office in Paris "strongly condemned" the bombing. It added: "Such criminal actions, which inflict casualties on innocent people, only serve the interests of the mullahs' regime."

Mashhad was the centre of serious rioting two years ago when official buildings, banks and shops were attacked and several people killed in protests believed to have been sparked by demolition of slum housing.

The protesters also complained of rising prices and poor living conditions, with the demonstrations spreading to other cities including Shiraz and Tabriz. Hundreds of people were arrested and several alleged ringleaders executed.

There have been reports of minor incidents in Tehran this year, but none causing serious loss of life or damage to buildings. In February shots were fired during a rally being addressed by President Ali Akbar Hashemi Rafsanjani.

But with last year's fall in oil prices, the government has fallen further behind in meeting international debt obligations, and inflation again rising sharply, senior Iranian officials have been aware of the risks of further public discontent. Parliament has refused to sanction price increases sought by the government and President Rafsanjani's efforts to maintain other economic reforms, such as a single exchange rate, have been abandoned.

From near bankruptcy in late 1990, Egypt has cut inflation by a third to less than 7 per cent, sliced its budget deficit from 18 per cent of gross domestic product to less than 2.6 per cent, and padded reserves from two weeks of import cover to more than 18 months. All this while liberalising trade and the banking and capital market sectors and streamlining and improving the tax system.

Egypt has also defied tradition by holding the Egyptian pound stable at around £3.33 to the dollar for the past three years, underpinned by the introduction in 1992 of positive real interest rates for the first time in decades. This stability the government prizes as among its most cherished achievements, one which ministers say does more than anything to establish international confidence in the economy.

None of which provides much cheer for the IMF: neither for the numerous bankers and businessmen who have long sought a devaluation - to perhaps £3.8 or £4.00 to the dollar - and, perhaps more urgently, a relaxation and realignment of interest rates. All believe the future of Egypt's export sector - on which they also argue rests Egypt's economic future - depends on improving competitiveness.

Senior officials also suggest that a greater impediment to export growth than the exchange rate is the relative backwardness of Egyptian companies in export experience.

"Our entire economic policy is geared towards the tradeable sector," says Mr Yousaf Boutros Ghali, minister for international co-operation. "But I deeply believe the issue of competitiveness lies in the technical competence of our exporters - this is what we need to worry about."

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Officials do not appear to rule out a continued shaving of interest rates and perhaps slight slippage in the pound-dollar rate. But the government appears otherwise content that the main macro-economic variables are under control. The reforms are at last becoming, some ministers believe, irreversible.

There are signs in the last few months that growth has started to pick up after the depressing effects of the stabilisation programme. Indicators such as cement sales, holding companies' turnover, power consumption, rail freight and others point to growth of about 2 per cent. Bank credit to the public sector is up 21 per cent and to the private sector 32 per cent. A recent lull in attacks by Islamic militants might also lift some gloom from the tourism industry.

So the government will sit it out for the next five or six months and hope that inflation will fall further, exports will continue to grow and that by the end of the year, it will have been vindicated. "The numbers will bear us out," says a senior official.

Mr Obaid agrees the pound

Egypt strong enough to say no to IMF

Reform success allows Cairo to resist devaluation pressure, writes Mark Nicholson

The fact that Egypt and the International Monetary Fund are in disagreement - this time in Cairo resisting IMF pressure to devalue - has a familiar ring to it. That Egypt is prepared to resist IMF recommendations out of self-confidence in its economic performance, however, is a more novel phenomenon.

The differences surfaced last week, when Egypt admitted for the present stage of its economic reform programme faced a delay of up to six months and that devaluation was the point of contention. Cairo had otherwise hoped to win the Fund's approval by next month. That in turn was to trigger relief of about \$5bn of external debt under a 1991 deal in which official Paris Club creditors said they would write off half Egypt's then \$40bn debt if it successfully undertook IMF and World Bank reforms.

Egypt has already enjoyed two tranches of debt relief under this agreement, having since 1991 undertaken "remarkable and broad-ranging reforms", in the words last week of Mr Ram Chopra, director of the World Bank's Middle East department. And senior Egyptian officials say they are confident of winning the third and final tranche by the year's end. But they will do it, they say, Egypt's rather than the Fund's way.

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The forest of fees and charges facing Egypt's small export industries, which some estimates suggest can add 12 per cent to an exporter's costs.

The government also argues that non-oil exports bring in only about 15 per cent of Egypt's hard currency earnings, the bulk of which come from Suez Canal receipts, remittances and oil exports.

Senior officials also suggest that a greater impediment to export growth than the exchange rate is the relative backwardness of Egyptian companies in export experience.

"Our entire economic policy is geared towards the tradeable sector," says Mr Yousaf Boutros Ghali, minister for international co-operation. "But I deeply believe the issue of competitiveness lies in the technical competence of our exporters - this is what we need to worry about."

None of which provides much cheer for the IMF: neither for the numerous bankers and businessmen who have long sought a devaluation - to perhaps £3.8 or £4.00 to the dollar - and, perhaps more urgently, a relaxation and realignment of interest rates. All believe the future of Egypt's export sector - on which they also argue rests Egypt's economic future - depends on improving competitiveness.

Officials do not appear to rule out a continued shaving of interest rates and perhaps slight slippage in the pound-dollar rate. But the government appears otherwise content that the main macro-economic variables are under control. The reforms are at last becoming, some ministers believe, irreversible.

There are signs in the last few months that growth has started to pick up after the depressing effects of the stabilisation programme. Indicators such as cement sales, holding companies' turnover, power consumption, rail freight and others point to growth of about 2 per cent. Bank credit to the public sector is up 21 per cent and to the private sector 32 per cent. A recent lull in attacks by Islamic militants might also lift some gloom from the tourism industry.

So the government will sit it out for the next five or six months and hope that inflation will fall further, exports will continue to grow and that by the end of the year, it will have been vindicated. "The numbers will bear us out," says a senior official.

Mr Obaid agrees the pound



Elliott: 'conspiracy victim'

deals, with similar gains booked to the Equitcorp entities. The authorities allege the transactions were used to funnel money to Mr Allan Hawkins, Equitcorp's now-jailed former chief executive.

Mr Elliott, released on A\$450,000 bail, has consistently maintained his innocence. He has claimed the National Crime Authority had overstepped its jurisdiction in pursuing these matters, saying he had become the victim of a political conspiracy.

NEWS: THE AMERICAS

Ecuador land protests grow

By Raymond Colitt in Quito

Protests by Ecuador's indigenous population have closed some of the country's main motorways, hitting commerce and isolating several cities.

The protests, entering their second week and becoming increasingly violent, were sparked by a land reform law approved by President Sixto Durán Balleñ on June 13 which critics say halts popular land redistribution programmes.

In the central highlands, roadblocks have virtually cut off Ambato and Cuenca, Ecuador's third and fourth largest cities, resulting in supply shortages and price increases. The Pan-American highway has been blocked by protests from some 200 indigenous communities at several junctions in Cotopaxi Province.

About 40,000 indigenous people gathered in the provincial capital Rio Bamba to demand the law.

Announcement of the legislation in Ecuador's Amazon region several access roads to oilfields are also reported to have been blocked. Last week a protestor was shot dead by a motorist trying to crash the barricades.

Clashes between indigenous peoples and Indians armed with machetes have left dozens wounded.

Some governors are asking President Durán to declare a state of emergency; others say they would annul the so-called agricultural development law. Critics of the law say it ends 25 years of land redistribution.

Indigenous peoples, making up 40 per cent of Ecuador's population, are now denied communal land and water rights, they add.

Government and indigenous leaders were due to hold their first talks late yesterday. Yet prospects for an immediate solution are dim; the government has said it will not repeal the law.

Sarita Kendall on Samper's election win

Colombians opted by a narrow margin on Sunday for a continuation of Liberal party rule, but the new president-elect Ernesto Samper is viewed as likely to shift the emphasis of government economic policy.

In the second round of the election, Mr Samper polled just 1.8 percentage points more than his rival, the conservative Andrés Pastrana.

Abstention was unexpectedly low at about 55 per cent and, with 98 per cent of the results in, Mr Samper had polled 3.7m votes. In his victory speech, he told supporters he had received a "social mandate" — a reference to the priority he gave to increasing social investment throughout his campaign.

As he spoke, he was joined by two former Liberal presidents — a reminder that the Liberal party is the most powerful machine in Colombian politics.

Mr Samper, 43, who started as a Bogotá city councillor and moved to the senate, built him-

self a strong supporting faction along the way. When he starts his four-year term as the third successive Liberal president, on August 7, there will be a Liberal majority in both Houses of Congress.

Early in his career Mr Samper headed the National Association of Financial Institutions, a kind of economic think tank, and produced a document arguing for the legalisation of marijuana. But when Colombia's Supreme Court de-penalised drug use last month, he was quick to warn of the dangers of a massive growth in consumption in a country where drugs are so cheap and easy to obtain.

Like the present administration, he sees Colombia as a victim of the drug-consuming countries and says he will continue with the current policy of encouraging traffickers to surrender in exchange for reduced sentences.

In 1989, when car bombs were exploding in city centres and political leaders were

being assassinated, Mr Samper was hit by more than a dozen bullets and was lucky to survive. Four bullets are still there. This, he says, made him feel he had been given a second chance and increased his determination to become president and try to bring peace to Colombia. Mr Samper is a moderate with a strong populist streak and a sense of humour that was suppressed during the campaign.

For the first time, Colombia will have a vice-president: Humberto de la Calle, a former cabinet minister who is likely to be an active partner, particularly on international issues.

In his victory address, Mr Samper paid tribute to President Cesar Gaviria, in whose government he served as minister of economic development. He said the president's "vision and valour have given Colombia a great modernising drive which we shall continue with decision."

However, his own programme is centred on tackling



Samper and wife celebrate his victory in the Colombian presidential election

some of the problems associated with the opening up of the economy over the last five years, such as the gap between rich and poor and city and country.

Colombia's economy grew by 5.2 per cent in 1993 and, with the recent improvement in coffee and oil prices, this year's growth rate should be similar.

But construction and services have been doing much better

than agriculture, industry and mining; non-traditional exports have risen very slowly while imports are also on his agenda. The extra income due from the Cusiana oil reserves from 1995 on will provide great opportunities but Mr Samper is aware of the potential problems and is concerned to prevent further revaluation of the Colombian peso.

WORLD CUP

Nigeria could be Africa's last hope

Simon Kuper in Boston finds the African challenge led by the continent's more stable countries

We are here to win the World Cup," says Nigeria's Dutch coach, Clemens Westerhof. No coach of an African World Cup side has ever been able to make that boast, and Westerhof may be proved right.

His team are making their first appearance in the finals, and are expected to beat Bulgaria in a Group D first-round match in Dallas today. But despite the hype, African soccer may be getting worse, not better.

Certainly Nigeria look the strongest African side ever to make the World Cup finals, stronger, certainly, than this year's Cameroon and Morocco. I do not wish to exaggerate, but the Nigerian players are all intelligent giant sprinters with tremendous skills, particularly their two strikers, Daniel Amokachi and Rashidi Yekini.

For various reasons, no Nigerian defender has played league soccer recently; one player was suspended for six months for calling a Belgian referee a racist. But the team captured the African Nations Cup in April, and some European pundits think the Nigerians will do extremely well in the US.

European pundits have always loved to say that an African side will win the World Cup one day. The prediction sounds grandiose, cannot immediately be disproved, and is kind to the Third World.

But Africa gets poorer by the year, and African soccer suffers too.

"The scissors of European and African football will separate even further," predicts Joachim Fisker, the German manager of Congo. The World Cup is the main sporting event — perhaps the main event, full

stop — for most African countries, yet over 20 of them failed to enter the current competition.

The obstacles were famine or civil war or lack of funds (or all three), while Libya could not travel due to a UN air embargo. Zambia did enter, but its players died when the ancient military aircraft carrying them to Senegal fell into the Atlantic. The Zambian FA had been unable to afford a regular airline.

Or take Ethiopia, one of the African countries which managed to play all its qualifying matches for this World Cup. The Ethiopians' first match was in Morocco. The team flew via Rome, where their five key players sought political asylum. That left eight players to contest the match.

The reserve goalkeeper, the assistant manager and a friend filled in, and Ethiopia began the game with 11 men. By half-time, however, two of the volunteers had dropped out exhausted, and Morocco led 5-0. Early in the second half, three more Ethiopians gave up. With just six players left standing, the referee ended the game. Ethiopia did not make the finals.

The three African teams that are here, Morocco, Cameroon and Nigeria, are among the continent's richer countries, though Nigeria and Cameroon are slipping fast; both had to ask their fans to help pay for their World Cup preparations.

History shows that except for Zaire in 1974 — and they failed horribly — only relatively rich, stable African countries have qualified: Tunisia, Algeria, Egypt, Morocco, Nigeria and Cameroon.

That Cameroon is becoming less stable shows up in this year's

squad. The country's president, Paul Biya, has repeated his 1990 fear of personally picking Roger Milla for the national team. This time Milla is 42 rather than 38 years old, and the French coach Henri Michel does not want him along, but President Biya has been unloved since the elections in 1992, and was obliged to try something. Milla had predicted a "revolution" were he not selected.

Political interference is the norm in African soccer. When I asked Niger's sports minister whether he picked the national team, he replied: "It comes with the job." King Hassan of Morocco is said to have a direct telephone link to his team's bench. Nigeria's military ruler

wanted their team to reflect "the Nigerian federal character" — players from each main tribe, please — though most of the time Westerhof is his own man.

Cameroon did very well in Italy," he says. "But we want to do better here and I know we can." When Cameroon reached the quarter-finals in Italy in 1990, the world's bookmakers were shocked. They should not have been.

In 1978 Tunisia beat Mexico 3-1 and were unlucky to draw 0-0 with West Germany. Four years later Algeria beat West Germany and Chile, and Cameroon gained three draws in three games, while in 1986 Morocco won England's group. At each World Cup the Africans do

well, and each time it is said that the African game is finally coming of age. In reality, it has not advanced much in the past 16 years.

All over Africa you will find boulevards, squares and even churches

renamed after Roger Milla, the continent's hero of 1990. The World Cup matters more to Africa than to any other part of the world. Only in

Italy, explains the Cameroonian writer Celestin Monga, "is the African really perceived by the big

western media as a man capable of making a valuable contribution to the history of humanity."

Every quarter in Africa will be spending the next month around a TV set. Let us hope Westerhof was not just boasting.



Cameroon's François Omam-Biyik beats Swedish keeper Thomas Ravelli to score in Sunday's 2-2 draw. Photo: AP

Strong TV interest in host nation's debut game

By Patrick Harverson
in New York

The first World Cup game played by a US team on American soil was watched by a surprisingly large domestic television audience, according to preliminary ratings.

Although the US-Switzerland game at the Silverdome in Pontiac, Michigan, last Saturday started as early as 11.30am, it attracted a 5.8 rating on the ABC network in the 29 largest US television markets.

One rating point is the equivalent of 941,000 homes.

The US national team's World Cup opening game ended in a 1-1 draw. In comparison, ABC's broadcast later the same day of the third round of the US Open golf tournament — traditionally a strong draw among sports fans — earned a 5.0 rating.

The 5.8 rating for US vs Switzerland was an average for the two-hour broadcast. The data showed that as the game progressed, more

people turned on their sets to watch it, with the final 30 minutes earning a 7.2 rating.

ABC, which normally does not broadcast sports programming so early on a Saturday, was surprised by the strong rating for the US-Switzerland game. Mark Mandel, director of sports information for ABC, said the network was "very pleased... particularly as the game was on so early." He added: "We're off to a great start."

Corporate sponsors of the tourna-

ment were also delighted with the rating for the first US game. Eric Kraus, a spokesman for Gillette, which is advertising heavily on television during the tournament, said: "The high rating shows that there is a great deal of enthusiasm for the tournament is broad-based, or sustainable."

The preliminary ratings for the weekend games shown on ESPN, the cable sports channel which is sharing World Cup coverage with ABC, are not yet available, and the real test for ABC will come when it broadcasts a game not involving the US team.

Seven thousand journalists will be at the World Cup. Our job is to make sure no one gets a scoop.

A sophisticated real-time database designed by EDS means a journalist can screen the very second it happens. Unfortunately for him, so will 8,000 other journalists.

China has told World Cup fans to turn their TVs low and stop shouting "Goal" late at night.

China did not qualify for the

finals, but millions of soccer fol-

lowers are staying up late to

watch matches live on state-run

television.

In a front-page commentary, the Communist Party's *People's Daily* told fans: "Keep the TV down low. When you see a great

goal, keep your emotions under control. Don't shout loudly or applaud." Fans were urged to "guard against accidents happening [at work] because of lack of sleep."

The time difference between

China and the US means that

many of the World Cup matches

are broadcast in the small hours

of the morning.

American grass growers have risen to the World Cup challenge. Sod growers have made valiant efforts to see that the world's best soccer players have a prime plot on which to play.

Of the nine World Cup venues, the surfaces of eight were entirely replaced. Large rolls of Kentucky bluegrass, hybrid Bermudagrass, perennial ryegrass and Tifway II hybrid have been shipped to Michigan from California, to Chicago from Colorado, to New Jersey from North Carolina and to Boston from Rhode Island.

"The US may not lead the world when it comes to the game of soccer," said an expert, "but the contribution we can make to playing conditions is unmatched."

The technology services behind *WorldCupUSA94* For further information call Bill Wright on (44) 81 754 4318

EDS

Canada to reform rules on VAT

UK reads marked frustration

Court to r candidate

UK reaction marked by frustration

By Andrew Jack

The British government and companies with US operations reacted with frustration to the Supreme Court's ruling against Barclays Bank in its long-standing feud with the state of California over the imposition of a system of unitary taxation.

The Confederation of British Industry said: "We are extremely disappointed to hear this news and are awaiting full details to understand its implications."

The Inland Revenue said: "We are naturally disappointed and we are awaiting further details."

It appeared unlikely the government would enact legislation to permit potential retaliatory action against US companies in the UK in the event of a court decision supporting unitary taxation.

Many companies and professionals had expected the decision to go against Barclays, and downplayed its ramifications now that companies could opt to be assessed instead on a water's edge basis, which assesses only income within US borders.

Others expressed fears that the Supreme Court's decision could trigger other US states to impose unitary tax. It also permits California to reintroduce the system.

Court to rule on candidate curbs

By Jeremy Kahn
in Washington

The US Supreme Court yesterday agreed to decide the constitutionality of laws restricting the number of times members of Congress can run for re-election.

In congressional elections over the past four years much has been made of the public's anger with long-time incumbents, who are often perceived to be out of touch with voters and the cause of corruption and political gridlock in Washington.

However, incumbents are hard to defeat because they usually have political and financial resources far exceeding their challengers.

Canada to reform rules on VAT

By Bernard Simon in Toronto

Canada's Goods and Services Tax (GST), the value-added levy introduced in the face of a public uproar three years ago, will undergo several changes if the government accepts a report due to be tabled late yesterday.

However, the suggested reforms fall far short of promises by the now-ruled Liberal party during last year's election campaign to scrap the controversial tax.

The House of Commons finance committee was asked to draw up alternatives to the GST shortly after the Liberals took office last November. Among its main recommendations, according to leaked versions of the report, is a proposal that the tax be made less visible by including it in the retail price of goods and services, rather than adding it at the cash register.

The committee has also reportedly urged that the tax be broadened to include groceries and prescription medicines. In this way, the rate could be reduced from the present 7 per cent to about 5.3 per cent.

The most politically sensitive part of the report is likely to be a proposal that the federal tax be harmonised with retail sales taxes levied by nine of Canada's 10 provinces. With the exception of Quebec, the provinces have so far resisted Ottawa's efforts to roll their taxes, which vary from 7 per cent to 12 per cent, into the GST.

The GST was introduced by the former Progressive Conservative government to replace a manufacturers' sales tax, and accelerate a shift from direct to indirect taxation. Although widely welcomed by business, the new tax became a rallying point for Tory opponents.

Barclays said last night it was currently "chewing over" the "very long and very detailed" text of the Supreme Court judgment.

The bank is believed to have already handed over up to \$30m in taxes assessed by California on the unitary basis in connection with its operations from the mid 1970s up until 1983. As a result of the judgment, it may have to hand over another \$10m in taxes in dispute since that time. Barclays withdrew its retail and most other operations from California in 1988.

The company said last night: "We naturally regret that the court has arrived at this decision in relation to what is an important issue of international taxation. It affects not only Barclays but also numerous other UK and foreign-owned multinationals."

"Any weakening of the certainty provided by the internationally accepted arm's length approach to taxation is likely to have adverse consequences for world trade generally,"

Mr Tony Hughes, an international tax partner with Coopers & Lybrand, said: "This decision is not unexpected because of the degree of political pressure. I don't expect to see any retaliation because there is not much at stake. But there would be a war if unitary tax was extended to other states."

The populist anti-incumbent movement has led to enactment of term-limit amendments in 15 states.

At issue in the case the Supreme Court said it would hear is an amendment to the Arkansas state constitution that prohibits senators who have served two six-year terms and House members who have served three two-year terms from appearing on the ballot.

An Arkansas court invalidated the law in March, citing a 1969 Supreme Court decision that Congress cannot, except in the case of impeachment and conviction, exclude any member meeting the constitutional qualifications - minimum age, US citizenship and state residency.

US health bill must cover all - Clinton

President Bill Clinton yesterday challenged Congress by saying it must pass a health reform bill that covers all Americans - as his plan does - instead of a watered-down version, AP reports from Washington.

"We should not walk away from this Congress without a commitment to cover everyone," Mr Clinton said in an interview on NBC television.

The president spoke a day after Senator Daniel Patrick Moynihan, chairman of the Senate finance committee, said there was no way that Congress would pass a bill guaranteeing healthcare for all Americans. Mr Moynihan said it was more likely that Congress would enact a scaled-down plan with the potential of insurance for everyone within 10 years.

"It doesn't have to be done tomorrow," Mr Clinton said. "It ought to be phased in over a period of just a few years, but we ought not to walk away without a bill that provides health care to all Americans."

Mr Clinton has made solving the healthcare crisis a top priority. More than 37m Americans have no health insurance, and Americans must spend a larger amount of their income on medical expenses than residents of most developed countries.

Some measures in Congress envisage insuring 91 per cent of Americans. Ms Donna Shalala, health and human services secretary, has released a report showing 17.2 per cent of Americans were uninsured in 1992, up from 12.5 per cent in 1980. Most uninsured are middle-class people, she said, hard-working Americans "who get up and go to work every day, yet, every day they must live without the security of health insurance."

Unitary tax ruling difficult to assess

Implications of US court decision on California method are unclear, writes George Graham

The US Supreme Court's decision yesterday in favour of California ends a 17-year legal battle by Barclays Bank and a host of other foreign multinationals and governments against the state's worldwide unitary method for assessing corporate income taxes.

The decision, by a 7-2 majority of the nine-member court, removes an immediate cloud from California's overcast fiscal horizon: the state will not have to refund more than \$1.4bn it has already collected under unitary assessments, and is likely to be able to collect another \$500m next fiscal year in assessments that have been frozen for the last 10 years because of the litigation.

That is no small windfall for California, which has yet to pass a budget for the fiscal year that begins next week. But the implications for the future of the unitary method of taxation are less clear.

Although the Supreme Court decision apparently leaves the way clear for states to adopt the method, practical politics are likely to deter most from accepting the invitation.

Last year, the British government set its wheels in motion for retaliation against California companies by the denial of a tax credit, a move which was partly responsible for the state's decision to change its tax law in a way that essentially gives foreign companies the right to opt out of unitary assessments.

The UK legislation authorising

retaliation remains in effect.

"The state of California should be under no illusion," said Mr Peter Welch, who heads the unitary tax campaign, a UK business coalition that has battled the tax for years, "that if British business should be penalised in the future or if any other state should damage the interests of British companies by the imposition of worldwide unitary tax, then there will be a tidal wave of pressure upon the UK government immediately to institute effective retaliatory measures."

There are, in fact, many cases where foreign companies can benefit from unitary assessments, if their profitability in California is higher than elsewhere.

This is particularly true under the current California system, which allows taxpayers to choose between unitary assessment and a method called "water's edge", which assesses only income within the borders of the US and which comes close in its effect to the arm's-length method embraced in all international tax treaties.

"What we now have is what I call the Burger King system of international tax accounting. Have it your way," said Mr Bill Sherman, chairman of the State Board of Equalisation, California's tax authority.

Several multinationals operating in California choose the water's edge method on principle, even though it

costs them more, because of their objections to unitary assessment.

The arm's-length method is based on the simple principle that only income earned in a particular country or state should be taxed by that government.

Companies are required to account for movements of goods and services between their subsidiaries at arm's-length transfer prices - the same as they would charge to an unrelated company.

Its practical application, however, can be very complicated. Many governments fear that multinational companies may not be able to deduct from its taxable income in its home country the unitary tax assessed on it by a US state.

Justices Sandra Day O'Connor and Clarence Thomas, in dissenting from yesterday's decision, cited the risk of double taxation.

The Supreme Court had already ruled in 1983, in the Container Corporation case, that California's unitary system was legal when applied to US companies, but expressly set aside the question of whether it could be applied to foreign businesses.

The essence of Barclays' case was that unitary taxation, because it conflicts with the arm's-length principle preferred in international tax treaties, interferes with the federal government's right to speak for the US with a single voice on matters of international commerce, and is therefore unconstitutional.

But Justice Ruth Bader Ginsburg, writing for the court, said that the federal government had had the opportunity to prevent states from using the worldwide unitary method, but had not done so.

"Congress has focused its attention on this issue, but has refrained from exercising its authority," Mrs Ginsburg wrote.

Colgate-Palmolive's case, heard in tandem with that of Barclays, was that to exempt foreign but not domestic companies from unitary taxation would be unfair. To win, it would have had to persuade the Supreme Court to contradict its earlier Container decision, the sort of reversal that the justices only rarely contemplate.

by manipulating transfer prices.

Several US states have found the unitary method appealing because it is easier for the collecting agency to assess: a company's taxable income inside the state is calculated by multiplying its total worldwide income by a factor based on the proportion of its property, payroll and sales located inside the state.

But because it conflicts with the arm's-length principle used everywhere else, unitary assessments can lead to double taxation, as a company may not be able to deduct from its taxable income in its home country the unitary tax assessed on it by a US state.

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A MEMBER OF SFA

NEWS: UK

Ulster violence puts internment on agenda

By David Owen and Tim Coone

Sir Patrick Mayhew, the Northern Ireland secretary, yesterday gave his strongest hint to date that the British government is considering internment without trial as part of its response to the latest upsurge in sectarian violence in the province.

His comments came as London signalled that a meeting between Mr John Major and Mr Albert Reynolds, the Irish prime minister, in Corfu this week could give significant new impetus to efforts to forge a lasting political settlement in Ulster.

Downing Street made it clear it had

not ruled out reaching a framework agreement on new constitutional arrangements in time for the next Anglo-Irish summit in mid-July.

Last Friday, Mr Dick Spring, the Irish foreign minister, had warned the document was unlikely to be completed in time for the summit.

Mr Gerry Adams yesterday added his voice to those urging republicans not to retaliate for Saturday night's shooting in which six Roman Catholic men were killed by loyalists.

The president of Sinn Fein, the IRA's political wing, appealed to "those I represent" for calm and restraint. He said republican leaders

would reconvene to discuss Sinn Fein's response to last year's Downing Street Declaration "within days."

With pressure again mounting on London and Dublin to show that their efforts are making headway, officials representing the two governments are understood to be working from the same draft of the proposed framework agreement.

But important differences are said to remain over what the document will say on future north-south institutions and Dublin's constitutional claim over the province.

This is seen in Whitehall as the key trade-off that will be at the core of

any agreement. Although London is anxious to encourage Dublin to move further towards rescinding its territorial claim, officials see little point in granting concessions on north-south relations that would be rejected out of hand by unionists.

In Boston yesterday, Mr Reynolds underlined Dublin's preparedness to support constitutional changes, provided this was part of "balanced constitutional accommodation."

In Lismore, the town where the British army in Northern Ireland is headquartered, Sir Patrick said it was "not for nothing" that the British government whose co-operation would be required if the exercise was to be effective.

for internment every year. He said the provision had been retained because the government believed circumstances could be "envisioned" in which it would be "necessary to use that power."

Ministers have come under pressure from unionists and Tory backbenchers to intern suspected terrorist ring-leaders as part of their response to Saturday night's shooting.

Government insiders believe such a move is still some way off, however, not least because of the difficulties it could present the Irish government whose co-operation would be required if the exercise was to be effective.

Britain in brief

Post Office complaint

The Post Office reported record pre-tax profits for the year to 31 March, but claimed its future was nonetheless in serious jeopardy because of the government's failure to reach a decision on privatisation.

At £305m, pre-tax profits were 8 per cent up on 1992/93 (£283m). The Post Office's core Royal Mail delivery business contributed £286m - far ahead of its government target of £225m.

However, Mr Michael Heron, PO chairman, said the "prolonged waiting game" over privatisation was causing "planning blight" which leaves us "totally in limbo". Mr Bill Cockburn, chief executive, highlighted investment shortfalls and a "worrying" dip in pillar-box mail as further evidence of the need for a self-offer.

Probe plan into instant coffee brands

Officials are preparing to launch a full probe into the instant coffee market, after a survey showed some brands may contain ground stalks or husks, an Agriculture Ministry spokeswoman said yesterday.

Scientists from the Food Authenticity department found that 15 per cent of instant coffee samples tested contained material other than ground coffee beans, the ministry said.

The adulterated coffee, mainly from the cheaper end of the market, probably included coffee plant husks, stems, stalks or stalks added before roasting the beans, it added.

The Ministry is due to discuss the survey with trade representatives and consumer groups on Thursday and will probably launch a full investigation, the spokeswoman said.

The brands involved could not be named, because the number of jars examined was too small to be representative of any one product, she added, noting there was no danger to health.

Dion Nash, despite being restricted by poor light from bowing at the tall-end, completed a magnificent match to become the first player to take ten wickets and score a half century in a Test at Lord's.

Sporting life for England

The sporting summer moved into high season yesterday as England saved the second Test against New Zealand at Lord's and Peter Sampras successfully opened his defence of the men's title at Wimbledon.

Combined with television coverage of the World Cup and the US Open golf championship from Oakmont, Pennsylvania, the British public was able to watch 13 hours of sport on BBC TV alone.

England closed at 254 for eight - just two wickets from defeat. Tail-enders Steven Rhodes and Paul Taylor hung on for the last seven overs with seven men around the bat in catching position.

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Amoco awards contracts

Amoco has awarded contracts worth more than £46m as part of the development of the Davy and Bessemer natural gas fields, which lie about 60 miles off the east Anglian coast.

The contracts include £14m Brown and Root Highland Fabricators for the construction of two single leg platforms, the first time such designs have been used in the North Sea. Total development costs of the two fields are expected to be about £160m.

Exclusion zone for Stonehenge

A four-mile exclusion zone was put into force yesterday around the ancient monument of Stonehenge, in western England.

The Wiltshire monument will be closed to the public at dawn tomorrow for the Summer Solstice, which in past years has led to violent clashes between police and so-called "new Age" travellers trying to reach the stones for the sunrise.

The exclusion zone - with an order preventing processions within the area of treeless downland - has been set up to prevent latter-day sun-worshippers from reaching the stones and police evicting officers on stand-by if necessary.

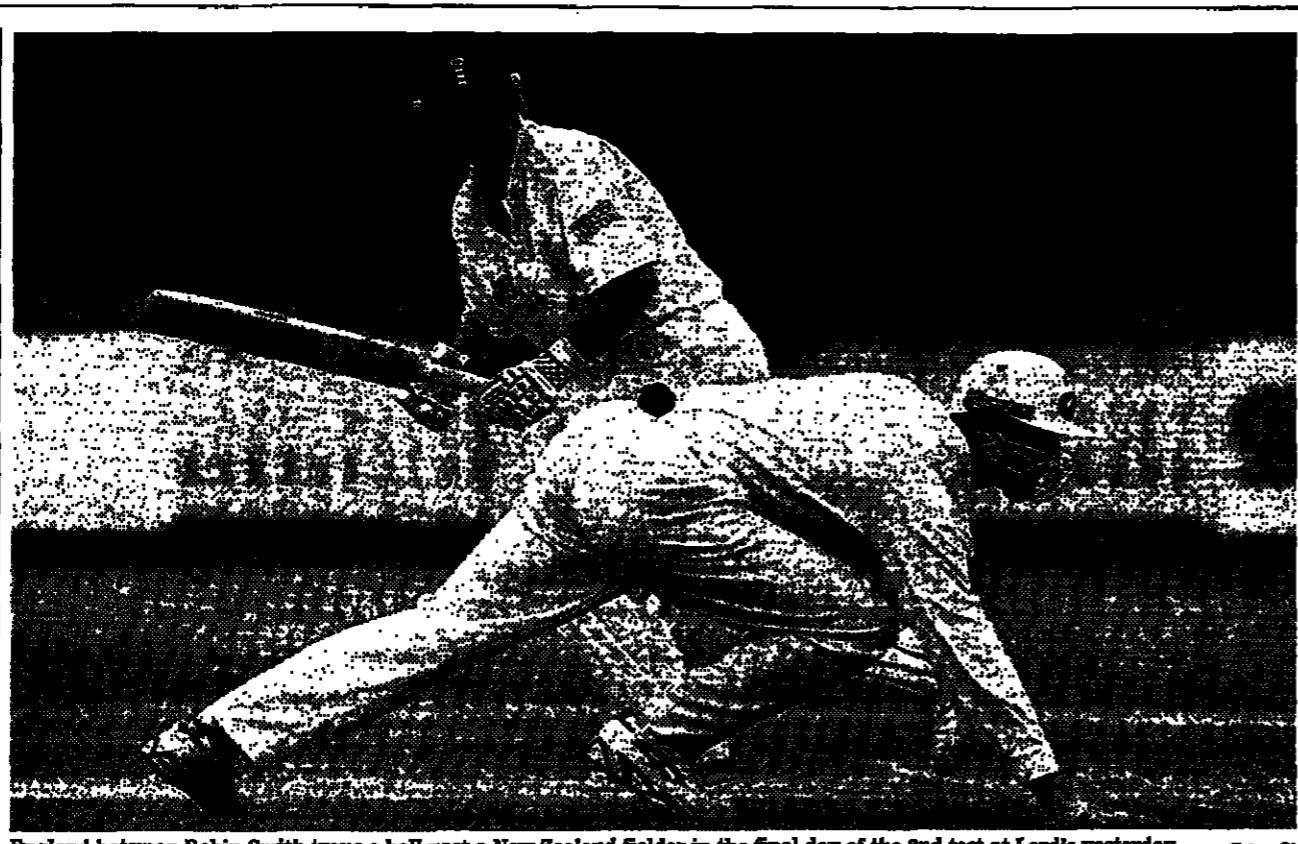
A check was made last night on the movements within the area, but in contrast with previous years there has been no attempt to set up a large camp near the World Heritage Site. Police were hopeful that dawn would arrive without major incident.

Vote on age of consent

In a free vote the House of Lords rejected by a majority of 174 an attempt to lower to 16 the age of male homosexual consent. An amendment to the Criminal Justice and Public Order bill which sought to overturn the decision of the Commons to reduce the age of consent for such acts from 21 to 18 was defeated.

Lord McIntosh of Haringey, Labour spokesman, who moved the amendment, claimed that many peers who took part in the debate spoke from "intuitive feeling rather than rational argument".

Lord Jakobovits, the former chief rabbi, called for the age of male homosexual consent to be retained at 21. He said "we live in a society where the pursuit of happiness is the ultimate aim of life. As a result we pay today with higher divorce rates and crime rates because we indoctrinate our youth to feel that whatever makes them happy is legitimate".



England batsman Robin Smith turns a ball past a New Zealand fielder in the final day of the 2nd test at Lord's yesterday

Picture: PA

Tussle reported over planned defence cuts

By James Blitz and Bruce Clark

A tussle was reported yesterday between the Treasury and the Defence Ministry over forthcoming cuts in military spending, and unhappiness over the economy drive was mounting on both sides of the House of Commons.

The defence ministry is understood to have completed its own proposals for Front Line First, an exercise that is designed to shave at least £750m a year from the defence budget, mainly from support services.

Mr Malcolm Rifkind, defence secretary, said in April that he hoped to save more than the agreed target in support spending and he might use the spare funds to beef up the forces' front-line capability.

The Treasury is now understood to be challenging the idea that any savings over and above the £750m goal should be ploughed back into defence spending. A final decision on the project, also known as the Defence Cost Studies, is likely to be announced in mid-July.

Mr Rifkind is expected to confirm several procurement decisions around the same time, in order to soften the political impact of the cuts and up to 25,000 job losses.

These announcements could include final decisions to buy 250 more Challenger tanks and three frigates, and to upgrade the RAF's Tornado fleet. Mr Rifkind may also confirm the purchase of two new amphibious assault ships, a decision that has been taken in principle but not fully funded.

At Westminster, Mr Julian Brazier, chairman of the Tory backbench defence committee, was one of a number of conservatives who attacked the cuts to the railways.

It also emerged that Mr MacGregor has established a committee of senior ministers to

Confrontation looms over railway strike pay claim

By Kevin Brown, Political Correspondent

The British government appeared to be digging in for a lengthy confrontation with the RMT rail union yesterday as ministers repeatedly attacked the union's "irresponsible" pay claim.

Amid angry Commons exchanges, Mr John MacGregor, the transport secretary, condemned the strike planned for tomorrow and warned that some passengers would not return to the railways.

It also emerged that Mr MacGregor has established a committee of senior ministers to

monitor the strike by signals staff and guide the government's response.

The committee met for the first time yesterday to discuss the prospects for further rail strike chaos if Aslef, the train drivers' union, also decides to strike.

As MPs waited anxiously for talks to begin between RMT and Railtrack, the state owned railway infrastructure company, condemned the strike planned for tomorrow and warned that some passengers would not return to the railways.

He told MPs that Railtrack wanted to achieve a settlement

based on talks on restructuring, which would be separate from the company's 2.5 per cent pay offer.

Shouting down claims by Labour MPs that the government had engineered the strike, Mr MacGregor said the restructuring talks would have to offer "value for money".

He dismissed claims that Railtrack had spent more on refurbishing its HQ than the estimated cost of settling the strike. Labour claimed the dispute could have been avoided if the government had not intervened to order Railtrack to withdraw a proposed pay increase of 5.7 per cent.

Underwriter manipulated figures, court told

By John Mason, Law Courts Correspondent

A former underwriter with the Goodo Walker agency was yesterday accused of lying to Lloyd's agents over the likely losses to be sustained by syndicate 298 following the Piper Alpha oil platform disaster.

During the High Court action brought by 3,095 Lloyd's Names, individuals whose wealth has traditionally supported the market, Mr Stanley Andrews was accused of misrepresenting the

syndicate's losses to agents and the Goodo Walker board.

Mr Jonathan Galsman, for the Names, said that between January and August 1989, Mr Andrews had repeatedly insisted that the syndicate's likely losses would be below the \$104m level at which 298 had arranged reinsurance cover. He had then continued to tell agents that he expected the syndicate to break even, Mr Galsman said.

In April 1989, Mr Andrews reported losses of \$74m, in line with losses projected in the 1988 audit. The reported

figure rose to \$100m by July and remained at this level until September.

Mr Derek Walker, the former chairman of the Goodo Walker managing agency, then discovered the losses were \$125m - beyond the reinsurance level, Mr Galsman said. Mr Andrews had manipulated the figures and given untrue figures for projected losses and results to agents, Mr Galsman said.

"You had not been telling the truth about these figures for months."

The claim was denied by Mr Andrews

who insisted there was no question of

him lying. He had reported the latest figures available, he said.

Mr Andrews had also misled the Goodo Walker board about the scale of the losses, Mr Galsman said. Mr Tony Goodo, the former chairman of the members' agency, had told others in early 1989 that Mr Andrews was predicting the syndicate would either break even or make a small profit. Mr Andrews said he had never told Mr Goodo that the syndicate might do any better than break even. The case continues.

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TECHNOLOGY

Gerhard Storch, financial director of Hoechst UK, is well-versed in promoting the idea of a global accounting system. He has a prepared presentation, complete with slides. The project has an inspirational name, Apollo, with its own sunrise logo. Stories about it appear regularly in the Hoechst newsletter.

Storch is clear about the objectives for Hoechst's system. "First, it is not an accounting project. We are looking to improve customer service. Nor is it a Gerhard Storch project - it involves everyone in the Hoechst group in Europe. The system we are looking for is likely to improve the service to our European subsidiaries in the area of information delivery."

Global systems, especially global accounting systems, are cost effective, enforce standards and bring together different information sources. The German-based Hoechst group is far from alone in its desire to implement such systems across national borders, but few companies can have looked into the idea so thoroughly, and done so much to prepare the ground - and the people.

With annual sales of DM46bn (£18.4bn), Hoechst ranks among the world's chemical industry leaders. Founded 125 years ago, it was the originator of the vivid dyes that brightened clothes fabrics in the late 19th century. Now, it has interests in chemicals, pharmaceuticals, fibres, polymers and paints. Its operations in 120 countries include research laboratories in 15 of them, and it employs 170,000 people worldwide.

"We have a target that our European business should operate in a seamless way in its information flow," says Storch, "whether it comes from marketing information or in the process of receiving orders, planning, processing and ultimately, delivering to the customer. People need accurate, up-to-date information to know that they can deliver to the customer on time."

There are problems to surmount in introducing such compatibility: agreement on aims and universal requirements in-house; choice of software; the weaning of people from their trusted software packages; and, finally, the development of new approaches.

Choice of software was relatively straightforward. Many suppliers claim to offer software that is global, multi-currency, flexible and capable of being customised to the needs Hoechst needed. But Hoechst found few real contenders, especially as it had not yet moved to open systems and was still planning to use its mainframe computers. However, one German division was an enthusiastic user of the German-originated SAP

Staff at Hoechst were thoroughly involved in the introduction of a new system, writes Claire Gooding

A cross-border people project



Storch: 'A global strategy for information systems has to rely on co-operation and communications, not imposing or prescribing'

accounting software.

The group was thus convinced that this modular package offered the most flexible and full-function solution available. It chose SAP's R/2 software for international use on its IBM 3090 and 9021 mainframes. (SAP now offers a Unix-based package, R/3, which arrived too late for Hoechst.)

There were a few deficiencies, made good by developments in SAP's own software language. For example, Hoechst needed a credit management module and undertook a joint development with SAP in the UK to replace a £500,000 in-house software project. In spite of lower functionality, this write-off was a sacrifice worth making for the integration with other SAP modules. Altogether, the investment from the UK, which piloted the development, was roughly £3m; with seven other European countries involved - France, Austria, Spain, Italy, Belgium, the Netherlands and Germany (co-ordinator) - the total cost was thus around £21m.

A Hoechst man for 33 years, Storch did not underestimate the difficulty of weaning users from their existing systems, some of which had been international. These included a bespoke sales order processing system used in the UK, France, Italy, Spain and South Africa, and the mainframe accounting software that MSA (now Dun and Bradstreet) implemented in the UK, Spain, and South Africa 10 years earlier.

Storch was keen to transfer his

SOFTWARE AT WORK

company-wide vision to the people who would use the software. He set up committees in each of the countries contributing to the development. "We felt that a public relations effort was the only way to get it off the ground by a corporate agreement, not a central directive. It was essential that it be led by national companies. A global strategy for information systems has to

rely on co-operation and communications, not imposing or prescribing."

Each team had subcommittees, chaired by the division director. Some countries provided specialist expertise: Spain and Italy on revaluation of assets, for example, and Belgium on VAT rules. Meeting every six weeks or so, the committees wrestled with the details of what turned out to be a rich but complex solution. Some extra modules - cost accounting, and a transport system for dangerous goods - were a part of the UK pilot.

"It's very complex. It requires a great amount of know-how in development and in presentation. Also, it is complex for users, and needs a lot of training. People have to learn as they go along, but we have also had to cope with differences in language and culture," says Storch.

IT organisation manager John Haywood was part of the change management committee. "We have had to train 400 users in the UK, some of whom have never seen a terminal," he says. "We implemented the scheme through a series

of workshops, mixing IT people and end users, so that they learned on the hoof about business processes."

Even so, there were logistical problems - some to do with warehousing control and computerisation and others with employees' inexperience.

The live switch was thrown on the entire system, including three new modules, on the May bank holiday weekend this year. Some 400 users are spread across the UK headquarters west of London in the accounting, chemicals and pharmaceuticals divisions.

"After a couple of weeks live with 400 UK users there were comparatively few problems. But we are in the hands of one central software developer - through seven national suppliers in the countries with the master development in Germany," says Haywood.

SAP, inevitably, has its own agenda. Product updates and releases cause problems to companies such as Hoechst, even though such maintenance is done centrally. SAP's new R/3 software is still going through implementation in its first live sites.

Other companies agree on the extremely rich functions available with SAP, even though, according to Storch, "only 25 per cent of the functionality is exploited by any one company".

Mike Demetriou, group chief accountant, has been using SAP software since the first implementation of bought sales and general ledgers two years ago. The newly implemented modules for production costing and sales, RKK and RKS, bring a fresh dimension to his job. They integrate all the information entered in sales and production to produce a detailed analysis at any level. This means he can take a detailed view, by date, customer, invoice and product, of any data. "I log on daily looking at, for instance, total company performance at the end of the month. If I see a result I don't like, I can go into the hierarchy and look at major divisions, starting to select the route - for example, pharmaceuticals."

"You don't need anyone else to make an inquiry for you - you can do it all yourself, working right down into the detail. If a senior manager doesn't like what he sees in the pharmaceutical budgets, for example, one keystroke will show all the costs that contributed: salaries, travelling, right down to specific transactions - someone's foreign trip. He doesn't have to call in anyone else, so long as he's trained."

Business managers now have a broader knowledge of accounting, and accountants have a broader view of the business. Hoechst's main investment, as Storch constantly emphasises, is not in the system but the people.

Evening primrose in cancer fight

James Buxton on promising trials with a dietary supplement

The windswept islands; the oil comes from a Scotia plant at Lincoln which processes seeds grown by farmers in different parts of the world.

The remoteness of the Western Isles is not a problem, says Chris Corden, the plant's manager. "We use relatively small volumes of evening primrose oil, and we benefit from the very high calibre of scientists and skilled personnel on Lewis."

The expansion at Callanish is intended to step up production of two products, DLMG for diabetic neuropathy (nerve damage caused by diabetes) and EF13 for cancer.

Horrobin is quietly excited about EF13. "Most cancer drug treatments are unsuccessful, prolonging survival time by only 10 to 15 per cent," he says.

"Chemotherapy might increase a patient's life expectancy from five years to 5.5 years. And these treatments are highly toxic, causing nausea and vomiting." By contrast, he says, clinical trials of EF13 (phase II trials) have shown encouraging results.

"Pancreatic cancer is the most devastating of all cancers," Horrobin says. Ninety per cent of cases are inoperable on diagnosis and life expectancy is only three months. But patients given EF13 have found their survival time increased four to sixfold, in other words from three to up to 18 months.

Horrobin says that the patients treated improve more the bigger the dose they receive, while side effects are nil. The product is now moving on to a randomised phase III trial which by the end of 1995 will involve about 30 hospitals in Europe and more than 400 patients. The next stage is to qualify for a license.

Laboratory trials show that about 30 human cancer strains are killed by EF13 without harming normal cells, and beneficial effects are reported from phase I and phase II trials on patients with breast, colon, rectal, brain, liver and melanoma cancers. And a team at St Bartholomew's hospital in London has found that EF13 selectively kills white blood cells infected with HIV, the AIDS virus.

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MANAGEMENT: THE GROWING BUSINESS

Small cheques, big problems

Exporters owed tiny amounts face steep bank charges

A year ago Colefax and Fowler, the up-market UK fabric and wallpaper maker, was facing a revolt in continental Europe. Export sales were increasing from its fabric division, but distributors and retailers were up in arms because of the amounts their banks were charging for the large number of small cheques Colefax required.

Faced with this, customers tended to wait until they had received a number of invoices before paying, and in return Colefax and Fowler had begun threatening legal action. Worse, more customers were paying with foreign currency cheques written on their local banks which took up to 28 days to clear in the UK.

The revolt came to a head at last July's annual distributors' meeting. Without knowing how to achieve it, David Green, Colefax and Fowler's chief executive, promised a solution by September.

Colefax and Fowler's experience is by no means unique. All UK exporters making large numbers of relatively low-value sales will have met the problem. When French or German customers pay Franc or D-Mark cheques the banks can charge the equivalent of at least 2.5%.

If, as with Colefax and Fowler, each invoice is only £96 on average, these bank charges stack up. Telegraphic transfer is no cheaper and even if payment is made directly to foreign currency accounts at a UK bank the banks will still take up to 28 days to clear each cheque.

Colefax and Fowler found a solution that would not be necessary in a genuine single European market. With help from the Bank Relationship Partnership, a London-based consultancy that helps cut the cost of banking, Colefax and Fowler set up local currency bank accounts in each country where it has a significant customer base.

Customers now pay directly to Colefax and Fowler's local account, for which the charges are minimal and where payments are quickly cleared. The next stage is the clever part.

Quality in management, manufacturing and the provision of services is a bit like motherhood and apple pie; everyone these days is in favour. How this elusive goal is best pursued, however, is increasingly contentious.

Last week the quality industry, which has sprung up in the UK around the BS5750 quality standard, received a broadside from the heart of the British scientific establishment. In a 100-page report, the Science and Engineering Policy Studies Unit, a body whose parents are The Royal Society and The Royal Academy of Engineering, accuses the national quality "industry" of being inward-looking, insufficiently focused on the customer and attracting its "share of cowboys".

It says the BS5750 quality standard is but a small part of total quality management and that it tends to encourage existing practices rather than encourage continuous improvement. Sepsu argues for greater recognition for companies doing their own quality assessments and says UK competitiveness needs more award schemes such as the UK Quality Award launched earlier this year.

"The quality assurance business is run largely by . . . assessors, certifiers, creditors, consultants," the Sepsu report says. "It is not run by its customers. Indeed, there is a temptation for the assessors etc to regard each other as their customers with the real customer nowhere to be seen."

Sepsu's criticism comes just two months after Brussels entered the debate with a European Commission document called Elements of Community Quality Policy. This paper aims to put ISO 9000 - the European equivalent of BS5750 - in perspective as part, but only part, of the quest for competitiveness.

Elements of the Sepsu report are likely to be endorsed in the autumn when they are incorporated in a Department of Trade and Industry document called Managing in the 90s.

Looming largest in Sepsu's sights is the British Standards Institution, which not only sets quality standards but, through its BSI Quality Assurance arm, certifies more than 50 per cent of companies seeking BS5750. Describing BSI's domination of the accreditation market as "unhealthy", the Sepsu report says: "There is thought to be too much scope for partiality between the quasi-legislative BSI, which is under constant pressure to increase the income from non-government sources, and its commercially successful offshoot."

Derek Prior, director of communications at the BSI, agrees some of the infrastructure that has sprung up around BS5750 certification does

Richard Gourlay on a broadside attack against BS5750

Quality under fire

NO, I'M NOT ASSESSING THE QUALITY OF YOUR COMPANY, I'M ASSESSING THE QUALITY OF YOUR QUALITY ASSESSOR



need overhauling. He rejects the report's suggestion that BSI's certification and standards-setting functions should be split. And he also doubts whether self assessment could ever replace external assessment by certification bodies.

The report reviews existing research into quality management and draws on interviews with 12 companies and 58 witnesses, including the quality assurance director of Nissan Motor Manufacturing UK and representatives from the Confederation of British Industry and the DTI.

"We are putting ISO 9000 in its place, it has a place but it is not the whole game," says Peter Collins, Sepsu director. The two standards

address only a small fraction of what companies need to manage if they are pursuing a total quality approach, he says. "If unimaginatively implemented, ISO 9000 can easily become a tool for codifying and freezing current practice; total quality management is much more concerned with continuous improvement."

Sepsu contrasts the scope of the BS5750 standard with the nine areas the UK Quality Award seeks to examine - a definition of quality that was originally taken from the acclaimed Baldrige Award in the US. In focusing on processes, BS5750 addresses only one of the nine areas that the award's architects consider contribute to excel-

lence. The other eight, which are largely ignored, are leadership, people management, policy and strategy, resources, people satisfaction, customer satisfaction, the impact on society and business results.

Collins says more than 1m copies of the Baldrige Award questionnaire have been sent to companies, simply because they are useful tools for self-assessment.

The report questions BS5750's place in smaller companies. While few small businesses would not benefit from adopting its basic principles, the costs of obtaining third party accreditation may be inappropriate.

It suggests the government could provide funds to spread the idea that self-assessed quality management programmes are a powerful catalyst for sustained improvement in performance.

The British Quality Foundation could also consider developing another quality award category for companies with fewer than 50 employees. Quality awards, the review says, have proved an effective stimulus to change. "The value of Baldrige, the European Foundation for Quality Management and the British Quality Foundation awards is that they are sophisticated tools for self-assessment, rooted in experience," Sepsu says.

The review also makes recommendations about the people and organisations behind BS5750.

• As a minimum measure, certification bodies should employ only registered assessors.

• The encouragement of mergers between the 34 certification bodies should be considered by the government. The fact that some certifiers are themselves not accredited by the National Accreditation Council for Certification Bodies weakens the whole BS5750 system.

• The government should ensure that consultants used to help businesses prepare for certification meet the most rigorous standards if they are to be used by companies subsidised by DTI schemes.

• The report also questions the wisdom of the DTI's decision to reject a suggestion that BSI and its certification arm, BSI Quality Assurance, be split. The DTI has instead already asked BSI to reinforce the ring-fencing of functions.

At the heart of Sepsu's recommendations is the assertion that truly enduring quality improvement programmes originate within an organisation and are not imposed from outside.

Sepsu contrasts the scope of the BS5750 standard with the nine areas the UK Quality Award seeks to examine - a definition of quality that was originally taken from the acclaimed Baldrige Award in the US. In focusing on processes, BS5750 addresses only one of the nine areas that the award's architects consider contribute to excel-

"UK Quality Management - Policy Options, Sepsu. Tel 071 833 5561

In a Nutshell

Checklist for staying solvent

Many insolvent companies could be avoided if company directors were aware of mistakes made by other businesses.

London consultants Ringrose have produced a checklist for directors based on a review of 250 insolvent companies during the recession.

More than a third of these companies could still be trading had they taken measures included in the checklist early enough, it is claimed.

The list includes questions and skeleton solutions. It asks directors to plot 12 months' gross profit and fixed costs and see if the lines are converging; it asks whether directors always draw up cashflow forecasts to quantify the effects of accepting a large order; it suggests simple calculations of stock turn and trade receivables; if these fail to pass muster, it recommends management time be dedicated urgently to stock control and collection of debts.

Checklist available from 071 323 4142

Barclays calls for business 'Tessas'

Barclays Bank is calling for the introduction of tax-exempt business savings accounts to promote long-term investment in the small business sector.

These business "Tessas" would operate in the same way as their personal sector equivalent. Businesses could invest retained profits in a special account which would be tax-deductible over a set period (three to five years). The funds could then be used for approved purposes such as capital investment, R&D or training.

Barclays' research shows that 78 per cent of businesses prefer retained profits as a source of funding rather than bank overdrafts or venture capital. Some 87 per cent would re-invest more of their profits if the tax system were altered.

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PEOPLE

DTI enlists the great and the good for its governance committee

The Department of Trade and Industry has announced its committee of the Great and the Good to examine whether relations between investing institutions and UK corporations can be improved.

Committee chairman is Paul Myerson, the sometimes outspoken chairman of Gartmore, the fund management company, who is viewed as a hawk on matters of corporate governance. Discussing the committee's role, Myerson takes a diplomatic stance: "I think it is primarily an issue of communication (between shareholders and corporate management). But it can mean that managers are hesitant about committing capital to long-term projects."

However, whether the committee offers a radical solution to the perceived problems of short-termism in investment remains to be seen. The mem-

bers, drawn from leading corporations and investment houses, can come up with meaningful suggestions. "The challenge will be for us to produce something interesting," concedes one member.

Other members are Hugh Collum, finance director at SmithKline Beecham, who has served there since the early 1980s and is credited with helping restore the company's fortunes. He is also a former chairman of the influential 100 Group of Finance Directors which at times has been at loggerheads with shareholders over corporate governance issues.

Also on the committee are Bernard Hartley of the Chamberlain Corporation of London which advises local authority pension funds, Huw Jones, director of corporate finance at Prudential Portfolio Managers

and chairman of the Association of British Insurers Investment Committee. Also present are James Joll, finance director of Pearson, owner of the Financial Times, and Richard Lapthorne, currently finance director at British Aerospace who came to his post from Courtair following BAe's ousting of its former chairman Roland Smith.

Other committee members are Colin Lever, head of the investment division at actuarial consultants Bacon and Woodrow, Geoff Lindey, head of UK institutional investment at JP Morgan Investment Management and chairman of the National Association of Pension Funds investment committee, and William Stuttaford, chairman of the European division of Invesco, who formerly headed Franklin, the fund management company.

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BUSINESS AND THE LAW

Commission loses in PVC cartel case

The European Court has dismissed the European Commission's appeal against the decision of the Court of First Instance in a case involving an alleged cartel in the European chemical industry. The ECJ annulled the Commission's decision for procedural irregularity because it failed to authenticate the decision in accordance with its rules of procedure.

However, the court set aside the ECJ's ruling of 27 February 1992 on the grounds that it had been wrong to decide that the Commission's decision was non-existent.

In December 1988, the Commission adopted a decision ordering several chemicals companies to terminate an alleged cartel agreement in the plastics sector and imposing fines totalling \$27.5m.

Fourteen PVC companies appealed to the CFL. In the course of the court proceedings, the Commission admitted that it could not produce a copy of the original decision signed by the president of the Commission and the executive secretary as required by the Commission's internal procedural rules.

The CFL also found breaches of the Community law principle of the unalterability of Community decisions. Differences existed between the various legally binding language translations of the decision published in the Official Journal and notified to the parties after adoption by the Commission in December 1988.

The CFL decided that the lack of authentication of the decision by the Commission was so serious that Community law required the Commission's decision to be declared non-existent.

The Commission appealed against the CFL's ruling to the ECJ. It relied on four grounds. The ECJ only considered one, since it found in favour of the Commission and set aside the CFL's decision of 27 February 1992 because it contained an error of law.

The ECJ agreed with the Commission that a procedural defect such as the Commission's failure to authenticate a measure in accordance with its procedural rules had to be of sufficient gravity before it could be treated as

legally non-existent.

The ECJ said acts of EU institutions are in principle presumed to be lawful and accordingly produce legal effects, even if they are tainted by irregularities, until such time as they are annulled or withdrawn.

By way of exception to that principle, acts tainted by an irregularity whose gravity is so obvious that it cannot be tolerated by the Community legal order must be treated as having no legal effect and as legally non-existent.

The purpose of the exception, it said, was to maintain a balance between two fundamental, but sometimes conflicting, requirements with which the legal order must comply, namely "stability of legal relations" and "respect for legality".

The ECJ went on to state that when it sets aside a decision of the CFL, it had the power to give final judgment in the original appeal where the state of the proceedings permitted.

The court only deals with the argument raised by the PVC companies relating to the Commission's failure to comply with the authentication requirements in its own rules of procedure. They stated: "Acts adopted by the Commission, at a meeting or by written procedure, shall be authenticated in the language or languages in which they are binding by the signatures of the president and the executive secretary."

The ECJ said that contrary to the Commission's claims, the authentication rule was not a mere formality but was intended to guarantee legal certainty by ensuring that the text adopted by the College of Commissioners became fixed in the languages which were binding. In the event of dispute, it could then be verified that the texts notified or published corresponded precisely to the text adopted by the college.

The ECJ, therefore, annulled the decision for infringement of essential procedural requirements, ordering the Commission to pay costs. On 15 June, the Commission stated in a formal press release (IP/94/538) that it intended to adopt the decision again without any procedural defects.

C-137/92 P: Commission v BASF etc, ECJ FC, 15 June 1994.

BRICK COURT CHAMBERS,
BRUSSELS

Transatlantic mergers between law firms are back on the agenda. After a lull of three years - the result of recession on both sides of the Atlantic - commercial lawyers in the UK and the US will today wake up to the news that two firms are joining forces: Titmuss Sainer & Webb, a medium-sized City of London firm will throw in its lot with Dechert Price & Rhoads, a large Philadelphia-based US firm.

The new partnership will be known as Titmuss Sainer Dechert. Dechert's London office will close and its London partners will become partners of the new alliance while remaining partners of Dechert in the US and in Brussels.

What most City lawyers will want to know is whether the alliance represents the start of the long-expected rush to form transatlantic partnerships, or whether it is merely the extension of the type of exclusive mutual referral of work which has been the basis of several transatlantic relationships, such as that of Los Angeles-based O'Melveny & Myers and City solicitors Macfarlanes.

Mr Michael Smith, senior partner of Titmuss, and Mr Eddy Kling, the partner in charge of Dechert's London office, say the arrangement is a merger in all but name. Together the two firms will have more than 450 lawyers in eight locations enabling them to advise domestic and international clients on a broader range of UK, European and US issues. Certainly, Mr Smith and Mr Kling believe, the arrangement goes beyond any of the current referral arrangements between US and UK firms.

In the heady period of the late 1980s there had been much talk of mergers between large US and UK practices to form multinational law firms capable of meeting the challenge of providing legal services on a global scale. But the economic slowdown in the US and the UK put such plans on hold. As the two economies move out of recession and firms look to expand once more, transatlantic mergers are being actively considered again.

Firms which struggled during the recession are busy pondering what they should do to regain market share. With significant over-capacity in the domestic legal markets both in Europe and the US, expansion overseas is one obvious option. But funding international offices is expensive for all but the most profitable law firms. A merger with a strong US law firm could provide the answer for medium-sized European firms.

Does the Titmuss/Dechert alliance fall into that category? Mr James Wyness senior partner of City-based international law firm Linklaters & Paines says the market would interpret the Titmuss/De-

Transatlantic alliance

Robert Rice considers the implications of a US-UK legal merger



Partners in tow: Michael Smith of Titmuss, Sainer & Webb, Tom Morris, senior partner with Dechert Price & Rhoads and Dechert's Bart Winokur

chert alliance as, in effect, a take-over of Titmuss by Dechert.

Dechert is by far the bigger of the two. Dechert, ranked 47th by size in the US, has 136 partners and 386 lawyers according to the *American Lawyer* magazine's 1993 league table of America's top 100 law firms. Titmuss, in contrast, is ranked 39th by size in the UK with 48 partners and 147 lawyers, according to *Legal Business* magazine's 1993 top 100.

There is also a big difference in the financial performance of the two firms. According to *American Lawyer* Dechert was ranked 58th by gross revenues in 1993 with a turnover of \$106m for the 1992-93 financial year. It was ranked 67th in profitability with profits per partner of \$315,000. According to *Legal Business* Titmuss had a turnover of \$19.8m in 1992-93, placing it 39th in the UK top 100 law firms with profits per partner of £158,000 (36th).

In spite of these differences, Mr Wyness says that the link-up still falls short of a full merger. "For a start it doesn't involve full profit sharing," he says. "Yet it is more than an arrangement to refer business to one another."

In effect, Titmuss is taking on

Dechert's London and Brussels partners. The arrangement will give Dechert a stronger English law capability and Titmuss a strong US referral stream, a Brussels office and a transatlantic dimension.

Both firms have assessed the impact of the loss of referral work from other law firms and the impact on their existing client base and concluded that their link-up would lead to an increase in turnover, an improved image and better services to clients, Mr Wyness says.

The firms say they are keen to

secure a bigger slice of the global legal services market and believe they would be better placed to achieve this as a single unit.

Most legal observers say the alliance is unlikely to have a big impact on the legal services market, largely because the two firms are both medium-sized in their respective markets. "It's not a blockbuster," Mr Wyness says. The big shake-up will come when two top firms - such as Freshfields and Davis Polk Wardwell - decide to form an alliance.

Medium-sized London firms

which compete head on with Titmuss may be more shaken by the

alliance, he says. "A number of them may well say 'why don't we do the same?' But they will have to ask themselves whether they are better able to serve their clients independently or in an arrangement such as this. A lot may be tempted by the idea that such an arrangement might enhance their image," says Mr Wyness.

What do the clients of Titmuss

think about the arrangement? Mr Darren Clayton, company secretary of Traveler, the international bureaux de change operator which has been using Titmuss for some 16 years, said his initial reaction was "very positive." The law firm's approach squares with Traveler's entrepreneurial style, he says. Last year Traveler opened up bureaux at airports throughout the US and has a considerable demand for US legal services.

In the US, Traveler has traditionally used New York-based law firm Milbank Tweed Hadley & McCloy, but Mr Clayton recalls that on several occasions when he has needed advice on a US matter, he was unable to get it immediately because of the time difference between London and New York.

With the new Titmuss/Dechert arrangement, Mr Clayton should be able to get first-hand advice on US issues in London without having to wait until New York wakes up.

"That's a superb benefit," he says.

Mr Michael Johns, Nicholson's managing partner said the firm was looking for a non-executive with a professional services background to take an objective

look at the partnership. By appointing Mr Butler the firm was

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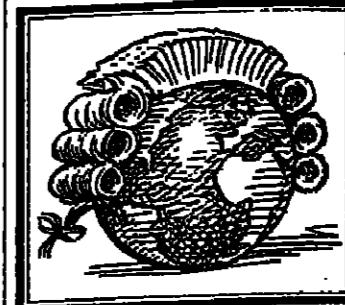
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Management is an issue for all

law firms at the moment, he says.

LEGAL BRIEFS



Nicholson gets its Butler

Nicholson Graham & Jones, a medium-sized City law firm has appointed Mr Jim Butler, former senior partner of KPMG Peat Marwick, as a non-executive member of its partnership board. Mr Butler is chairman of European Passenger Services and a non-executive director of British Rail, Tomkins, the conglomerate, and Camelot, the consortium put together to run the UK National Lottery. His role at Nicholson will be to advise on management issues and act in an ambassadorial capacity.

Mr Michael Johns, Nicholson's managing partner said the firm was looking for a non-executive with a professional services background to take an objective look at the partnership. By appointing Mr Butler the firm was "trying to say we're ambitious, that we want to be seen to be different and that we are flexible", he says.

Nicholson is not the first firm to take on outsiders in a non-executive capacity. Freshfields has two non-executive members of its partnership board. Mischon de Reya also has a non-executive chairman. But Nicholson is the first medium-sized City firm to take on a non-executive and Mr Johns believes Mr Butler's appointment could spark a trend. Management is an issue for all law firms at the moment, he says.

An unhappy lot

One in three UK businesses is unhappy with its professional advisers according to research by accountants Levy Gee. Less than 40 per cent of companies surveyed thought their solicitors had a good understanding of their business. Half thought their lawyers were good value for money. Only 15 per cent said they were satisfied with advice received.

Superpower of stumbling bloc?

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On Monday, June 27 the Financial Times will publish a survey on Russia.

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Hung, but by its own petard

This is not art but a product marketed as such, argues William Packer

In their very different ways, the two exhibitions now filling the Anthony d'Offay galleries say much the same thing of the present avant-garde, at least in its high commercial aspect. None of it is shocking, any more, and goodness knows it must sell very well if it would hardly be where it is. In one sense, at least, it makes very good sense indeed.

But while none of us objects to the successful turning of an honest crust, we are left with a legitimate question hanging in the air: what has any of it to do with art? For what seems to be on offer here is not art as such but a product marketed as art, which is not quite the same thing. Perhaps it is but the cynical exploitation of a gullible market - but need we weep for those in a position to be thus exploited? No: a fool and his money, and all that. Only when it begins to take itself seriously, to seek to justify itself in high and abstract terms, does the cynicism betray itself.

Of the two artists on show, Georg Baselitz is at once the more interesting as an artist and, in consequence, the more seriously dispiriting. For here is the once powerful and original painter who, in the late 1970s, adopted the bare formula of turning his pictures upside-down. He has never looked back. At the Venice Biennale of 1980 he showed a monstrous reclining and gestulating figure. It was rudely carved but possessed even so a raw energy and primitive authority. His sculpture, like

his painting, has grown ever more crude and perfunctory in both image and execution ever since.

In this latest show are three large wood-carvings, though hacked rather than carved, which would be a better description. One is a monumental head, faintly reminiscent in its profile of the Indian tradition. The others are semi-armed torsos, of which the larger retains what passes for a head. All three are presented in their raw state,

but for the selective application of bright red paint to breasts, eyes and mouths. Again, to say the paint is applied is generous, for in truth it is slapped on, to stick where it hits.

This is what Heinrich Heil has to say in his catalogue note: "Baselitz is on the move, a man possessed... he crosses the quarry of past forms, preparing the way for new formations...

Heathenry pervades the entire body of *Frau Paganini* (Mistress Paganini) - instilled in her by Baselitz, the intellectual iconoclast, not in order to cast out the Aten but to find the Other beneath the gashed smoothness of sacred sculpture." It is only such rubbish as this, that would have us take it so seriously, that gives cynicism its bad name; or do Heil and Baselitz themselves believe in it?

The thought that Baselitz is not a cynic at all, but a true believer, would be a matter for real and lasting despair. Whichever the case, the tragedy is that he remains the artist in potential he always was. Even as they stand, these carvings are possessed of a remarkable physical presence for being the lumps of wood they are. What Baselitz offers us in such things, alas, is only the proposition of image and idea, never the resolution.

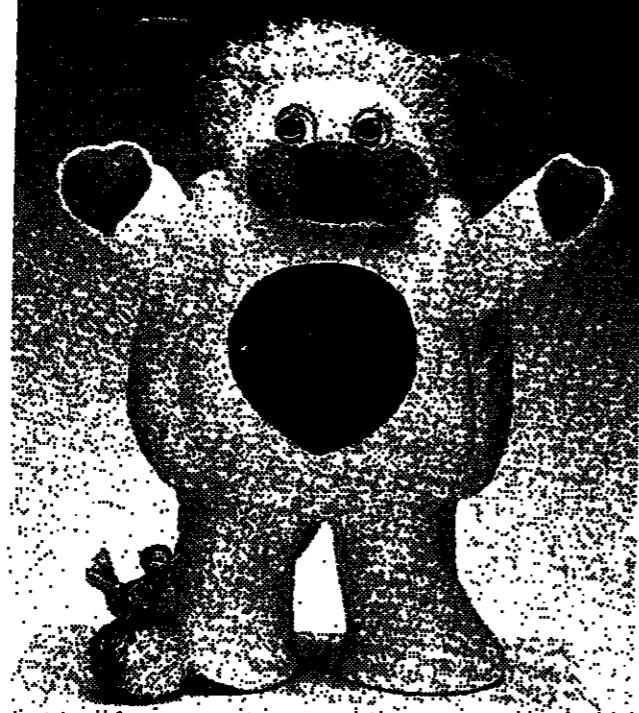
Jeff Koons could never be accused of not taking things far enough. In the face of his excesses, how we wish he could. His mystery lies only in how he has advanced so far in his reputation as an artist at all. We are back to Marcel Duchamp again, and, with his urinal and bicycle wheel, to his iconoclastic play on the nature and status of the work of art - only the poor old innocent was not to know that his *ready-made* would become the byword for all that is mindless and facile in late 20th century art.

Koons has made his fortune by it, first declaring himself as an *artist*, some 10 years ago, by showing squadrons of

brand-new Hoovers in gallery cabinets and floating basketballs - eat your heart out, Damien Hirst - in tanks of water. So he has progressed, as we can see through model railway engines in stainless steel: St John the Baptist with a pig and penguin in porcelain; naked children; a pile comprising a pig, goat, two dogs and a bird in painted wood; a bear and a policeman in vases of carved wooden flowers, and wooden poodles. Only the works from the "Marriage Made in Heaven", to Ilona Staller, "La Cicciolina" - now on the rocks - are missing.

Here is the celebration of the kitsch and the banal, with its circular and self-serving justification that goes back to Dada, though the wit gets ever thinner - object, and you have missed the point; and still you have missed the point. What does Koons have to say about it all? "I believe that taste is really unimportant: salesmen are today's great communicators. I believe artists must exploit themselves, and they must also take the responsibility to exploit their viewers: I am completely adaptable. In the art world I have always found everyone very weak. The art world has always been up for grabs." He at least is an open cynic.

Georg Baselitz: *Frau Paganini*; until July 8; Jeff Koons: *A Survey*; until August 18. Both at the Anthony d'Offay galleries, Dering Street, W1.



Celebration of kitsch: 'Poppies' by Jeff Koons



Towering in command: Steven Page as a potent, saturnine Nick Shadow

Opera/David Murray

'The Rake' renewed

David Hockney has done some repainting for Glyndebourne's celebrated production (from 1975) of *The Rake's Progress*, and in the new house his designs look more brilliant than ever, witty, imaginatively apt, visually sensational. John Cox has come back to direct it again, and with the odd bright new detail the whole conception rings true. This is an unforgettable staging.

Anastasia Hille's Isabella, long-eared and with the wide mouth of a Greek tragic mask, begins as flattery, uncertainly bossy as she pleads for her brother, meeting Angelo's pedantry with her own. Her eventual focus on rage, shock and grief is almost painful to watch. Adam Kotz lends Angelo tragic stature: the dry, bloodless inhumanity that can blaze helplessly into passion.

It also turns Lucio into a romantic hero. The "fantastic", a lounge man-about-town, parasite and name-dropper, is brilliantly seen as a gossip-columnist figure. One of life's free lunches, he blossoms in scabrous anecdote about his alleged familiarity with the

great. In Mark Bazeley's performance, a near-schizoid awareness gives glimpses of self-loathing.

In this climate of rottenness even the most blameless character is reduced to status of bawd: the jilted Mariana is a cackling drunk, though when allowed to Marianne Jean-Baptiste shows a moving dignity.

Yet even in this corrupt Vienna, there are two performances that would fit magnificently into a traditional production.

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ble than any I've seen on a stage. Cox has given her an affecting moment when she plucks out a hair of it - at some evidently painful cost - for one of her admirers.

On a cameo scale Robert Tear's ripe, preening auctioneer is perfect too, lending a vital theatrical charge to the post-prandial third act (especially important at Glyndebourne, as the audience is liable to drift off). Prole Olsen makes a fine, upstanding *Trulove père*, and Angela Hickey a cheery old trout as *Mother Goose*, the brothel-mistress. In the brothel scenes and everywhere else, I missed more of the eager Glyndebourne chorus's words than expected.

As with O'Mara's Tom, however, I was unsure whether the fault lay with them or with the tricks of the acoustic. For *Figaro* three weeks ago I sat in the rear stalls, a bit higher, and heard almost every word; nearer the stage this time, I lost many more of them. That may be one of the uncontrollable accidents of the theatre, and in any case the losses were marginal compared to the persuasive certainties of the production.

Revival sponsored by British Airways; in repertory until August 14

Theatre/Martin Hoyle

Measure for Measure

new version through such exotic localities as Tokyo, Rio, St Petersburg and Darlington. At the Lyric, Hammersmith, for a month, Declan Donnellan's updated production begins ominously. With Peter Gill's hairline and John Gummer's devoutness, the sleekly-suited career politician Angelo portends heavy-handed satire. Will the well-meaning but out of touch Duke be played as Prince Charles? When he yells "Supply me with the habit!" is he demanding a monkish gown or a quick fix?

The production is not that crass. Over the years Cheek by Jowl has evolved a style that might be defined as the unthinking man's Jonathan Miller. This can result in freshness and vitality or the over-geduced padding of a *Twelfth Night* when almost every line was re-written.

Cheek by Jowl has toured its

interpreted, even working in an implied affair between a weepy Feste and a hunky Texan Aguecheek. The suspicion lingers that the company's main aim is to show A-level students that the classics can be cool.

The new *Measure for Measure* avoids such excesses. It skips through the off-life scenes with restraint (Mistress Overdone is modelled on a Dora Bryan chirpy tart, c.1950). It inspires some excellent acting. It oddly makes little of the central dilemma - should Isabella sleep with the man who can spare her brother's life? - and leaves a moral puzzle at the play's heart.

For Stephen Boxer's Duke, iniquitous among his subjects and foiling his deputy's tyranny in the nick of time, is

seen as a melodramatically excitable and really rather silly protagonist of a silent screen cliff-hanger. He is cut down to size as a meddler who toys with people's lives. The final scene of retribution, reconciliation and mercy finds the assembled company grim-faced with resentment. The Duke has played God and we live in a secular age. This is 20th-century editorialising; if you accept the Duke, not Angelo, as the (unwitting) villain of the piece, it paints a desolate picture of a society with no point of moral reference.

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Opera in concert/John Allison

Francesca da Rimini

Riccardo Zandonai's *Francesca da Rimini* may not be a first-rate opera, but it is one of the best pieces of its kind and the Chelsea Opera Group, which places us all in its debt with regular concert performances of neglected works, made a good case for it at the Queen Elizabeth Hall on Saturday.

Operas by Puccini's younger and lesser contemporaries have received a bad press here recently - Giordano's *Fedra* at Covent Garden got a decided critical welcome last month - but *Francesca*, a more deserving cause than any of

Giordano's operas, does not seem to have had a chance to prove itself in England since it reached Covent Garden just five months after its *Turin* premiere in February 1914. *Francesca* has fared better elsewhere: it is done from time to time in Italy, the Metropolitan Opera revived it ten years ago, and it turns up next month at the Bregenz Festival.

D'Annunzio's late-Romantic

elaboration of the story from Dante's *Inferno* gave Zandonai (who died 50 years ago this month) rich scope for atmospheric writing. *Francesca* is rightly scored - consistently colourful, seldom cloying - and the orchestra rose to it, despite some tentative playing in the "silent love duet". The chorus projected the battle music - irrelevant, but a spectacular diversion - effectively.

Though the lush score substitutes melodramatic gesture for dramatic urgency, Nicholas Brattwaite conducted a lively, loving performance.

In the title role, Hannah

Frandsen gave an expressive

soprano to make the most of

the character's surprisingly undramatic music. The three

brothers in the plot were all

clearly characterised: the tenor

Richard Berkeley-Steele (ENO's recent *Lohengrin*) sang Paolo, the handsome brother with whom Francesca falls in love, with plenty of unforced tone; the brutal Gianciotto, who Francesca is tricked into marrying, was taken with vivid power by the bass Phillip Joll; and the unpleasant Malatestino, who out of jealousy alerts Gianciotto to the lovers, was sung with tenorial venom by Gareth Lloyd. Two soprano ladies-in-waiting, Julian Foster as Garsenda and Helen Astrid as Bianciforte, stood out from the rest of the large cast for their lively performances.

Richard Berkeley-Steele

ENO's recent *Lohengrin*

and Anna Stilger present an

evening of Shakespeare, with

musical settings by Copland,

Prokofiev and others. The festival runs till August 28. Ravinia is situated in Highland Park, within easy reach of downtown Chicago by train, bus or car. To order tickets by phone, call 312-243 1650.

■ *Breaking the Code*: Hugh Whitmore's 1986 play about loyalty, national expediency and homosexuality. In repertory with Anthony Clark's *The Living*, a new play about the London plague of 1800 (Interplay 312-654 1055)

■ *A Little Night Music*: Michael

Maggie directs this Sondheim

classic, hailed as the perfect

romantic musical comedy. Just

opened (Goodman 312-443 3800)

■ *Guys and Dolls*: Jerry Zev's

award-winning revival of the timeless

musical fable of Times Square

gangsters, gamblers and good-time

girls is now on a national tour, and runs in Chicago till July 3 (Shubert 312-802 1500)

■ *RAVENNA FESTIVAL*

Tonight's concert features Dianne

Warwick, Butch Bacharach and the

Ravinia Festival Orchestra.

Tomorrow: five-woman group Zap

Mama. Sun: Milton Nascimento.

The Vermeir Quartet gives the first

classical music concert of the

season on Thurs., and the Chicago

Symphony Orchestra begins its

annual residency on Fri with

Christoph Eschenbach. His first

programme is Bruckner's Te Deum

and Beethoven's Choral Symphony.

On Sat., Eschenbach is soloist in

Beethoven's Second Piano

Concerto. Next Mon: Claire Bloom

and Anna Stilger present an

evening of Shakespeare, with

musical settings by Copland,

Prokofiev and others. The festival runs till August 28. Ravinia is situated in Highland Park, within easy reach of downtown Chicago by train, bus or car. To order tickets by phone, call 312-243 1650.

■ *THE HAGUE*

Dr Anton Philipszaat Sat: Günther

Herbig conducts Hague

Philharmonic Orchestra in works

by Webern, Schoenberg and Mahler

(070-360 9810)

■ *VIENNA*

Staatsoper: Tonight, Fri, next Tues

Riccardo Muti conducts Le nozze

di Figaro, with Bryn Terfel as Figaro.

Tomorrow: Sat: Les Contes

d'Hoffmann with cast headed by

Neil Shicoff. Thurs: Ulf Schirmer

conducts Marco Arturo Marelli's

new

BRETON WOODS
Half a century after its signing in New Hampshire in 1944, the Bretton Woods Agreement on currency convertibility and exchange rate stability holds its mystical allure.

In the industrial countries today - with resurgent protectionism, recurrent over- or under-valued exchange rates, high unemployment, and slow growth - people talk wistfully of recapturing the spirit of Bretton Woods. It seems a noble quest. But is it the 1944 agreement the right starting point for international monetary reform today?

After 1945, currencies in western Europe and Japan remained inconvertible and in inflationary disarray. Trade remained hampered, narrowly bilateral, and so limited that output in Europe and Japan stayed unnaturally depressed well into 1948. Furthermore, either because its mandate was incorrectly drawn or its financial resources were too slender, the International Monetary Fund did nothing to relieve this currency impasse and the post-war economic crisis.

The great rescue operation was engineered not by the IMF but by the Marshall Plan, from mid-1948 through early 1952, in Europe, and by the 1949 Dodge Plan in Japan. By 1951, the virtual elimination of inflation in western Europe and Japan was followed by 20 years of stable (some would say unduly rigid) exchange rates based on the US dollar - whose purchasing power over tradeable goods also remained constant until about 1968. What can be called the "Marshall-Dodge fixed-rate dollar standard" led a healthy life until 1971, when President Nixon insisted that the dollar be devalued, to avoid discrediting the American economy.

Both the Marshall and Dodge plans depended on direct dollar assistance from the US. But surprisingly strong conditions - the elimination of fiscal deficits and inflation, and the step-by-step elimination of currency restrictions on current trade - were attained. In Europe, the catalyst was the European Payments Union (EPU), established in September 1950 for securing full multilateral clearing among central banks of 16 western European countries.

To ensure credibility, the US dollar was enthroned both as the unit of account and means of settlement within the EPU. European governments declared exact dollar parities,

Recapturing a lost spirit

Ronald McKinnon in the first in a series on the 50th anniversary of Bretton Woods



to facilitate clearing international payments and secure a "nominal anchor" for their war-ravaged financial systems.

Similarly, Japan fixed the yen at 360 per dollar, as anchor for its successful disinflation in 1945-50.

To maintain their dollar parities, European countries and Japan subordinated their domestic monetary policy to their fixed exchange rates.

In what ways did the 1950-1970 Marshall-Dodge standard differ from the spirit of Bretton Woods? Marshall-Dodge imposed a common monetary standard on the industrial countries at the outset of the policy of fixing exchange rates. Participating industrial countries experienced roughly the same low rate of price inflation in tradeable goods - about 1 per cent per year - as the US.

Why deny that the negotiators at Bretton Woods in 1944 wanted a stable common monetary standard, or at least wished for something similar to Marshall-Dodge? Keynes, who dominated the thinking of the conferees, drew up the Bretton Woods articles to give each national government flexibility in choosing its own macroeconomic policy, to secure full employment.

Remembering the failure of the international gold standard in the inter-war period, Keynes did not want to establish any common monetary standard. Nor, because of his concern with "hot" money flows in the 1920s and 1930s, did he want an unrestricted world capital market. He and his intellectual heirs subscribe to the principle of national macroeconomic autonomy. After the war, both Keynesians and monetarists rejected the idea that monetary autonomy be limited by international obligations.

A second-best technique for providing a common nominal anchor is to turn the job over to a single dominant country whose own internal price level has been relatively stable. In some unusual historical circumstances, this may work well for a while. Yet any such asymmetrical standard remains vulnerable to upheavals in the centre country. Far better to negotiate a fully symmetrical agreement among hard-currency countries - like Japan and the US in the 1950s - for anchoring the price level of the group in a manner consistent with keeping nominal exchange rates stable into the indefinite future.

The author is William Eberle Professor of International Economics at Stanford University

be whether a country had an ongoing net trade deficit.

Thus did the negotiators of 1944 imagine they had redefined the principle of national macroeconomic autonomy with limitations upon exchange risk in international trade.

With hindsight (and Milton Friedman), we now know inflationary national monetary policies cannot sustain higher levels of employment. But that was not the prevailing view at Bretton Woods in 1944. Despite its great success in practice, the "accidental" advent of the Marshall-Dodge standard was a conceptual anathema to most professional economists in the 1950s and 1960s - with echoes to the present day.

How does this potted history matter for reforming today's international monetary system?

First, because international capital markets are now fully open, a trade deficit no longer warrants an exchange depreciation - which the old spirit of Bretton Woods encouraged. For example, the ongoing US current-account deficit has encouraged the American government to exhort the Japanese into two serious episodes of yen overvaluation - in 1986-87 and again in 1990-94. In both cases, a slump in private investment, because of the exchange overvaluation, caused a sharp downturn in the Japanese economy with no reduction in its current account surplus.

Second, as with the Marshall-Dodge standard, securing more stable exchange and interest rates must proceed simultaneously with the international harmonisation of national monetary policies. The keystone must be a low or zero rate of inflation in a broad basket of tradeable goods.

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The world has turned. The British Labour party, founded by the trade unions, is no longer wholly their creature.

This is about to be demonstrated, perhaps conclusively, during the leadership election. It is a historic change. Some of us have long believed that Labour would not form another government until it made itself as institutionally separate from the unions as the American AFL-CIO is of the Democratic party. In Britain we are nowhere near that happy state, but the management of the party by powerful trade union leaders has become so diminished as to be a mere irritant.

It did not seem like that in 1982, when the late Mr John Smith was elected leader with heavy and visible union support. Progress was made at last year's conference, when one member-one-vote was adopted for the selection of parliamentary candidates, but it looked as if the price Mr Smith paid - a speech appearing to offer the unions favourable legislation by a future Labour government - was too high. Now it can be seen that the most celebrated decision of that conference was worth the effort expended in engineering it. For the new method of voting for a leader, Mr Smith's successor, is closer to genuinely democratic than anything in the party's history.

The electoral college is divided into three: Labour representatives in the Westminster parliament and the European assembly; constituency Labour party members; and trade unionists who are also Labour supporters. Most, but not all of the 2.75m or so individuals entitled to vote in the union section may make their decisions without benefit of

guidance or pressure from union leaders. Of Britain's big five unions only the T&G - the Transport and General Workers - has recommended a candidate, Mrs Margaret Beckett. Yet all five will send Labour's standard ballot forms to members' homes. These will be accompanied by a leaflet produced by Labour party HQ, with each candidate allowed a photograph and short election address. The last page will invite recipients to join the party as direct members.

With fond memories of my long service in direct mail, that sounds convincing to me. Yet if Labour is turning postal-democratic, it is the Tories who must take some of the credit. Two

companies, the Electoral Reform Society's balloting subsidiary and Unity Security Ballotting Services, will scrutinise and count the returns. They have had much practice as a result of Conservative legislation obliging unions to consult their members every other afternoon.

Nothing is perfect. The T & G will stuff its envelopes with a statement urging recipients to vote for Mrs Beckett. It may regret that, when its general secretary, Mr Bill Morris, was elected there was a 24 per cent return. Perhaps there may be 30 per cent this time. That suggests that only the most politically aware in the T & G will participate. There is no telling how many those who do bother to mark their ballots and send them in the reply-paid envelopes will be swayed by their union's leaflet as against all the other influences on their thinking, but there has to be

some bias in favour of Mrs Beckett. There had better be a bit of Mr Morris and his executive will be seen to be as politically important as in truth they have become.

The big five will account for something like three-quarters of the vote. Some of the smaller unions have stated a preference for Mr John Prescott. One is the railway union, the RMT, to which Mr Prescott offered strong support yesterday. It will conduct a full postal ballot of 80,000 members. Another, the GPMU printers union, will hold workplace ballots for 97,000 political levy-paying members. Naturally it expects a higher turnout, perhaps 75 per cent. We

can be sure that these voters will be influenced by the union officials who distribute and collect the papers, and may even watch while the choice is made. Such winking aside, the national primaries will be conducted a result that reflects the views of Labour supporters, or at least those interested enough to vote. Some expect that proportion to reach 40 per cent, on the grounds that the winner may well be the next prime minister. Whatever the figure, the process will set union influence where it belongs, on the margin of party affairs. Sooner or later the union block vote at party conferences, already diluted, will be swept away, thus concluding the divorce between party and "movement". Everyone should now be able to see that coming.

What a pity, then, that none of the three leadership candidates - not even Mr Tony Blair - can be sure that they will be influenced by the union officials who distribute and collect the papers, and may even watch while the choice is made. Such winking aside, the national primaries will be conducted a result that reflects the views of Labour supporters, or at least those interested enough to vote. Some expect that proportion to reach 40 per cent, on the grounds that the winner may well be the next prime minister. Whatever the figure, the process will set union influence where it belongs, on the margin of party affairs. Sooner or later the union block vote at party conferences, already diluted, will be swept away, thus concluding the divorce between party and "movement". Everyone should now be able to see that coming.

Such fearfulness of the spirit of union power past is Old Labour talking. It still burbles. When the BBC went on strike on the night of the Euro-elections the party ruled that none of its leaders should cross picket lines. That was plainly absurd. Over the weekend Mrs Beckett contrived to show that she was more sympathetic to secondary picketing, that scourge of the 1970s, than either of the other two candidates. Mr Prescott neatly stepped aside from that one, but he was not so robust as Mr Blair, who has made it clear that his programme for labour legislation would not start with a clear-out of the Thatcherite union laws.

The ideal Labour leader would replace the habit of supporting all official strikes with a less predictable approach. Yet Mrs Beckett and Mr Prescott evidently believe that they need the unions' approval. That may be why Mr Blair, the likely winner as leader, and the most robust on unions, has declined to state a preference for deputy. He must find it difficult to choose between a millionaire and an albatross.

Joe Rogaly

Ghosts of Labour past



The new method of voting for Mr Smith's successor is closer to genuinely democratic than anything in the party's history.

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LETTERS TO THE EDITOR

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No evidence of need for London council

From Dr Graham M Lomas

Sir, Would international business be more likely to come to London, and that already here stay, if the capital had an elected council for the whole of the built-up area grounded in the English system of local government? The study *London Factor* ("London's image at risk, says report", June 16) argues precisely that. The report says financial service companies feel London is drifting aimlessly in the absence of such a council, and is destined to lose out to other cities. I framed and did the interviewing for the study, but feel obliged to dissociate myself from this interpretation.

Businesses with a high clerical component reduce operations in London because costs and managerial complexities are too great - things a London-wide council would not mitigate. Foreign banks that leave do so because London is over-banked. International companies remaining have seen London become more important recently to global business strategies revised in the wake of the worldwide recession; but costs and potential returns will loom ever larger in future in their locational decisions and may lead some to move business away. A London-wide council would have little impact on either factor. Those interviewed felt

London's standing specifically vis-à-vis Europe would on the whole not be significantly reduced by financial centres and a central bank developing on the mainland - though again, some work would inevitably move to a European location. Problems mentioned by businesses interviewed - manpower, training, transport, regulations - could be noticeably reduced through higher quality decision-making and administration in existing local, central, and institutional governments. None raised would appear to be better addressed through a new local authority for Greater London.

It is important - unquestion-

ably - to sustain London's image and its unique status among world metropolises. Special, and highly flexible, arrangements have to be found to bring real strategic thinking regularly to bear on big issues. Systems of city-wide government elsewhere, and continual failure in London's past to orchestrate land-use planning successfully as between housing, transport and jobs, show us what to avoid, not what to repeat. A London-wide local authority has been superimposed on the *London Factor* study. I fear it does not emerge from the evidence.

Graham M Lomas,
49 Smithdown Road,
Purley, Surrey CR6 4NJ

authority for Hartlepool. The Mori survey figures show that the identity level of Teessiders with a Teesside-wide authority is one of the highest recorded anywhere in the country.

You are quite right to compare this ill-fated Review with the "Concorde fallacy". But please - stop repeating the "Cleveland Fallacy".

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FINANCIAL TIMES

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Tuesday June 21 1994

The left in disarray

The French Socialists' decision to ditch Michel Rocard is hardly surprising, after their miserable score in the European election. But it would be sad if this marks the end of Mr Rocard's political career. For 20 years he has been the leading spokesman within the party for the arguments of reason, of economic as well as political liberalism, and indeed of reality. He has been handicapped throughout by President Mitterrand's ill-concealed, and on the whole ill deserved, resentment.

In pure politics Mr Rocard was never Mr Mitterrand's equal, and the fact that he has failed to revive his party's fortunes after its landslide defeat in last year's parliamentary elections can hardly be denied. It seems that Mr Jacques Delors may have a better chance of success. But it is also clear that the crisis of French socialism, indeed of socialism Europe-wide or even worldwide, goes well beyond questions of personality.

The existence of such a crisis is only loosely connected to the fall of communism in eastern Europe. It was already visible well before 1989. The central doctrine of socialism, namely collective ownership, had been seen to be inefficient. More modest goals - the levelling of economic differentials, the welfare state, the right of workers to organise and defend their interests collectively within the workplace - had long since been accepted in principle by most European conservatives. The latter challenged them only at the point where they became difficult to defend: where redistributive taxation put too great a burden on the taxpayer, where deficit-financed public spending threatened national bankruptcy and hyperinflation, or where trade union power became a serious

obstacle to economic growth.

In Britain and Germany, during the 1980s and early 1990s, socialists have failed repeatedly in their attempts to regain power, and have been driven to accept more and more of their opponents' policies. In France and Spain socialist parties were able to remain in power through most of this period, but only because voters trusted them to blunt the sharper edges of a policy shift towards economic freedom, which the socialists themselves acknowledged as necessary and were prepared to carry out. But in the recession of the early 1990s they found themselves unable to deliver on that promise, and are now paying the electoral price. Fairness might seem to require that British and German socialists should now be given a chance. But, on last week's showing, German voters may not be ready to take that risk come October, while British voters will not have the opportunity to do so for at least another two years.

The European left may find encouragement in the efforts of President Bill Clinton to elaborate a new agenda on such issues as healthcare and welfare. But that has to be tempered by awareness that espousing policies similar to those of Mr Clinton would involve a shift to the right far greater than most European social democratic parties are prepared to contemplate. In much of western Europe, the left has ceased to exist as a clear alternative to conservatism or neo-liberalism. That may be a good thing in as much as the old left's economic policies were misguided and ruinous. But in as much as democracy is supposed to be about choice it is rather troubling. Disgruntled voters may be tempted, as in Italy, to plump for the unknown.

At the Cork summit of EU leaders on Friday and Saturday, hosted by the current Greek presidency of the Union, there will be a good deal of grumbling from the main net contributors to the EU budget - Germany, the UK, France and Spain. The Netherlands, about whether the redoubling of the "cohesion" effort is worth it.

The German finance minister Mr Theo Waigel has warned several times this year that Bonn, by far the EU's main paymaster, feels hard done by. In March, the UK foreign secretary Mr Douglas Hurd told a Brussels audience that some ECU300m a day went to Greece as part of "very large flows" of EU resources, "but there are too many reports of that money being wasted".

But is it? What is the quality of this spending, and does it, as intended, pull up the average per capita income of the poorer countries and regions?

The only completely comparable figures for regional and national development within the 12 measure per capita income growth, against an EU average of 100, between 1980 and 1981 - too early to register the full impact of the 1989-93 cohesion

effort. Of the four poorest, or "cohesion" countries, Spain saw average earnings per head rise from 71 to 80 per cent of the EU average; Ireland rose from 60 to 72 per cent; Portugal from 53 to 60 per cent; while Greece slipped back from 52 to 49 per cent.

Such bald figures do not provide the answer, however. They incorporate Germany's eastern Länder for the first time, thereby raising everybody else's average. They mask regional stumps from the Loraine to the Portuguese Alentejo. Most of all, there are no reliable figures which disaggregate how much of this growth might have occurred anyway.

In Brussels, and in the governments in Spain, Portugal, Greece and Ireland, there is general assent that these countries have been able to modernise, particularly their

success. The success of agencies has also encouraged managers to adopt a more entrepreneurial approach to the businesses they manage, seeking ways of developing and expanding them. In some cases, the result has been to squeeze the agency's assets - for example, by encouraging more foreign tourists to visit historic royal palaces. In others, new business has come from "value-added" services at premium prices, such as testing heavy goods vehicles on operators' premises to improve fleet utilisation.

There are dangers, however, in this new entrepreneurship if it brings agencies into competition with the private sector. This is what appears to be happening at HMSO, the agency that publishes government legislation such as acts of parliament, statutory instruments and codes of practice. Legal publishers have complained that HMSO is using its power to

Agency dangers

The creation of executive agencies has been one of the successes of the Conservative reforms of the civil service. More than 80 per cent of civil servants now work in more than 80 agencies, providing services such as the payment of social security benefits, the management of prisons and the testing of heavy goods vehicles. By allowing managers to focus on the delivery of a particular service, the agency approach has improved the efficiency and effectiveness of government services.

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Competitiveness

Much as the US and Europe worry about their ability to compete, they lead the world in the business of studying competitiveness. Indeed, the issue has been so extensively analysed recently that there might seem little left to say. To its credit, yesterday's report on the subject by Unice, the European employers' federation, manages usefully to advance the frontiers of the debate.

As well as making predictable calls for more flexible labour markets, lower social costs and action to help small business, Unice embraces a more radical idea. It is that the governments to which the report is addressed are mainly responsible for the problems they are being called on to solve. The only way out, it suggests, is to reduce permanently their traditional roles, particularly in respect of public expenditure.

Unice's argument is not just that public spending is becoming increasingly difficult to finance, but that much of it retards rather than enhances, productive economic enterprise. It urges more ambitious privatisation and rigorous appraisal of future government investment, to ensure that it contributes to economic welfare and does not squander resources on activities which could be performed more efficiently by a competitive private sector.

Such notions, though dear to British ministers, are far less widely shared elsewhere in

In the centre of Syntagma, or Constitution Square, in Athens there is a big black whale. It might work as a symbol for those among Greece's European Union partners who regard its economy as a hopeless case and its government's policy as little more than sustained pleading to maximise revenue from the EU budget.

But the hole is, in fact, a main locus of the EU's most ambitious regional and structural aid plan, agreed at the 1992 Edinburgh summit. Overall, this plan has funds of ECU156bn (£120.13bn) for 1994-99, more than double the ECU64bn spent on regional policy in 1989-93. Its admirers claim this is in real terms more than twice the US-financed Marshall Plan which helped reconstruct post-war Europe.

Syntagma itself is the hub of what will be the Athens metro - two 17.6km lines from north-to-south and east-to-west, to help turn the traffic-clogged and polluted Greek capital into a modern city. The permanent whale comes from the ventilator in the tunnels, which are progressing slowly towards the metro's completion in 1998, about a year behind schedule.

It is the largest European Union structural aid project and, with the completion of the Channel Tunnel, one of the biggest public works projects currently under way in Europe. The two lines are expected to cost ECU24bn, and if additional branches are added later, another ECU2bn will be needed.

The EU provides 50 per cent of the finance as a grant, a further 40 per cent comes through long-term loans from the European Investment Bank (EIB), and the Greek government puts up the 10 per cent

revenue. In the grandest example of what the EU calls "cohesion", transferring money through the Union budget from the rich heartland of Europe to the poor or run-down regions and the periphery, in an attempt to pull up their income to average EU levels and make them attractive to investors.

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Czech this bitter brew

In the second world war, Brits grew accustomed to - if not exactly in love with - that culinary miracle, the powdered egg. But has anyone spotted the beer drinker's equivalent of a doodlebug?

The reason for asking is the news that somewhere in central Europe powdered beer will soon be hitting the street. It is being launched by Jan Oliva, a Czech brewer who hails from the land which gave us the original Budweiser.

Oliva, like many Czechs, is keen to break into the Russian beer market but has been hindered by high transport costs. Hence his recipe for powdered beer. Far from feeling shameful at committing such sacrilege, Oliva stoutly defends his product: "It looks like beer, it tastes like beer and it has a head, too," he says. It also has the big advantage of costing the equivalent of 5p a pint.

That conclusion will not be easy to sell politically in Europe, nor to implement. Unice's report, at least, offers a starting point. It also provides timely support to Mr Gisbert Riedrot, Germany's economic minister, who says he wants to use his government's EU presidency in the second half of this year to lead a crusade in favour of deregulation.

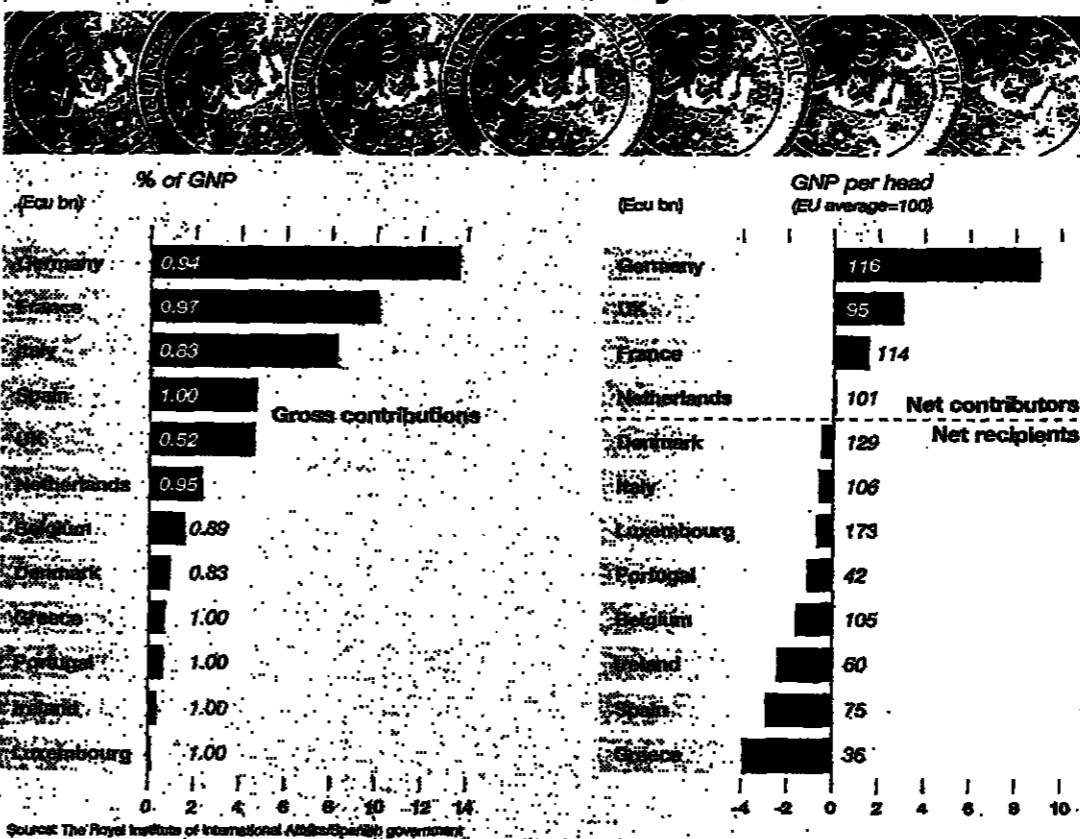
Rutting season

Who is Jill Rutter, the shadowy member of the prime minister's Downing Street policy unit, who

Is EU structural aid a black hole of funding from Brussels, or an effective way of raising incomes, asks David Gardner

Poverty trap with an exit

EU structural spending: value for money?



road and railway infrastructure, much faster as a result of EU help.

An examination of EU structural and regional spending in the poorer member states, particularly Greece and Spain, suggests some preliminary conclusions.

• The quality of Brussels spending on projects and programmes, is generally high;

• The volume of spending, the Brussels revenue collection system, and the legal requirement that national and regional governments "match" EU finance with their own funds in varying proportions, puts additional pressure on the budget deficits, not only of donor, but of recipient, countries;

• A great deal of EU cohesion money flows back to donor countries, whose construction and engineering companies are best-placed to carry out funded projects.

The EU aid is run from Brussels with parsimony and detail by the regional policy commissioner Mr Bruce Millan, the former UK Labour government's Scottish secretary. His DG16 directorate of about 240 is headed by a Spanish Basque, Mr Eneko Landaburu, one of the Commission's most highly regarded director-generals. These two have often been ruthless in withholding or transferring money from projects they regard as dubious or lacking rigour.

One senior DG16 official says, in reference to southern Italy: "My impression is that much of this money went to the Mafia", referring to the average ECU15bn a year flowing to the Mezzogiorno in 1994-95, only 14 per cent of which, however, came from the EU.

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FINANCIAL TIMES COMPANIES & MARKETS

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IN BRIEF

Compensation for Daf creditors

Bank creditors to Daf, the Dutch truckmaker which collapsed in 1993, have received nearly 90 per cent of what they were owed and are likely to be compensated in full. Page 20

Challenge to Zantac
The challenge to the world's best-selling drug, Zantac, made by Glaxo, intensified yesterday when a second company said it would launch a generic version of the drug at the end of next year. Page 20

Imet expects listing
Imet, the French group which is the world's biggest producer of dried yeast and high-speed yeast, has just put its listing touches into place. M. Yves Ramadier, chairman and chief executive, expects his company to be listed on the Paris bourse before the end of 1994. Page 21

Kraus-Neher agrees to sell steel
Kraus-Neher, Germany's second largest steelmaker, has broken its steel division into independent companies in an attempt to push the business back into profit. Page 22

Aplicom for Mexican telephone
Aplicom Domos, the private Mexican company that last week agreed to purchase 49 per cent of Cemex's national telephone company, plans to apply for a long-distance telephone license in Mexico. Page 22

Rising margins for Australian foods group
Goodman Fielder, the ailing Australian foods group, should achieve "long-term margins on sales of 9 to 10 per cent" across the business, according to its chief executive. Page 24

Midlands hit by closure costs
East Midlands Industries is raising its dividend by 10 per cent to 22.7p in spite of a sharp fall in profits, mainly because of the costs of closing most of its contracting operations. Page 24

Tempered optimism at Electra
Net assets at Electra, the venture capital investment trust, rose 13.6 per cent to 88.75p over the six months to the end of March. Mr Michael Stoddart, chairman, said he viewed the next few years with "tempered optimism". Page 24

Marlboro may raise Speer bid
Marlboro, the biggest US toy and promotional group, has not ruled out raising its bid for JW Speer, the UK company which owns stake in the Scrabble board game, outside North America. Page 25

Renault to sell 10 per cent of its stake in Renault
Renault, the French carmaker, is to sell 10 per cent of its stake in its joint venture with a Japanese company, to raise money for its investment programme this year. Page 27

Marlboro's new chairman
The Marlboro chairman, concerned about the outlook for investment and inflation, led Europe down last week with a fall of 8.1 per cent. Back Page

Mediobanca forced to delay rights issue

By Peter Haskin in Milan

Mediobanca, the merchant bank at the heart of the Italian financial industry, was last night forced to postpone its L1.5 billion (£1.1 billion) rights issue after a further sharp decline in the Milan stock market cut its share price by nearly 3 per cent in a day.

The postponement is particularly embarrassing for the merchant bank, which has an unrivalled reputation in the Italian market. Mediobanca is adviser to most of the country's biggest companies, and a shareholder in many of them.

Mediobanca's shares dropped 9.45 to 114.41 yesterday, closing for the first time below the L15,000-a-share floor which the bank set for the rights issue when it was announced in April.

After the market closed, the bank said it would define a new timetable for the flotation in the light of market developments. The bank added that it has received strong interest from investors in the rights issue, which was intended to broaden its shareholder base and raise funds for investment, particularly in Italian telecommunications.

The bank is seemingly to wait at least 10 days before considering a flotation but a delay of three days during the four weeks would take it into the next half.

Continued on page 20

New US bidder enters battle for Bridge Oil

By Peter Haskin in New York

The bidding war for Bridge Oil, the Australian oil-and-gas group, swung into life yesterday when Texas-based Parker & Parley increased its offer from 70 to 80 cents a share - and was promptly trumped by a new suitor.

The new offer of 85 cents a share, valuing the target at \$1.25m (£600m), was recommended by the Bridge board. It was launched by a US partnership called John Energy Development Investments (Jedi). Bridge, whose proved and probable reserves total 86m barrels of oil equivalents, controls mainly gas assets and most of its properties come from a new suitor.

Jedi is owned by US-based Enron, the rapidly growing natural gas company, and the California Public Employees Retirement System (Calpers), one of the biggest public pension funds in the US. Using a new company called Gantry as its bid vehicle, Jedi entered the fray within minutes of P&P's increased offer, announced.

P&P, whose original bid for Bridge was announced last month, holds a 42.6 per cent interest in the target. Among the new offers, Jedi's bid was the only one to cover all conditions.

After the rival oil firms had unveiled Bridge's share quickly

Miles's departure is a victory for those who want cigarettes to remain Philip Morris' core activity, writes Richard Tomkins

Anyone wanting a simple explanation for Mr Michael Miles's dramatic departure from the top of Philip Morris need look no further than the 20 per cent cut in the company's share price in the last month. The hand of many ex-smokers must have rolled in

on the greatest significance of Mr Miles's departure is that it marks a triumph for those within the company who are set on leaving the powerful US and marketing lobby, and intend to end cigarette-making as a core activity.

Less than 10 years ago, cigarette-making accounted for the over

whelming majority of Philip Morris' revenues. But faced with the prospect of a long-term decline in smoking, it decided to use the cash flow from its tobacco

operations to finance a diversification into the food industry.

Under its new chairman and chief executive the charismatic Mr. Michael Miles, it made a series of big acquisitions, including those of General Foods in 1990, Kraft-Imperial, and Jacobs Sutardja in 1991. Last year the food company contributed 50 per cent to the group's total operating profits.

When Mr. Miles took over in 1990, he was the most popular person from outside the tobacco industry to lead Philip Morris. As the new chairman and chief executive of Kraft, he has come to dominate the food side, and some analysts say the non-smoking Jacobs Sutardja seemed ill at ease in the role of Marlboro man.

He was not making any more comfortable when the company's US cigarette-making business

started to come under increasing pressure - driven from America's competition and from the outbreak of an unprecedented wave of opposition from the US antitrust lobby.

Mr. Miles's response to the first threat came on Friday, when he announced that he would no longer be chairman and chief executive of Kraft, he has come to dominate the food side, and some analysts say the non-smoking Jacobs Sutardja seemed ill at ease in the role of Marlboro man.

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INTERNATIONAL COMPANIES AND FINANCE

Daf bank creditors likely to get full compensation

By Ronald van de Krol
in Amsterdam

Bank creditors to Daf NV, the Dutch truckmaker which collapsed in 1993, have received nearly 90 per cent of what they were owed and are likely to be compensated in full.

A report by the Dutch receivers said it was realistic to assume that Daf NV's 11 bank creditors would receive the full Fl 732.5m (\$400m) claimed. On May 1, they had received Fl 655.7m, or 88 per cent of the total, after three rounds of payments.

Daf sought protection from creditors in February 1993. It was later resurrected in slimmed-down form as Daf Trucks NV, a new company that excluded Leyland Daf, the former Daf's UK business. Shareholders in the old Daf NV

were left holding worthless shares.

The money raised so far for bank creditors has been generated mainly by the sale of assets owned by three Daf NV subsidiaries.

These assets, which were pledged as collateral to the banks during Daf's financial crisis, have been sold to Daf Trucks.

The second main source of money is the transfer of funds from the UK receivers of Leyland Daf.

Holders of a bond issued by Daf NV in 1988 have lodged claims of Fl 157m, and they have sought, so far unsuccessfully, to win a share of the assets belonging to these subsidiaries.

Daf's largest bank creditor, ABN Amro of the Netherlands, had received Fl 294.6m of its

claim of Fl 32.6m by May 1, 1994, the receivers' report said.

Among the old DAF's UK bank creditors, Lloyds Bank had received Fl 48.5m out of Fl 54.8m claimed. NatWest Fl 37.8m out of Fl 42.5m and Barclays Fl 25.5m out of Fl 28.8m.

The receivers' figures, published in an interim report, are exclusive of interest and facility fees.

The debts of the Daf Finance Group, the former Daf financing arm, have been reduced to Fl 1.06bn from Fl 1.86bn, reflecting the strategy of gradually selling the finance company's portfolio.

Foreign rather than domestic creditors have benefited so far from these sales, but the final unravelling of the financing company's affairs is expected to take years.

Glaxo faces more ulcer drug patent challenges

By Daniel Green in London

The challenge to the world's best-selling drug, ulcer treatment Zantac, made by the UK company Glaxo, intensified yesterday when a second company said it would launch a generic version of the drug at the end of next year.

Canada's Novopharm has applied to the US Food and Drug Administration (FDA) for approval to sell a version of Zantac, whose patent expires in December 1995.

Glaxo said it may file a patent infringement suit against Novopharm.

At stake are the \$2bn a year revenues that Zantac makes in the US alone. Total Zantac sales are \$3.5bn a year.

The active ingredient, ranitidine, exists in two versions. The older Form 1 is patent protected until December 1995 in the US but is unstable, says Glaxo. Zantac is made of Form 2 under patent protection until 2002.

In April Glaxo filed a lawsuit against Geneva, a US subsidiary of Swiss drug company Ciba, which like Novopharm plans to market Form 1. It alleged infringement of Form 2 patents in both the manufacturing and the final product.

Mr Leslie Dan, president of Novopharm, said that there were several ways of making ranitidine. Novopharm's was different from that used by Glaxo and "we checked out that there was no production of Form 2", he said.

Novopharm filed its application with the FDA on June 10. If Glaxo takes legal action within 45 days of that date, the launch of the drug can be delayed for 30 months.

Mr Dan said Novopharm and Glaxo lawyers were in talks. He would not comment on whether Novopharm had devised or would manufacture the Form 1 version.

Novopharm is still awaiting the outcome of court action surrounding Form 2's patent. One of the company's arguments was that Form 1 could not be made without producing Form 2, which therefore should not have separate

patents.

While the court ruling would not allow new depositors to receive a windfall benefit from the Lloyds offer, C&G said some potential customers might wrongly interpret the judgment in this way.

To complete the deal, Enagas has put the Pta200bn pipeline project into a separate company that remains under public ownership and which Gas Natural has an option to buy in 2000.

Gas Natural completes Enagas deal

By Tom Burns in Madrid

Gas Natural, the Spanish domestic natural gas distributor which is controlled by the partially-privatised Repsol energy and chemicals conglomerate, has completed the delayed takeover of Enagas, Spain's government-owned monopoly gas importer.

The acquisition, priced at Pta51.2bn (\$379m) for 91 per cent of Enagas, turns Gas Natural into a leading participant among European gas companies.

The takeover had first been signalled nine months ago but had been delayed over pricing disagreements — the government had sought Pta80bn-Pta120bn for the sale of Enagas — and by Repsol's insistence that it would not take on the burden of a pipeline that Enagas was constructing between Spain and the Algerian gas fields.

To complete the deal, Enagas has put the Pta200bn pipeline project into a separate company that remains under public ownership and which Gas Natural has an option to buy in 2000.

UK society may take new savers this month

By Alison Smith in London

Cheltenham & Gloucester Building Society is likely to announce before the end of the month that it is once again open to accept savings from new customers.

Almost two weeks ago, C&G closed its doors to new customer deposits after the High Court ruling the day before which barred the society from new savings from the Lloyds Bank's Fl 1.8bn (\$1.3bn) agreed cash bid for the society.

The society said then that this was a short-term measure to prevent people trying to make a speculative gain from the Lloyds offer.

C&G said yesterday it would announce its plans for re-opening for savings when it was slightly further forward in its thinking in terms of understanding the judgment. The society has sought to play down the financial impact of the closure.

While the court ruling would not allow new depositors to receive a windfall benefit from the Lloyds offer, C&G said some potential customers might wrongly interpret the judgment in this way.

If C&G seeks an expedited appeal it must launch the process within 28 days of the original judgment — before the end of the first week in July.

Cautious steps in a new direction

Andrew Hill outlines Cariplo's plans to come to the stock market

Cariplo, Italy's contender for the title of the world's largest savings bank, looks the part. Its headquarters is one of the most imposing buildings in central Milan and its chairman, Mr Sandro Molinari, is of equally solid construction.

This is just as well, because from July 11, Cariplo is hoping that investors will stump up as much as L1.65bn (\$1bn) for new shares in the bank, taking it on to the stock market for the first time since its foundation in 1923.

However, Mr Molinari, who launches a European investment roadshow to promote the issue this Thursday, knows he will need to offer more than a firm handshake and a century and a half of history to get potential investors to open their cheque books.

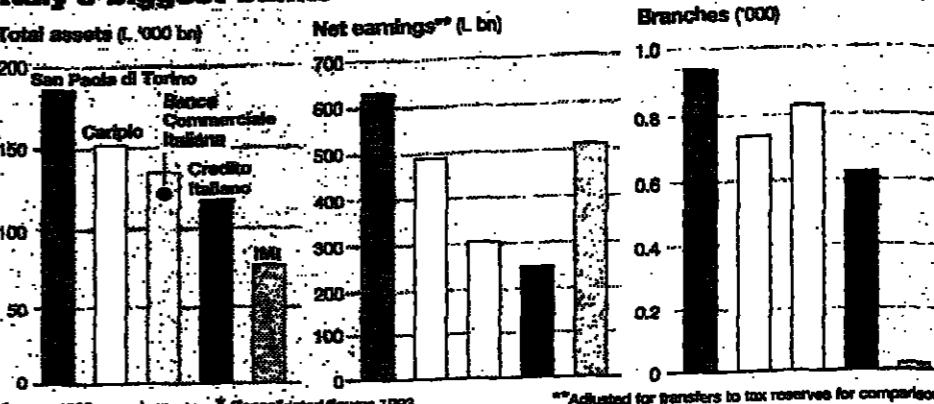
He took over as chairman in April after his predecessor stepped down facing corruption charges. That allowed Mr Molinari, 61, to become the first fully-fledged banker-chairman of the Milan-based group. He joined Cariplo in 1954 and rose through the ranks. All his predecessors and their deputies were political appointees, mainly Christian Democrats.

What is more, Mr Molinari knows that if his sales pitch fails flat this time, it will be particularly difficult to push through the sale of a second tranche of shares, in the form of a convertible bond issue expected before the end of this year.

Cariplo is the latest bank to take advantage of 1990 legislation which allows public-sector banks — many owned by charitable foundations — to restructure and float up to 49 per cent of the capital of their banking operations. The two-stage issue should raise well over L2.500bn and reduce the Cariplo foundation's stake in the bank to about 78 per cent.

With total assets of L150.893bn, and deposits of L122.556bn, the Cariplo group is bigger than the next five biggest Italian savings banks put together. But analysts stress that it is a high-quality bank. In the fast-changing Italian banking field it can no longer be compared only with small savings banks, they say, but counts as a full-service universal bank, competing with, for

Italy's biggest banks*



Source: 1993 annual reports * Consolidated figures 1993 ** Adjusted for transfers to tax reserves for comparison

example, the newly privatised Banca Commerciale Italiana and Credito Italiano.

Geographically, Cariplo — short for Cassa di Risparmio delle Province Lombarde — is dependent on the wealthy Lombardy region, which accounts for some 70 per cent of the bank's 700 or so branches. But it has taken advantage of its knowledge of the savings bank sector to build strategic alliances with its counterparts in other regions.

By buying minority stakes in about 15 savings banks throughout the country, Cariplo has gained access to a further 700 branches. Through these it can sell its insurance, fund management and mortgage products nationwide. The group has bought a stake in IMI, the recently privatised financial services group, raising expectations that the two companies might link up in due course to offer home-grown competition to Mediofin, the powerful Milan merchant bank.

For now, analysts prefer to compare Cariplo with conservative counterparts such as Lloyds Bank in the UK — which has also concentrated on retail business, and links between banking and insurance — or Crédit Agricole in France, which has a similar mix of businesses.

They underline Cariplo's cautious lending policy. The Milan bank was one of the first into the Italian personal loan market, picking its risks very carefully, while certain competitors launched themselves into business lending with

example, and are over-exposed to big, bad corporate loans.

Although unknown on international equity markets, Cariplo is recognised outside Italy as an issuer of high-quality debt, and has one of the best credit ratings among Italian banks, equal to that of the Italian republic.

"We never looked for results at all costs, but gradual growth," says Mr Molinari, about the strategy he has supervised since 1983 as deputy chief executive, chief executive and chairman. It is a strategy, which has brought results — group net profit last year rose 4.2 per cent to L123bn — and the admiration of analysts for the straightforward approach.

"They're very plain vanilla about their market," says one.

In theory, the League could achieve this ambition, if it were to consolidate political power in its northern heartland, because directors of Cariplo's controlling foundation are appointed by local and regional Lombard authorities.

These rules used to allow local parties to reward the faithful with boardroom seats, and direct the foundation's statutory charitable contributions towards clubs and associations with party links.

In practice, the League's support is wavering in the north, and in any case, local authorities have tended in recent years to nominate neutral directors, such as professors.

If that means a Cariplo chairman is free to manage the bank, then Mr Molinari's satisfaction at rising from branch level to the top job will be complete.

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May 1994

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INTERNATIONAL COMPANIES AND FINANCE

High-speed steels group rolls toward flotation

Kenneth Gooding examines Eramet's plan for a year to remember

This is a year to remember for Eramet, the French group which is the world's biggest producer of both ferro-nickel and high-speed steels. It has just put the finishing touches to a FF72m (\$86m), five-year investment programme and Mr Yves Rambaud, chairman and chief executive, says that, as long as there is no collapse in share prices, Eramet will be listed on the Paris bourse before the end of 1994.

A meeting on June 15 made the changes necessary to permit Eramet's shareholders - ERAP, the French state holding company, with 70 per cent, Elf Aquitaine of France and IMetal, the Paris-based industrial holding company, with 15 per cent each - to reduce their holdings.

Eramet has embarked on a series of roadshows and Mr Rambaud says he expects the first tranche, of up to 20 per cent of the group, to be placed privately with European institutional investors.

Banque Paribas has been retained for this exercise which he hopes will be followed by full flotation in Paris. This would involve the present shareholders selling at least another 10 per cent of Eramet to the public.

However, ERAP will still retain majority control of Eramet. This, says Mr Rambaud, is to give comfort to the 2,000 people Eramet employs in New Caledonia, the South Pacific island which contains the heart of Eramet's nickel operations.

"The French government does not wish to give the impression it is ready to desert them," he says. In all, the group employs 3,400.

Dominating New Caledonia's economy is SLN (Société Métallurgique Le Nickel), 82 per cent owned by Eramet. SLN dates back to 1889 and owns nickel mines and a smelter on New Caledonia. Its new FF800m Népolin-Kopé mine was formally opened last month. While the mine was being developed, annual capacity at SLN's smelter at Nouméa was boosted to 50,000 tonnes. Mr Rambaud says that by spending modestly to remove bottlenecks, its capacity could rise by 2,000 tonnes to 60,000 tonnes.

Last year Eramet, ranked third among the world's nickel (as distinct from ferro-nickel) producers with 8 to 10 per cent of the market, lifted output from a depressed 40,750 tonnes to 46,310 tonnes. This year's



Yves Rambaud: hopes for Paris bourse listing before end of 1994

output should be between 48,000 and 50,000 tonnes.

A long-term relationship between SLN and Nissin Steel has recently been strengthened at the Japanese company's request. By October Nissin will have paid about FF400m for 10 per cent of SLN and for a contract guaranteeing Nissin 10 per cent of SLN's output at a fixed price.

Mr Rambaud points out, however, that, although the Nissin deal apparently indicates a value of FF40m for SLN, the supply contract confuses the arithmetic.

Nickel operations contributed 68 per cent of Eramet's total sales of FF2.65bn last year. World demand for nickel has been growing at more than 2 per cent a year, driven mainly by its use in stainless steel - a material for which annual demand is growing by 4.8 per cent.

Stainless takes 62 per cent of all the nickel produced but accounts for 80 per cent of Eramet's output. Despite consistent demand, nickel prices last year were the lowest for 20 years (with the exception of 1987) because the market was distorted by a sudden surge in Russian exports to the west, up from 40,000 tonnes a year in Soviet days to 120,000 tonnes.

Mr Rambaud says that the nickel operations are in good shape - the group has at least 40 years of reserves in New Caledonia and costs were reduced last year by 15 per cent to 1980 levels in real terms.

Eramet last year could break even with the nickel price at \$2.78 to \$2.80 a lb when the London Metal Exchange price averaged \$2.40.

The group decided to invest part of the proceeds in the New Caledonia expansion and modernisation programme while beginning a search for a "second leg" or a logical industrial and geographic diversification. First it bought Commenyrene in France in 1991 and quickly merged it with Kloster Speed-steel of Sweden. The total cost was FF900m.

Mr Rambaud says Eramet found that the French

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May 1994

Banca del Gottardo in rights issue

By Ian Rodger in Zurich

Banca del Gottardo, the Lugano-based bank specialising in asset management, is planning to raise new capital through a rights issue of 100,000 participation certificates.

Gottardo also said it was in talks with Sumitomo Bank of Japan, which holds a controlling interest in the bank, about its wish to convert all its participation certificates into bearer shares in 1996.

Conversion would mean that Sumitomo would have to make an additional investment in Gottardo equity or see its holding diluted to under 50 per cent.

Sumitomo holds 55 per cent of Gottardo's voting bearer shares and 12.4 per cent of the non-voting participation certificates. This represents 44 per cent of the bank's total equity capital.

Swedes can work well together.

The high-speed steels business has prospered under new ownership and a unified international marketing team is doing better than when Kloster and Commenyrene were in competition separately.

The steel operations use no nickel to make their metal - employed for such things as high-speed cutting tools. Eramet wanted to make sure it did not compete with its customers, says Mr Rambaud.

Last year Eramet was one of the few nickel or steel groups to remain profitable, if only just. It made net profits of FF120m, down from FF220m in 1992 when there was an extraordinary gain of FF100m.

More important, in Mr Rambaud's view, is that Eramet's cash flow remained stable last year at FF356m. The group's balance sheet remains strong, with cash and near-cash of FF130m, compared with financial debts of FF635m.

As the expansion programme has been completed, capital expenditure will come down from last year's FF531m (following a record FF614m in 1992) to about FF300m in 1994 and even less next year.

Mr Rambaud says the nickel operations are in good shape - the group has at least 40 years of reserves in New Caledonia and costs were reduced last year by 15 per cent to 1980 levels in real terms.

Eramet last year could break even with the nickel price at \$2.78 to \$2.80 a lb when the London Metal Exchange price averaged \$2.40.

Eramet is likely to use its cash to add a third industrial "leg". Like the high-speed steel operations, this will have to have technology and customers with which the group's management are familiar but does not compete with Eramet's present customers.

Mr Rambaud says that no list of likely candidates has yet been drawn up. He explains:

"Our first priority is to arrange a smooth change in Eramet's shareholders."

IBM unveils large disk drive products

By Alan Cane

International Business Machines yesterday announced a family of innovative, large-scale computer memories which it hopes will regain it the initiative in the big disk drive business.

The world's largest computer manufacturer invented disk storage more than 30 years ago but its revenues from storage systems have been declining, although it is still the dominant supplier. It is also facing fierce competition.

IBM's latest storage systems are designed for mainframe computers and feature high security and protection against failure. Called the Ramac Array Family, they use a technology called Raid (redundant arrays of inexpensive disks). IBM claims the drives are the first high-end disk storage systems coupling high performance with fault tolerance.

A Raid system is a set of small low-cost drives which appear to the user as if it were a single, expensive drive. The IBM drives have been developed to the highest level of performance and reliability, known as Level 5. According to IBM, the new drives take up only one-third the floor space and use half the power and cooling of conventional mainframe disk storage.

The technology involved in Raid drives, while simple in principle, is complex in practice. Storage Technology has only just launched its own Raid system code-named Iceberg after several years of delayed development.

"While other storage vendors have sought to develop systems aimed at high availability or high performance, we have taken the lead in providing what our customers need by providing both," said Mr Bill Nelson, director of marketing in IBM's storage systems division.

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INTERNATIONAL COMPANIES AND FINANCE

Domos forms alliance in Mexico telecoms race

By Damian Fraser
in Mexico City

Grupo Domos, the private Mexican telecommunications company, plans to apply for a long-distance telephone licence in Mexico as part of an alliance with Grupo Financiero Serfin, Mexico's third largest bank, and a large international telephone carrier. Domos last week agreed to purchase 49 per cent of Cuba's national telephone company.

Bell South already has an alliance with Domos, and it may be the international carrier with which Domos is now negotiating.

Domos and its partners plan to form a new subsidiary which will invest more than \$40m in Mexico's telecommunications sector. Mr Javier Garza Calderon, company chairman, told the Mexican news service

Infobel. Apart from applying for a long-distance telephone licence in Mexico, the company is considering investing in a basic wireless telephone system in the country, in mobile telecommunications, value-added services, and in subscription services.

Mexico will open up its long-distance telephone market – currently controlled by Telefones de Mexico, the national telephone carrier – to competition from August 1996. So far, Banamex with MCI, Iusacell with Bell Atlantic, and Grupo Alfa have expressed interest in applying for a licence.

Bancomer, the second largest bank, is reported to be looking for a foreign partner before deciding on a licence.

Although Domos has plenty of money, having recently sold its cellular interests in the north of Mexico to Motorola,

Comcast to pay \$1.27bn for Maclean Hunter unit

By Patrick Harverson
in New York

Comcast, the US telecommunications group, has agreed to buy the cable television operations of Maclean Hunter, the Canadian communications and media group, for \$1.27bn in cash.

The acquisition is the latest big deal in the consolidation of the US cable TV market, which is becoming rapidly dominated by a few large operators. Two weeks ago, Atlanta-based Cox Enterprises paid \$2.3bn for Times Mirror's cable TV unit.

Comcast is buying the cable interests of Maclean Hunter, which include services and operations for about 550,000 subscribers in New Jersey, Michigan and Florida, from Maclean Hunter's parent, Rogers Communications, Canada's largest cable TV group.

Rogers bought Maclean Hunter three months ago for \$2.3bn. Rogers said then it would sell Maclean Hunter's US cable operations.

The purchase will make Comcast the third largest cable TV operator in the US with 3.5m subscribers, behind TCI, which has 10m subscribers, and Time Warner, with 7m. Comcast also provides cellular telephone services to more than 7.4m people.

Mr Brian Roberts, president of Comcast, said: "For some time, we have considered Maclean Hunter's systems to be a logical strategic extension of Comcast's cable business. The acquisition allows us to increase our presence in three of the top 15 television markets."

Comcast's purchase, however, has several regulatory hurdles to overcome. Not only is the deal subject to US government approval, but Rogers' acquisition of Maclean Hunter is also awaiting approval in Canada, where the federal Radio-television and Telecommunications Commission and the Bureau of Competition are likely to scrutinise the merger between the country's two largest cable TV operators.

Krupp Hoesch breaks up steel side

By Michael Lindemann
in Bonn

Krupp Hoesch, Germany's second biggest steelmaker, has broken its steel division into several independent companies in a further effort to push the business back into profit.

The decision was approved at an extraordinary meeting of the supervisory board on Sunday, in spite of protests by the IG Metall union. It is angry that workers will have less say in the running of the business.

Three new companies will be created for special steel flat products, special heavy sections, and long products. A fourth unit – in plate – will become a joint venture run by Thyssen, Germany's biggest steelmaker.

Ostensibly, the changes fit the strategy outlined by Mr Gerhard Cromme, chief executive, who has repeatedly argued that separate companies were needed to manage the various steel products,

because their market conditions were so different.

However, sources said the changes would also make further job cuts easier, as the independent companies would no longer be subject to the rules of *Montanabestimmung*, a form of workers' co-determination in the German coal and steel industry. The system is seen as an obstacle to faster restructuring of the industry.

The going is still tough in spite of the overhaul. The steel division is one of six divisions within the Krupp Hoesch group, representing about 35 per cent of external sales. However, the DM780m (\$481.5m) loss it reported last year was its biggest, and it is expected to incur another deficit this year.

Diluting workers' rights is

likely to make life easier for management.

The extensive workers' rights which exist in the German steel industry is the main reason why Riva, the private Italian group, pulled out of its planned purchase of Eko Stahl, the ailing east German steelmaker.

The law says *Montanabestimmung* can only exist in companies whose primary purpose is to make steel, it therefore, does not apply to companies who are merely "processing" steel, as Mr Cromme puts it.

IG Metall, however, says its lawyers are checking the decision with a view to taking the company to court. It argues that workers' co-determination must be guaranteed in companies which operate any form of warm production or rolling mills.

• The German steel federation said yesterday steel production in the first six months of 1994 had risen 9 per cent above the year before. Orders were up 13 per cent.

However, it warned that much of the new steel was being used to fill stockpiles, or was being exported. It said steel consumption in the all-important German market – which accounts for about 60 per cent of production – had risen just 1.5 per cent in the first six months.

Smart card details agreed

By Alison Smith

Three leading international payment card organisations yesterday agreed the first of three sets of common technical specifications for "chip" or "smart" cards.

The payments groups – Europay International, Mastercard International and Visa International – plan to agree full specifications before the end of the year.

The move marks a further step towards the introduction

of chip cards that can operate across borders and systems. It enables manufacturers to begin work on developing microprocessor chips in payment cards.

The agreement announced yesterday covers the electrical and mechanical specifications for making chip cards and for point-of-sale terminals.

The second part will define how the chip card and the terminal will together deliver the services to the cardholder, while the last phase

should deal with how a transaction would be completed.

The initiative stems from the three organisations' decision last December to work together to develop global standards for chip cards.

Separately, Visa has agreed with a number of bank-led groups to try to devise common international standards for "electronic purse" cards – payment cards which could replace small-value cash transactions.

Mr Brian Roberts, president of Comcast, said: "For some time, we have considered Maclean Hunter's systems to be a logical strategic extension of Comcast's cable business. The acquisition allows us to increase our presence in three of the top 15 television markets."

The improvement stemmed in part from a fall in financial expenses, to FM441m from

FM851m, as interest charges tumbled.

Recola, Finland's largest industrial group, swung to a pre-tax profit of FM737m (\$135.7m) in four months to end of April from a loss (restated) of FM13m in the same period in 1993. The result consolidates a recovery that took hold last year.

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Recola, whose operations include forestry, forestry machines and other associated production, said reduced financial expenses would help drive a considerable improvement in full-year profits from last year's pre-tax figure of FM23m.

Recola restated its 1993 figures to reflect accounting changes made to conform with EU directives.

Group sales were barely

Recola back in black with FM737m

By Hugh Carnegie
in Stockholm

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Forestry group makes turnaround

By Hugh Carnegie

Kymmene, the Finnish forestry group, returned a FM176m (\$32.5m) profit after financial items in the four months to the end of April, a sharp turnaround from a FM164m loss (restated) made in the same period last year.

The improvement was partly due to lower financial expenses stemming from reduced interest charges. Net financial expenses fell to FM460m from FM567m.

Sales moved up to FM5.94bn in

FM6.64bn, while group operating profit reached FM61m, compared with FM491m last time.

The figures for last year were restated to conform with a shift to European Union-based accounting principles.

Kymmene said markets for forest products had "clearly improved" during the first four months, with prices increasing for fine papers and chemical pulp.

It added that it expected improvements in earnings in chemical pulp, panels and

VNU acquires results service

VNU, the Netherlands-based publishing group, has bought Institutional Brokers Estimate System from Citicorp for an undisclosed amount, agencies report. It said IBES was the world's largest and best-known supplier of corporate earnings estimates, covering companies in 42 countries.

The projects include two oxygen bleaching plants, an expansion of plywood output, the rebuilding of a paper mill and anti-air pollution projects at two chemical pulp mills.

£135,000,000

THE LEEDS

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Series 'A' to 'T' Mortgaged Backed Floating Rate Notes
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The Principal amount outstanding for each note is £9,169.00.

June 27, 1994, London

By Citibank, N.A. (Issuer Services), Agent Bank

CITIBANK

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STARS 1 PLC

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Mortgage Backed Securities

Notice is hereby given that the Principal outstanding on the subject issue for the interest period June 27, 1994 to September 27, 1994 will be £204,021,335.

The Principal amount outstanding for each note is £9,169.00.

June 27, 1994, London

By Citibank, N.A. (Issuer Services), Agent Bank

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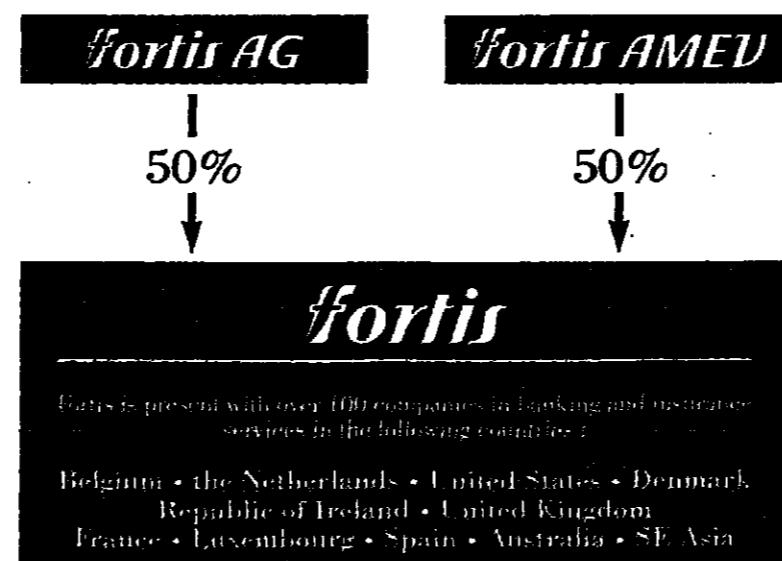
— **A clear corporate structure.** Through a better identification with Fortis, further confusion will be avoided with "AG 1824" in Belgium and "AMEV Nederland" in the Netherlands, both major insurance companies in their home countries. Next to these two companies, there are more than 100 other companies on four continents sharing a vision for the future that will benefit clients, investors and personnel. The name of this vision? Fortis.

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INTERNATIONAL CAPITAL MARKETS

US prices drop as dollar comes under pressure

By Frank McGurk in New York
and Graham Bowley and
Conner Middelmann in London

US Treasury bonds slumped yesterday morning amid fears that the Federal Reserve might lift interest rates again to support the weakening dollar.

By midday, the benchmark 30-year government bond was down 5.4 at 85.4. The yield rose to 7.465 per cent, just shy of the upper limit of its recent trading range. The two-year note was off 4.4 at 5.873 per cent, to yield 5.873 per cent.

Jitters over monetary policy, never too far from the surface in recent weeks, resurfaced as the dollar came under renewed selling pressure in the foreign exchange markets.

The persistent weakness of the US currency has alarmed bond traders because it could force the Fed to tighten monetary policy for the fifth time this year, perhaps as early as next month.

At least one Fed governor, Mr Lawrence Lindsey, is on record as saying the dollar's

decline contributed to the central bank's decision to lift rates last month.

Traders were anxiously awaiting a statement by Mr Lloyd Bentsen, the treasury secretary, who was expected to address the issue of the US currency's instability later in the afternoon.

Amid these misgivings, Treasury yields moved moderately lower in early trading, following through on overseas activity in which the yield on the long bond tested its 7.58 per cent support level.

Later, bonds were given a sorely needed boost by reports that central banks were quietly entering the foreign exchange markets to support the dollar. US-denominated securities would likely benefit from the reinvestment of such purchases.

The bond market also benefited from a decline in commodity prices, whose sharp rise has complicated the outlook. The softer tone in gold, oil and other products by mid-morning helped bonds trim

their losses to modest levels as the afternoon commenced.

After last week's barrage of economic data, traders were looking ahead to a rather quiet week. The most significant news is due on Thursday, with the release of May durable goods orders and weekly figures on claims for unemployment benefit.

GOVERNMENT BONDS

The market is also facing a fresh influx of supply this week. The Treasury is scheduled to auction \$17bn in two-year notes today and \$11bn in five-year securities tomorrow afternoon.

European government bond markets fell to new lows in volatile trading yesterday, on weakness in US Treasuries, a falling dollar and worries over rising inflation and talk of a global capital shortage.

After opening lower on the back of the mark-down in Treas

suries on Friday, markets rose in the afternoon on a technical squeeze before heading back downwards. Futures trading dominated, with little activity reported in the cash market.

Traders said many US-based investors took advantage of the weakness of the dollar to switch from European into US assets. Dealers also reported position-squaring by investors ahead of the end of the second quarter.

■ Although German government bonds were the least affected by the sell-off, the September bond futures contract on Liffe fell by more than 1 point to a new low for the year before settling around 90.33, down 0.78 points on Friday.

The market is taking the worst-case scenario on inflation and interest rates," said Mr Ifly Islam, fixed income strategist at Merrill Lynch.

"They are taking nothing on trust and want to see actual proof that [German] money supply growth is under control and inflation is falling." May

M3 money supply data are expected this week.

■ The French market was dragged down with the rest of Europe, with some added political uncertainty following the resignation of Mr Michel Rocard as head of the French Socialist party.

The September future contract settled at 122.84, down 0.94 points.

■ UK gilts also had a roller-coaster day, falling sharply on early selling in the futures pits and recuperating some of their losses on late short-covering.

In the absence of market-moving domestic news, gilts tracked international markets lower. The September long gilt futures contract fell by about 5 points to 92.3.

■ Italian bonds fell sharply early on but recovered somewhat on late short-covering.

A sharp rise in the repo rate at the Bank of Italy's latest open-market operations aggravated weak market conditions.

The minimum rate rose to 8.05 per cent, from 7.75 per cent at the last repo and above the 8 per cent Lombard rate. However, the central bank said this was an anomaly and it had no intention of pushing rates higher.

Spanish bonds fared even worse, with the September 10-year futures contract falling 2.3 points to 87.75. Its early plunge prompted the Spanish futures exchange to widen its daily limit up or down for the contract to 300 basis points from 200 points. The Spanish 10-year bond yield spread over bonds widened to 363 basis points, from 336 points on Friday.

■ Japanese bonds took another tumble, dogged by jitters over domestic politics, the rise in commodities prices, fears of an expanding budget deficit and worries that economic recovery may lead to monetary tightening by the Bank of Japan. Since May 30, the yield on the benchmark government bond has risen by about 80 basis points to 4.51 per cent.

Strong demand for Hungarian offering

By Nicholas Denton
in Budapest

cent stake in Egis in December last year and the purchase price is linked to the flotation value of the pharmaceutical company.

The EBRD will therefore pay \$45m for its shareholding, bringing the total raised in the privatisation of Egis to \$89m and making the complete transaction the largest so far in Hungary this year.

Egis will also become the second largest company on the Budapest Stock Exchange when it gains a listing in the middle of July.

Lead manager is CS First Boston, the international investment bank, CSFB and CA Securities, a subsidiary of Austria's Creditanstalt group, have dominated Hungary's new issue market this year.

The Egis IPO is one of a series of equity issues by Hungarian drugs groups, a sector in which the country is traditionally strong. Shares in Chirion and Pharmavit go on sale later this week.

Richier Gedeon, Hungary's largest pharmaceuticals company, is expected to follow Egis

on to the stock market next month in a transaction of comparable value.

Schroders, the UK merchant bank and CA Securities are advising on the sale of about 30 per cent of the company.

Treasury sets date for UK privatised debt sale

By Antonia Sharpe

The UK Treasury's previously-announced sale of debt issued by privatised companies will take place on July 18. Salomon Brothers, the US investment bank acting for the Treasury, said yesterday.

The sale, which the Treasury hopes will raise between \$1bn and \$1.5bn, includes bonds issued by British Telecommunications, London Electricity, Manweb, National Grid, National Power, Scottish Hydro and Seaboard.

Issuers have been invited to submit firm offers to buy back their debt by noon on July 18.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Day's change	Yield	Week ago	Month ago
Australia	9.00	09/04	95.98000	-2.480	9.62	8.85	8.67
Belgium	7.250	04/04	94.35000	-0.050	8.10	7.50	7.43
Canada	7.000	12/04	94.00000	-0.750	8.33	7.90	7.29
Denmark	7.000	12/04	94.00000	-0.000	8.05	7.90	7.29
France	BTAN 0.00000	05/04	102.25000	-0.890	7.03	6.77	6.09
CAT	5.500	04/04	94.24000	-0.430	7.38	7.47	6.79
Germany	7.650	05/04	98.08000	-1.010	7.00	6.54	
Italy	8.500	01/04	85.00000	-1.020	11.01	10.04	9.25
Japan	No 119	10/04	102.00000	-0.000	7.00	6.25	
No 164	4.100	12/03	97.40300	-0.520	4.48	3.23	3.75
Netherlands	6.750	01/04	86.16000	-0.050	7.36	7.12	6.62
Spain	10.500	10/03	87.20000	-2.500	9.07	10.08	9.41
UK Gilts	6.000	09/03	88.22000	-2.252	8.47	8.00	7.83
7.000	11/03	87.00000	-0.000	7.00	6.75	6.25	
8.000	10/03	87.00000	-0.000	8.00	8.65	8.05	
US Treasury	7.250	05/04	100.20000	-0.200	8.32	7.16	7.15
8.250	08/03	98.50000	-0.520	12.22	7.47	7.38	7.39
9.000	04/04	95.00000	-0.800	8.28	7.91	7.18	
ECU (French Govt)	6.000	04/04	85.00000	-0.000	8.28	7.91	7.18

London closing. *New York mid-day. Yield on 30-year bond. **Yield on 10-year bond. ***Yield on 5-year bond. ****Yield on 3-year bond. *****Yield on 2-year bond. ****Yield on 1-year bond.

†Gilt yield on 10-year gilt held at 12.5 per cent payable by nonresident investors.

Source: MMS International

US INTEREST RATES

LUNDIN

	Treasury Bills and Bond Yields
One month	5.29
Two months	4.14
Three months	4.22
Five years	6.73
Ten years	7.15
Fifteen years	7.44
Twenty years	7.61
Thirty years	7.80

Source: US Treasury

Price US, UK in £/US, others in decimal

Source: MMS International

Yield on 30-year bond.

Yield on 10-year bond.

Yield on 5-year bond.

Yield on 3-year bond.

Yield on 2-year bond.

Yield on 1-year bond.

Yield on 6-month bond.

Yield on 3-month bond.

Yield on 1-month bond.

Yield on 14-day bond.

Yield on 7-day bond.

Yield on 4-day bond.

Yield on 2-day bond.

Yield on 1-day bond.

Yield on 12-hour bond.

Yield on 6-hour bond.

Yield on 3-hour bond.

Yield on 1-hour bond.

Yield on 30-minutes bond.

Yield on 15-minutes bond.

Yield on 10-minutes bond.

Yield on 5-minutes bond.

Yield on 3-minutes bond.

Yield on 2-minutes bond.

Yield on 1-minute bond.

Yield on 30-seconds bond.

Yield on 15-seconds bond.

Yield on 10-seconds bond.

Yield on 5-seconds bond.

Yield on 2-seconds bond.

Yield on 1-second bond.

Yield on 1/2-second bond.

Yield on 1/4-second bond.

Yield on 1/8-second bond.

Yield on 1/16-second bond.

Yield on 1/32-second bond.

Yield on 1/64-second bond.

Yield on 1/128-second bond.

Yield on 1/256-second bond.

Yield on 1/512-second bond.

Yield on 1/1024-second bond.

Yield on 1/2048-second bond.

Yield on 1/4096-second bond

COMPANY NEWS: UK AND IRELAND

Closure costs cut East Midlands Electricity

By David Wighton

East Midlands Electricity is increasing its dividend for the year by 16 per cent to 32.7p in spite of a sharp fall in profits due to the costs of closing most of its contracting operations.

In May the company announced its decision to reverse its expansion into contracting and to write-down the asset value of its home security and retailing businesses.

This resulted in a total exceptional cost of £129.5m which reduced pre-tax profits to £51.2m (£155.1m) in the year to March 31. Turnover fell 8 per cent to £1.44bn (£1.87bn) following the separation of the retail business.

Mr Norman Askew, the new chief executive, said the dividend rise from 19.5p with a recommended final of 15.9p, reflected the strength of the underlying business. Operating profits advanced by 13 per cent to £182.8m (£162.1m).

Mr Askew also pointed to the strong cash inflow last year which cut net borrowings from £214.4m to just £22m. More than half the inflow was due to one-off factors with underlying

cash generation improving to £57.4m (£28.7m).

East Midlands is to seek shareholder approval for the purchase of up to 10 per cent of its shares in the market.

Mr Askew, who conducted a full review of the group following his appointment in September 1992, said this was consistent with its new strategy of focusing on its core electricity business.

He said: "The first call on the group's cash is to invest in the core business to get costs down. However, the surplus should not be left tied up in the company but released to shareholders."

The company had ruled out, for the time being, the idea of moving into the provision of any other utility services, he added.

Operating profit from the electricity distribution business rose by 10.5 per cent to £16.9m with the number of electricity units distributed up 1.7 per cent.

Last year's restructuring of the electricity business, which will yield annual savings of £15m, resulted in the loss of 400 jobs and a further 100

have gone so far this year.

The retailing business, which was put into a joint venture with Yorkshire Electricity, lost a total of £5.7m and Mr Askew said that further restructuring was required in the electrical retailing market.

Earnings per share fell to 12.7p (53.9p) but before exceptional items rose to 63.7p (69.2p).

COMMENT

Given the slump in earnings the 16 per cent rise in the dividend might seem over-generous. But it is still covered 2.8 times by earnings before exceptional items and the balance sheet is in fine health despite the diversification damage. Although East Midlands' distribution business is already one of the most efficient in the sector the new team, with a wealth of private sector experience behind them, believe there is still a long way to go. For the moment all City attention is focused on the sector's new price which the regulator will announce in August. Now yielding 5 per cent, East Midlands shares appear to be discounting all but the worst possible outcome.

Emap approach rebuffed by Trans World

By Raymond Snoddy

The board of Trans World Communications yesterday rebuffed an approach from Emap, the media and exhibitions group, for a recommended takeover that would have valued the commercial radio group at about £70m.

The statement came after last week's announcement that Emap, which already owns 30 per cent of Trans World, had an agreement giving it until June 22 to buy at 181p a share the 22 per cent stake owned by Mr Owen Oyston.

The six members of the 10-strong Trans World board who did not exclude themselves from the decision concluded that the premium on offer was not high enough.

The board also expressed concern that the deal could face a legal challenge. A full Emap takeover of Trans World would breach the legal limit on the number and size of commercial radio licences which can be held by one company.

The Radio Authority, the industry regulator, has agreed "an ownership structure" that could be put in place for part of Emap's existing radio interests to enable it to comply with the rules.

The directors of Guardian Media, publishers of The Guardian, which owns 20 per cent of Trans World, separately made it clear yesterday that it was considering a legal challenge to the ownership arrangements.

The Trans World board said yesterday that the 181p price represented a premium of 5 per cent over the 172.3p average of marked bargains on the day before the Emap announcement.

The board also emphasised yesterday that under the City Code on Takeovers and Mergers, Emap's statement that it would not increase its 181p offer was now binding.

Emap declined to comment yesterday, although it is clear that if, as seems likely, it decides to go ahead with its purchase of the Oyston stake before tomorrow's deadline, it will hold the majority of the company.

That in turn could lead to considerable uncertainty if there is a legal challenge.

For now the Trans World directors urged shareholders to take no action at the moment.

Electra shares closed up 9p at 306p yesterday, a discount of about 19 per cent to the latest net asset value of 378p.

See Len

Electra's net assets improve

By Bethan Hutton

Net assets at Electra, the venture capital investment trust, rose by 11.6 per cent to £80.9p per share over the six months to the end of March.

Total net assets stood at £265.9m at March 31, but have declined slightly since then. Mr Michael Stoddart, chairman, said he viewed the future with "tempered optimism".

Electra's portfolio consists of about one third listed companies and two thirds unquoted companies or listed stocks where there are dealing restrictions.

About 30 per cent is invested in the US. Most of the remainder is in the UK, with a few small holdings in continental Europe. The fund does not currently invest in east Asia, but said it had plans for the region.

The listed portfolio grew by 17.8 per cent over the half year, compared with a 3.7 per cent rise in the FTSE-A All-Share Index. The unlisted portfolio grew by 7.2 per cent.

US growth lagged behind the UK because of declining US stock markets and poor performance by a number of companies, including Atlantic Coast Airlines, Sphere Drake Holdings and US Long Distance.

New unlisted investments, amounting to £71.2m, were split almost equally between



Michael Stoddart (left) with Hugh Mumford, managing director, who will retain holdings if market is not receptive to new issues

the US and the UK. Realisations of unlisted investments brought in £29.3m.

During the half year, four companies in the portfolio were listed and since the end of March a further three have floated. Two more, Eurodollar and Pillar Property Investments, have announced plans to seek a London listing.

"Although we take advantage of market conditions to realise investments through flotation, we are happy to retain our shareholding if the stock market is not receptive to new issues," Mr Stoddart said. Trade buyers were also interested in several compa-

nies, he added.

Net available revenue for the half year rose to £6.94m (£6.05m) and an interim dividend of 3.55p (3.45p) is declared from earnings per share of 4.01p (3.5p).

Electra will shortly lose its position as the UK's largest venture capital trust, with the flotation of 31. Its results will be watched closely for its possible influence on the pricing of the 31 issue, due to be announced tomorrow.

Electra shares closed up 9p at 306p yesterday, a discount of about 19 per cent to the latest net asset value of 378p.

See Len

Critchley 26% ahead at £3.85m

By Paul Taylor

Critchley Group, the electrical cable accessories manufacturer, reported a 26 per cent increase in pre-tax profits from £3.05m to £3.85m in the year to March 31.

The outcome, achieved on turnover ahead 21 per cent to £23.5m, was struck after a £750,000 provision to cover moving and other costs.

It was in line with forecasts made last month when the group announced plans to buy Identia, a German cable identification products group, for DM27.5m (£11m).

The acquisition was funded in part by a £10m open offer to shareholders and was completed last week.

The Critchley Label Centre business acquired from BT in

May last year contributed £3.23m.

Earnings per share grew by 10 per cent to 21.1p (19.1p), held back by a slightly higher tax charge rate and the dilutive effects of the shares issued at the time of the flotation in November 1992.

The proposed final dividend is increased by 15 per cent to 5.5p, making a total of 8.5p for the year. The shares closed up 6p at 44p.

Mr Ian McCallum, chief executive, said he was pleased with the results.

"Margins improved across the group and we are particularly encouraged by the increase in sales overseas which represent nearly 40 per cent of the total," he said.

Operating profits increased by 24 per cent to £3.73m (£3m).

Organic growth accounted for about a third of the increase.

The core Critchley electrical cable accessories and identification business reported only a modest domestic sales increase, reflecting the discontinuation of some low margin products and the slow down in the implementation of some large projects in the UK.

However, accessories sales improved from £17.4m to £20.4m, helped by an 11 per cent increase in exports and the Critchley Label Centre acquisition. Divisional profits increased by 6.3 per cent to £2.7m, including a £237,000 contribution from Critchley Label Centre.

Net interest receipts fell to £120,000 (£152,000); the group ended the period with net cash of £3.7m.

group which made a last minute bid for Spear, yesterday posted its offer document to Spear shareholders, offering £10 a share in cash or loan notes.

Mr Nigel Hutton of Hasbro UK said the group was still considering all its options, and would be looking at both the Spear defence document and the Mattel offer document closely.

The Spear defence document is expected later this week. The board is not expected to find either offer fair and reasonable, although the higher

Mattel bid will be preferred.

Hasbro, which already owns more than 26 per cent of Spear, launched its bid after trustees of some Spear family trusts had given undertakings to sell a further 24.9 per cent unless a higher offer was received in three working days.

The Mattel bid was launched at five minutes to midnight on the last day. Last week a High Court judge released the trustees from any obligation to sell their shares to Hasbro, who had claimed that Mattel's late offer had not been properly announced.

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The Matt

COMPANY NEWS: UK

Chains side behind Renold's advance to £6m

By David Blackwell

Renold, the chain and gear manufacturer, more than doubled its dividend after reporting a fivefold increase in profits.

For the year to April 2, pre-tax profits were £6m on sales of £130m, up from a previous £1.2m on sales of £25m. The shares closed yesterday up 4½p at 145½p.

Mr David Cotterill, chief executive, said the group had succeeded in bringing in the profits and generating significant cash with little increase in sales. At least 54m of the increase in sales represented currency gains.

There were modest signs of recovery in Europe, which he hoped would lead to increased volumes this year. "There is some fire in the order book at the moment," he said.

The profits were struck after firm of redundancy costs, mainly in Germany, compared with £1.4m last time. They were helped by a turnaround in the Milnrow gears business after two years of losses.

Eldridge Pope expands estate with Hovetop buy

By Graham Deller

Eldridge Pope, the USM-traded brewer and wine shipper, is expanding its pub estate through the acquisition of Hovetop, which runs 22 houses, mainly in Bristol and along the Thames Valley.

The vendors are Mr Michael Collins, a director of Eldridge Pope, and Mr M Jackson. Initial consideration of £2.6m in cash and shares will be adjusted either way to between £2.15m and £3.3m depending on Hovetop's performance in the 12 months to end April 1995.

Mr Christopher Pope, chair-

man, said the purchase would increase the managed estate by more than 20 per cent, enlarge its catchment area and increase the food element.

Some 40 per cent of Hovetop's turnover of £2.8m in the year to April 2 comprised food sales.

He anticipated "significant cost savings" within the Hovetop estate, "particularly in the areas of distribution, administration and central overheads".

Eldridge Pope, best known for its Thomas Hardy and Royal Oak brands, recently announced pre-tax profits of £9.6m for the half to March 31, on turnover of £17.3m.

Improving market lifts Imry to £18.3m

By Vanessa Houkier, Property Correspondent

Imry Holdings, the property company that was taken over by Barclays after one of the biggest debt write-downs in corporate history, yesterday announced a return to profitability.

It made a pre-tax profit of £18.3m for the 12 months ended March, compared with a loss of £24.5m last time.

Net assets increased by 26 per cent from £71m to £93.3m, while gross property assets rose from £290m to £367m.

EDP falls to £2.06m at midway

Electronic Data Processing, the computing services company, reported pre-tax profits down from £2.34m to £2.06m for the half year to March 31. Turnover fell from £7.35m to £7.18m.

The company attributed the fall to continuing pressure on hardware prices, tough trading conditions and reduced interest income of £251,000 (£300,000). Cash balances at March 31 were £12.6m, and the company is seeking to acquire compatible software businesses.

Mr Michael Heller, chairman, said takeover discussions were taking place but were dependent on a more "realistic" attitude to pricing on the part of the vendors.

Earnings per share dipped to 5.12p (6p), but the interim dividend is maintained at 0.68p.

Brooke Tool in the black at £76,000

An increase in export business helped Brooke Tool Engineering (Holdings), the components, cutting tools and springs company, to report a turnaround from pre-tax losses of £397,000 to profits of £76,000 for the six months to end-March.

The outcome was achieved on turnover up from £7.22m to

£7.3m, of which some 40 per cent was in export sales.

There had been little improvement in the home market, the directors said.

The interest charge was cut to £166,000 (£267,000) and earnings per share emerged at 0.2p (1.6p). There is, however, no interim dividend.

Its biggest activity is the provision of timber products to housebuilders.

Ellis & Partners is placing 53.4m shares at 3p apiece, representing 63 per cent of the enlarged capital and valuing the Staffordshire-based company at £2.52m.

Pre-tax profit rose from £224,000 to £301,000. The improvement came from the property side, with Howard Associates, the building services subsidiary, breaking even. Turnover was static at £4.93m (£4.97m).

Earnings per share came out at 2.1p (1.6p). A recommended 1p (0.5p) final gives a total 1.6p (1p).

Deals in the rights nil paid commenced yesterday.

The announcement coincided with publication of the company's results for the year to end-December 1993, when pre-tax losses were cut from £190,449 to £76,928 on turnover up from £10,200 to £10,572.

Net interest payable and similar charges totalled £2.246, against income of £3,550 last time. Losses per share worked through at 3.3p (3.6p).

The directors said the net proceeds of £217,000 from the rights issue would be used first to repay the company's outstanding borrowings of £22,500 with the balance being used to fund research and development and marketing plans.

Dares Estates on the recovery road

Dares Estates, the property investment and development group, reported a pre-tax deficit of £369,000 for the 1993 year, against losses of £22.4m in the previous 12 months.

The accounts, again prepared on a going concern basis,

BANCO DI NAPOLI

US\$ 100,000,000

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Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Depository Receipts, the rate of interest for the six months period from June 21, 1994 to December 21, 1994 (183 days) has been fixed at 5.225% per annum.

The interest payable on December 21, 1994 will be US\$ 265.60 in respect of each US\$ 10,000 Note and US\$ 2,656.04 in respect of each US\$ 100,000 Note.

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BANQUE INTERNATIONALE
A LUXEMBOURG

Growth by successful targeting

Andrew Bolger looks at how Castrol has expanded worldwide

Castrol keep it up! The famous brand is the centre of the lubricants business which is mainly responsible for the buoyant performance of Burmah Castrol in recent years.

While the group's chemicals, liquified natural gas, fuels and energy businesses have all suffered during the recent recession, Castrol's profits have maintained a compound annual growth rate of 14 per cent since 1985, except for a flat patch in 1990 caused by the Gulf conflict.

Operating profits from the lubricants side increased last year by 22 per cent, and now contribute two thirds of group profits. This steady growth has helped offset disappointment over Burmah's purchase in 1990 of the metallurgical chemicals business of Foseco for \$1.8bn.

The group has admitted with hindsight that it paid too much for a business which had to be shrunk after the founders it services plunged into recession. In spite of this, Burmah Castrol's shares have outperformed the market by 44 per cent since the beginning of 1992.

Castrol has increased sales at a compound annual rate of almost 6 per cent, although the world lubricants market has been relatively flat over the last 10 years.

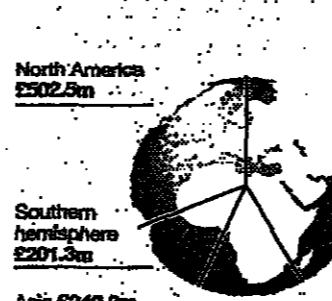
The group has a high marketing spend, sponsoring rallying, Formula 1 racing and the Indy Car Series in the US. Television adverts encourage motorists to cosset their engine by paying a bit more for the "liquid engineering" of Castrol's high-margin GTX brand, rather than a standard lubricant.

One of its greatest marketing successes has been in the US, where over the last 10 years Castrol has raised its share of the DIY lubricants market from 5 per cent to more than 15 per cent - just behind the market leader, Pennzoil.

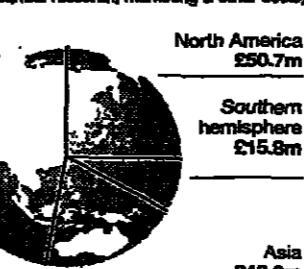
Castrol has also spent \$20m (£13m) on launching a synthetic motor oil in the US, targeting the enthusiast and the

Burmah Castrol: lubricants division

1983 turnover: £1.65bn



Operating profit: £185.4m
(plus charge of 2.67m for central research, marketing & other costs)



more technically advanced end of the American market. In spite of selling at nearly four times the price of ordinary lubricants, Syntex has been well received and is expected to move into profit this year.

Although such products may never gain a large share of the market, the establishment of "flagship" products allows Castrol to create gradations in the market of two or three products at intermediate prices.

Castrol has operations in 50 countries and sells to 100 more. Some of its greatest successes have been in developing countries, where economic growth has fuelled consumption. Last year Thailand came sixth in Castrol's profits league - one step above the UK.

In Asia, Castrol is targeting what it calls the "near haves" - consumers with annual incomes of more than \$18,000 per household. It estimates there are currently 56m to 60m in this category, and the figure could swell to 300m by the end of the century.

Castrol says this group has emerged as the real middle class in Asia and has typical middle class aspirations - it wants to buy houses, cars and consumer durables. Right under this level are the "near haves", which could be as many as 600m by 2000.

Mr Ian Pringle, Castrol's Asia director, says: "The have-some's" are key to Castrol

care. It is because of this that Castrol has made the motorcycle market the nucleus of its entry strategy in Thailand and Vietnam.

Castrol started modestly in Thailand in 1972 in a joint venture with a local distributor, but was inhibited through the seventies and much of the eighties by government price controls. It therefore concentrated on establishing a distribution network, and on building its image among the motorcycle population, despite the profit restrictions.

When, during the late eighties, the number of motorcycles in Thailand leapt from 1m to

5m, Castrol was well positioned and now holds the leading share of the motorcycle market. The number of cars doubled between 1980 and 1990, and Castrol has the biggest share in the franchised workshop business.

Hanging on has also proved a lucrative strategy in India, now Castrol's third most profitable market after the US and Germany. Castrol established a branch office there in 1919 and stayed on even when a wave of nationalisation in the seventies caused all of its main competitors to quit. It kept the Castrol name in front of the Indian public by floating 50 per cent of the subsidiary's equity on the Bombay stock exchange and maintaining management control.

When liberalisation came in 1991, Castrol was able to exploit its strong image and distribution network. Volume has grown by 50 per cent in the last two years and Castrol now has nearly 10 per cent of India's lubrication market.

Mr Tim Stevenson, chief executive of Castrol, emphasises that Castrol is not just about automotive products, although they do account for 78 per cent of profits. The remainder comes from industrial and marine lubricants, both of which are targeted for further growth.

Mr Stevenson told a recent meeting of institutions and analysts he was confident that Castrol would "prove wrong the sceptics who for years have been arguing that Castrol is a maturing business, liable to get snuffed out by the oil major dinosaurs".

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The partners of Titmuss Sainer & Webb of The City of London and Dechert Price & Rhoads of New York, Washington, D.C., Philadelphia, Harrisburg, Princeton, London and Brussels are pleased to announce that from today their London firms have been combined.

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The C shares, issued in November 1993, raised £15.4m and at the period end some 50 per cent of this had been invested, the directors said.

The C shares were converted on May 31 1994 into 11.5m ordinary shares, which will qualify for the second interim and final dividends.

The accounts, again prepared on a going concern basis,

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COMMODITIES AND AGRICULTURE

Commodities' underlying trend remains strong

By Our Commodities Staff

The overall trend remained strong in the commodity markets yesterday. Gold continued its rise while leading base metals touched fresh peaks before running into profit-taking. Oil prices rallied after sustaining early falls. The biggest losers were coffee and cocoa, which surrendered some of last week's advances in thin trading.

Gold prices surged upwards in London following the pattern set in New York, where in late trading on Friday the precious metal moved up sharply. According to dealers this US lift-off for gold was caused by a combination of higher grains, oil and base metals prices coinciding with weakness in the US dollar and bond markets.

The gold price reached \$391 a troy ounce at the London morning "fix", the highest "fix" for three months. But it opened weaker in New York and a wave of fund selling on the New York Commodity Exchange caused uncertainty during the London afternoon "fixing" session. Instead of lasting only a few minutes the session went on for 40 minutes, according to one dealer the longest "fix" since August 1992. However, the volume of trade was not big.

The London price closed at \$30.40 an ounce, up \$2.30 from Friday's close. Analysts said there was very strong technical resistance between \$392 and \$395 an ounce and gold would have to work hard to break through that level.

Copper reached a 21-month peak of \$4.27 a tonne on the London Metal Exchange in early trading but then some investment funds decided to take their profits after the metal's recent heady performance and halted the rise. However, the important technical support at \$4.20 a tonne held firm and copper for delivery in

three months closed only 7¢ a tonne down at \$4.435/50.

Aluminium was affected by copper's weakness but dealers said speculative interest was still being attracted to a market whose fundamentals are improving daily. Three-month metal closed yesterday another 8¢ a tonne up at \$1,474.50 on the LME.

The International Primary

Aluminium Institute helped to steady the market when it reported that average daily production in countries outside the former Soviet bloc fell by another 500 tonnes in May to 38,900 tonnes. That was the third successive monthly fall.

The fall has followed the agreement reached between some of the big aluminium producing countries early this year to cut output so as to reduce the huge stocks that have been depressing prices.

Oil prices weakened somewhat in early trading before recovering most of their losses. The price of the benchmark Brent blend was \$17.40 a barrel in London trading, near its \$17.41 closing level last Friday.

It fell to \$17.18 at one point in the day, but traders said bullish factors still dominated the market in spite of an apparent easing of tension with North Korea, the main factor behind last week's price rally.

Coffee and cocoa futures fell sharply on profit-taking after last week's gains. But trading volumes were thin, and there were bursts of buying in coffee at lower levels.

At the London Commodity Exchange, the robusta contract for September delivery ended \$22 lower at \$2,282 a tonne, well below the morning peak of \$2,362 but not the low of \$2,267.

ICE Cocoa prices followed coffee's fall. The second position finished down \$14 a tonne at \$1,022 after trading in a \$20 range.

Bio-technology offers a safer, more secure world

Widespread fears that safeguards already in place are inadequate are probably based on ignorance

Bio-technology designed to produce genetically-modified organisms via the manipulation of deoxyribonucleic acid is not just a mouthful - it is beyond the wit of most people to comprehend.

Reduce that acid to its initials, DNA, and its meaning becomes slightly more accessible to the average person. DNA is, after all, constantly being quoted as a means of solving violent crime through genetic fingerprinting. And most of us, I suppose, are vaguely aware that it has something to do with our bodily make-up and with food and farming.

But multi-syllabic words and scientific jargon are a big turn-off for most people, and as we do not understand them we tend to fear the techniques they describe. They conjure up images of bespectacled boffins in white coats and dangerous-looking laboratories. I confess to having had some of those same fears until the commonplace nature of bio-technology in everyday foods was



By David Richardson

explained to me.

I am assured, for instance, that it is possible to extract the DNA from an onion using table salt, washing-up liquid, a normal household liquidiser, a coffee filter and very little else. Furthermore, it can be done in any kitchen or, as is already happening, in third-form school chemistry classes.

Not all of those people who deny concern over cholesterol and eat cheese may be aware that the traditional way to promote the initial curdling of milk is to add a small quantity

of rennet, an enzyme extracted from a calf's stomach. Bio-technology has now made it possible to produce an exact copy of chymosin, the necessary enzyme, which is indistinguishable from the original in both make-up and function, and, following approval by the UK government's Advisory Committee on Novel Foods and Processes, it is increasingly being used in cheese-making, much to the delight, I imagine, of the animal welfare lobby.

Other foods and drinks whose production involves the use of living organisms, like yeast, such things as bread and beer - will also soon benefit from improved versions of raw material that are the result of bio-technology.

My own particular interest, however, is in the field of plant breeding. In the past - and it has been going on for centuries - the development of improved varieties has been done by the selection of desirable characteristics in individual plants and crossing them with one

another in the hope that the result would be favourable.

In recent years, however, it has become possible to identify the qualities required from DNA analysis and achieve more accuracy in the breeding process. Plant breeders can now select far more specifically than before for such things as milling quality in wheat; resistance to debilitating fungal disease; tolerance to certain pests; and the ability to yield well with lower levels of fertiliser.

It could not only be used for cooking and lubrication, as at present, but also for the manufacture of plastics, polymers, pharmaceuticals, inks, detergents, nylon, cosmetics and probably many more. And, unlike the mainly fossil-based raw materials used for those processes at present, oilseed rape would amount to a renewable resource.

Scientists say that bio-technology will be our only hope as the population of the world doubles during the next 50 years. That to have any chance of putting food into those new mouths and to be able to continue to enjoy the conveniences of modern life, it is vital that the developments

they can foresee continue to be introduced.

But 20th century successors to the Luddites see dangers. Their fears, as mine were, are probably based on ignorance. They are not satisfied that the mass of safeguards already in place will protect them from some horror being released into the environment - fears which I have been persuaded are groundless.

The government's response is to organise a Consensus Conference of interested but uninvolved people to assess the evidence during the coming autumn and come to conclusions in November.

It is a welcome and appropriate step, which I for one hope will promote a public debate in which some of the mystique and misunderstanding about bio-technology will be dispelled.

Given proper regulation and controls, the new technology is likely to produce a safer, more secure and environment-friendly world.

Heavy set

profits
boost for
Steel

World Bank accused of attempting raid on gene reserves

Geoff Tansey on a row over control of germplasm, a vital resource for the world's plant breeders

Some 40 major environmental and development NGOs (non-governmental organisations) have accused the World Bank of attempting a coup to take over control of the 500,000 crop samples held in gene banks in the various international agricultural research centres, such as the International Rice Research Institute in the Philippines and the Mexico-based International Research Centre for Wheat and Maize, which developed the green revolution varieties of rice and wheat.

The row over who controls this germplasm - a vital resource for future plant breeding and a major asset gathered from the poor farmers and countries of the world - looks set to dominate an international meeting on biological diversity that began in Nairobi yesterday.

Group on International Agricultural Research in New Delhi at the end of May after post-UN Conference on Environment and Development negotiations between the UN Food and Agriculture Organisation's

diversity that began in Nairobi yesterday.

The NGOs want the second session of the Intergovernmental Committee of the Convention on Biological Diversity to ensure that control over these

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LONDON STOCK EXCHANGE

MARKET REPORT

Heavy setback on renewed inflation concerns

By Terry Byland,
UK Stock Market Editor

A sudden wave of inflation concerns, reflected in setbacks in bond markets across Europe, hit UK stocks hard yesterday. At mid-session the equity market was heading for its worst one-day fall of the year, but losses were significantly reduced when UK government bonds steadied, helped by similar trends in the US dollar and Federal securities.

The FT-SE 100 Index closed 51.8 off 2,971.1, but had earlier shown a fall of 85.3 for a session's low of 2,857.6. Renewed fears that inflation pressures in the US will herald a general raising of global interest rates left no sector of the stock market unscathed on the first day of the new equity trading account.

Profits
boost for
Steel

The spotlight fell on British Steel as analysts hastened to upgrade profits and dividend expectations after the group returned to profit with figures at the top end of market expectations.

The shares responded by rising 5% to 136p and it was the day's best performing stock among FT-SE 100 constituents as 11 share were traded.

EQUITY FUTURES AND OPTIONS TRADING

The sharp setback in European bond markets on renewed fears on US inflation hit the derivatives sector, sending stock index futures falling

However, trading volume was relatively mild and there was no question of panic selling. London fared better than the German stock market, where the prospect of a switch to upward pressure on interest rates came as more of a shock.

Weakness in the US dollar was a major factor for the multi-national stocks, and Unilever, ICI, Hanson, HSBC and many other big names suffered significant losses. Even the oil shares sector, which at first responded strongly to US crude oil prices moved above \$30 a barrel, reacted later as the US stock market confirmed its come under pressure. The Dow Jones Industrial Average was 30 points off when the UK markets closed for the day.

As often in current market conditions, much of the downward pressure was exerted from stock

index futures. Selling of the September contract on the Footsie, which took over market leadership on Friday, drove the contract to a discount as market-making firms struggled to protect themselves against a collapsing stock market.

The FT-SE Mid 250 Index closed 48 down from 3,478.2, but with the focus strongly on blue chip stocks, trading in non-Footsie issues made up only about 45 per cent of total

business in equities. Swap volume totalled only 460,1m shares, compared with 736.2m on Friday, when retail business was worth £1.46bn.

Traders warned that the low level of turnover in the market yesterday should not be taken as cause for concern. "There was no time to sell much stock," commented one head dealer, "but the selling was done in the futures market."

At last night's close, the FT-SE 100 Index was just over 30 points above the year's low reached at the beginning of this month.

Below the year's low of 2,831.9 is a support area for the index, with the nearest support level not clearly visible much above Footsie 2,800.

UK market strategists found it difficult to draw heart from yesterday's rally from the session's low

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OFFSHORE INSURANCES

MANAGEMENT SERVICES

GUERNSEY GS8 RECOMMENDED

IRELAND (SR RECOGNISED)

	Intl. Curre.	Intl. Eq.	Other	+
	Change	Price	Price	
BT Fund Managers (Ireland) Ltd.				
BT Harcourt Street, Dublin 2			010 3881 71	
BT Global Assets Fund				
Global High Yield Fund			843	
Latin American Fund			942	
Latin American Equity Fund			11,285	
Global Bond Fund			957	
Global Bond Fund (G)			1,289	
International Fund			1,289	
International Bond Fund			958	
BT International Investment Fund				
Asian Growth		15,670.00	1,625	
American Equity Fund		15,670.00	1,625	
European Growth Fund		15,670.00	1,625	
Barling International Fund Managers (Ireland) Ltd.				
Fez Hall, Custom House Quay, Dublin 1			010 3881 71	
High Yield Fund		5.0005	1.0000	
High Yield Fund (G)		5.0174	10.371	
World Bond Fund		8.40	1.0000	
World Bond Fund (G)		8.625	10.375	
Castler Co. Fund Managers Limited				
18 Dawson Street, Dublin 2, Ireland			010 3881 71	
Corporate Bond Fund				
Corporate Equity Fund		20.02	21.07	
UK Equity Fund		20.02	21.07	
Corporate Bond Fund		22.12	21.07	

IRELAND REGULATORY

JERSEY (SB RECOGNISED)

LUXEMBOURG (SIE RECHTSVOL)

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MANAGED FUND RATES
Prices are a **pure option** alternative **defenses**, and **flexible** & with no **fixed** **fees** to **U.S. citizens**. These **allow** for **all** **long-term** **expenses**. Prices of certain **pure** **defensive** **linked** **plans** **subject** to **market** **rates** **or** **fees**. **Distributions** **from** **10** **U.S.** **years**, **a** **foreign** **premises** **International** **place**, **a** **single** **problem** **insurance**, **a** **Designated** **as** **a** **LEADER** **International** **for** **Collective** **investment** **in** **Transnational** **stocks**, **it** **offers** **pure** **prices** **at** **any** **time** **without** **agent** **commissions**, **or** **any** **other** **fees**. **No** **minimum** **crisis**, **no** **maximum** **price**. **No** **fixed** **fees**. **Only** **existing** **in** **countries** **located** **in** **Third** **world** **countries** **including** **rates** **of** **IMF** **increases**, **of** **10** **percent**. **100** **Funds** **and** **100** **recipients**. **The** **negotiation** **authority** **includes** **these** **two** **are** **Company** **Financial** **Services** **Commission** **located** **Central** **Bank** **of** **Interest**, **100** **of** **Bank** **Financial** **Services** **Commission**.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

BE OUR GUEST.

1984
High Low Stock Dm % E 1000

Price data supplied by Telerate

Yearly high and low for NYSE reflect the period from Jan 1 1984 until a split or stock dividend according to 25 percent or more were last paid. The year's high-low range and dividend are shown for the new stock. Unless otherwise noted, rates of dividend are annual dividends expressed as the latest estimation. Sales figures are unofficial.

1-Stocked (size small, 0-months): 1-Stocked plus stock dividends re-capitalizing dividends, old-called, g-dividend yearly high dividend declared or paid in preceding 12 months, g-dividend in Canadian dollars, subject to 10 percent withholding tax. 1-Stocked declared after split-up or stock dividend. 1-Stocked next year, qualified, or no action taken at latest date preceding 1-Stocked declared or paid in this year, no accumulated losses dividends in arrears, 1-Stocked new in the last 52 weeks. The high-low range begins with the start of trading, mid-week day delivery. PE price-earnings ratio of 1-Stocked declared or paid in preceding 12 months, mid stock dividends x-stock, mid stock. Dividends begin with rate of split, ex-dividend. Midweek price is preceding 12 months, estimated cash value rate on ex-dividend date ex-distribution date. 11-year yearly high, x-splitting history, x-100% recapitalization, x-reorganization or being reorganized under the Bankruptcy Act, or security assumed by such companies, mid-distribution, mid-when forced, w-ex-dividend date, x-ex-distribution, ex-right, w-ex-convertibility, w-ex-swap, w-ex-warrant.

11. *Leucosia* (Leucosia) *leucostoma* (Fabricius) (Fig. 11)

10 of 10

OSITE PRICES										5:45 pm June 1							
Stock	Div.	P/E	Stk	100s	High	Low	Close	Gang	Stock	Div.	P/E	Stk	100s	High	Low	Close	Gang
Health Cr	4	273	3	215	215	215	215		Pertel	0.00	45	36	113	103	103	103	
HealthNet	3	313	152	32	32	32	32		Petrol Indp	x	1.04	12	24	23	23	23	
Heico	0.15	45	30	103	103	103	103		Phl Indp	x	0.24	16	51	54	51	51	
HawaiianA	14	452	113	102	102	102	102	-12	Pharmacy A	0.50	19	6	36	36	36	36	
ICHI Corp	1	845	53	55	55	55	55		Ply Gms	0.12	28	82	22	21	21	21	
IndusCo x	0.12	25	56	103	95	103	103		PMC	0.82	18	105	161	157	157	157	
Int. Comm	3	3078	45	35	35	35	35		PresidioA	0.10	1	35	134	132	132	132	
Intermet	85	524	25	18	19	19	19		RagerGrad	x	31	2	25	25	25	25	
Net	0.08	15	4034	164	151	158	158		RBGW Corp	x	3	100	65	65	65	65	
Jan Bell	4	498	8	55	55	55	55		RedEcon	x	0	100	13	13	13	13	
Kellogg	23	135	135	135	135	135	135		SJW Corp	2.10	10	2	371	363	363	363	
Kirkbrd Crp	20	2	45	45	45	45	45		Shuttletron	x	0.04	15	17	17	17	17	
Kirkby Eng	22	405	19	19	19	19	19		Stent B	0.04	12	85	111	103	103	103	
Kogeq	77	335	93	93	93	93	93		TII Ind	x	71	87	34	34	34	34	
Laketech	8	36	13	13	13	13	13		TII Prod	0.23	82	15	92	92	92	92	
LakeShore Ind	15	304	55	55	55	55	55		ThermoCo x	0.36	89	975	417	395	402	402	
Lee Pharma	6	72	14	61	14	14	14		Thermoflex	x	88	88	15	15	15	15	
Linerex Inc	161	130	113	113	113	113	113		Thermox	x	21	58	28	28	28	28	
Lynch Crp	8	12	25	25	25	25	25		TimexPA	0.20	29	521	145	145	145	145	
Macmillan	2	13	37	36	36	36	36		TeamCrafty	x	1	206	24	24	24	24	
Media A	0.44	27	268	268	268	268	268		Titan	x	11	240	112	112	112	112	
Mem Co	0.23	8	20	45	45	45	45		Tubes Mex	x	7	38	81	54	54	54	
Mirrleld	7	7	7	6	7	6	7		TurnerA	0.07	71	100	193	193	193	193	
Mitog A	15	268	9	73	82	82	82		TurnerBrB	0.07	153	730	204	193	193	193	
MSR Eng	62	167	12	12	12	12	12		UnifoodA	x	5	83	21	21	21	21	
Net Print	7	127	56	56	56	56	56		UnifoodBrB	0.20	115	52	25	25	25	25	
NY Tma	0.58	346	3038	243	243	243	243		UnimPrint	x	23	23	85	25	25	25	
NYG Indp A	0.23	10	44	84	84	84	84		US Celul	x	59	85	262	285	285	285	
NormanE	120	4	5	5	5	5	5		WacomA	x	11	174	333	333	333	333	
NVR	12	10	84	84	84	84	84		WacomBr	x	4829	307	307	307	307	307	
Odettecs A	34	135	593	581	581	581	581		Weatherld	x	22	7857	12	112	112	112	
Ocean	0.24	155	350	337	337	337	337		Westar	0.60	24	313	281	281	281	281	
Opusgen S	0.40	95	1614	173	163	173	173		WIRET	1.12	20	306	143	143	143	143	
Optronics	4	100	100	100	100	100	100		Worthing	0.60	13	64	294	293	293	293	
Optronix	4	210	4	33	33	33	33		Ytronix	x	4	210	4	33	33	33	

270

- C -		Green AP												Hitec Sys																
C Tec	183	110	261 ₂	254	253 ₃		Hitech Ph	0	954	1 ₂	1 ₂	1 ₂	1 ₂		Hitec Sdn	0.20	20	441	13 ₂	13	13 ₂	-1 ₂	Telco Sys	8	777	12 ₂	11 ₂	11 ₂	-1 ₂	
Card Med	9	1275	8 ₃	7 ₃	7 ₃	-1 ₂	Grossmann	0	945	2 ₂	2 ₂	2 ₂	2 ₂	-1 ₂	Navigator	12	17	18 ₂	17 ₂	18	-1 ₂	TelcomA	303	9770	21 ₂	21	21 ₂	-1 ₂		
CardSchwps	1.37	15	185	27 ₃	261 ₂	253 ₃	-1 ₂	Gmtd Wtr	682	334	13 ₂	13 ₂	13 ₂	13 ₂	-1 ₂	NEC	0.46106	176	61 ₂	63 ₂	61 ₂	-1 ₂	Teletel	8	1604	5	5 ₂	5 ₂	-1 ₂	
CardCom/20	2.21	86	174	172 ₂	172 ₂	-1 ₂	GTT Corp	8	38	11	102 ₂	107 ₂	107 ₂	107 ₂	-1 ₂	Nelcor	16	1232	27 ₂	25 ₂	26 ₂	-1 ₂	Telex Cp	0.01	77	188	14 ₂	14	-1 ₂	
Caere Cp	118	182	72 ₂	74 ₂	75 ₂	-1 ₂	Girly Syg	5	1073	u10	93 ₂	93 ₂	93 ₂	93 ₂	-1 ₂	Netwks Gm	23	2705	17 ₂	16 ₂	16 ₂	-1 ₂	Tetra Tec	69	64	8 ₂	8 ₂	8 ₂	-1 ₂	
Calgane	2.25	7	1598	124 ₂	124 ₂	124 ₂	-1 ₂	Cal Micro	21	752	23 ₂	22 ₂	22 ₂	22 ₂	-1 ₂	Netwks S	94	453	67 ₂	65 ₂	65 ₂	-1 ₂	TelePADR	0.23	24	1381	34 ₂	23 ₂	-1 ₂	
Cambridge	1	1035	11 ₂	11 ₂	11 ₂	-1 ₂	Cardalal	1	145	3 ₂	3 ₂	3 ₂	3 ₂	-1 ₂	Neurogen	25	3	75 ₂	75 ₂	75 ₂	-1 ₂	Three Com	3319254	492	451 ₂	451 ₂	451 ₂	-1 ₂		
Capex	1	100	2	14	14 ₂	-1 ₂	Caston Inc	0.80119	25	87	85 ₂	85 ₂	85 ₂	85 ₂	-1 ₂	NewE Bus	0.80	21	363	19 ₂	19 ₂	-1 ₂	TJ Int	0.22	37	82	25 ₂	24 ₂	24 ₂	
Caroma	2	8	34 ₂	34 ₂	34 ₂	-1 ₂	Cardinal	0.12	25	144	46 ₂	46 ₂	46 ₂	46 ₂	-1 ₂	NewImage	8	583	10 ₂	10 ₂	10 ₂	-1 ₂	Tokos Med	2	705	4 ₂	3 ₂	3 ₂	-1 ₂	
CarltonCn	0.61	21	55	26 ₂	26 ₂	26 ₂	-1 ₂	Cascade	0.60	19	15	21 ₂	20 ₂	20 ₂	-1 ₂	Northgate	2510521	35 ₂	33 ₂	33 ₂	-1 ₂	Tokyo Mar	0.32	39	2	64 ₂	64 ₂	64 ₂		
Casey S	0.08	17	267	124 ₂	124 ₂	124 ₂	-1 ₂	Calgane	5	788	7	65 ₂	67 ₂	67 ₂	-1 ₂	Tom Brown	78	154	15	15 ₂	15 ₂	-1 ₂								
Cellular	8	334	19 ₂	18 ₂	18 ₂	-1 ₂	Chadron	0.16	25	841	18 ₂	18 ₂	18 ₂	-1 ₂	Topics Cb	0.28707	595	75 ₂	75 ₂	75 ₂	-1 ₂	Topics Cb	75 ₂	75 ₂	75 ₂	75 ₂	75 ₂	-1 ₂		
CEM Cp	19	126	12 ₂	12 ₂	12 ₂	-1 ₂	CentexTel	77	31	11	10 ₂	10 ₂	10 ₂	-1 ₂	TPI Enter	3	557	7 ₂	6 ₂	6 ₂	-1 ₂	Transweld	10	61	10 ₂	10 ₂	10 ₂	-1 ₂		
CentexTel	77	31	11	10 ₂	10 ₂	-1 ₂	Centifex	5	5980	126 ₂	113 ₂	112 ₂	112 ₂	-1 ₂	Midtron	0.40	25	2439	43 ₂	42 ₂	-1 ₂	Trinwick	1.00	11	20	42 ₂	41 ₂	41 ₂		
Centr Fld	1.12	40	32 ₂	31 ₂	32 ₂	-1 ₂	Chadron	0.12	23	112	111 ₂	103 ₂	103 ₂	-1 ₂	Monstar I	13	164	10 ₂	163 ₂	17 ₂	-1 ₂	Tricare	8	97	34 ₂	29 ₂	29 ₂	-1 ₂		
Chalt Spx	23	1122	113 ₂	103 ₂	103 ₂	-1 ₂	Chandler	8	20	42 ₂	42 ₂	42 ₂	42 ₂	-1 ₂	N Star Lin	4	38	55 ₂	52 ₂	55 ₂	-1 ₂	Trinim	53	202	10 ₂	10 ₂	10 ₂	-1 ₂		
Chapter 1	0.60	8	583	22 ₂	22 ₂	22 ₂	-1 ₂	Chapter 1	0.75	25	261	121	20 ₂	20 ₂	-1 ₂	Northstar X	0.88	13	1783	42	40 ₂	40 ₂	-1 ₂	TristarBIC	1.00	11	25	22 ₂	21 ₂	-1 ₂
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Home Bank	0.60	8	206	21 ₂	21 ₂	21 ₂	-1 ₂	NW Air	14	902	125 ₂	125 ₂	125 ₂	-1 ₂	Tseng Lab	0.20	12	278	75 ₂	67 ₂	-1 ₂	
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Hon Inds	0.44	21	118	30 ₂	29 ₂	29 ₂	-1 ₂	Novell	7563040	15 ₂	15 ₂	17 ₂	15 ₂	-1 ₂	TycoPA	0.08	17	2842	22 ₂	21 ₂	-1 ₂	
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Honk	0.44	21	118	30 ₂	29 ₂	29 ₂	-1 ₂	NSC Corp	7	81	21 ₂	83	3	-1 ₂	U -							
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Hornbeck	0.72	25	261	121	20 ₂	20 ₂	-1 ₂	Old Hitter	0.68	1521428	43 ₂	40 ₂	43	-1 ₂	U -							
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Hornsey	0.44	21	118	30 ₂	29 ₂	29 ₂	-1 ₂	OCharleys	28	28	18	17 ₂	17 ₂	-1 ₂	UChassis	1.03	13	20	15 ₂	15 ₂	-1 ₂	
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Hornsey	0.44387	30	4	34 ₂	37	37	-1 ₂	Octel Com	14	979	19 ₂	17 ₂	17 ₂	-1 ₂	US Tel	2.00	12	90	51 ₂	51	-1 ₂	
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Hornsey	0.20	17	485	18 ₂	17 ₂	17 ₂	-1 ₂	Offshore	14	533	14 ₂	14 ₂	13 ₂	-1 ₂	United St	0.40	9	23	10 ₂	10 ₂	-1 ₂	
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Huntington	0.80	11	4162	26 ₂	25 ₂	25 ₂	-1 ₂	Oglebay N	0.80	8	28	28 ₂	24 ₂	-1 ₂	Unilog	0.24	20	26	27 ₂	27 ₂	-1 ₂	
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Hurta Co	0.08	7	2	25 ₂	25 ₂	25 ₂	-1 ₂	Ohio Cb	1.48	6	365	30 ₂	29 ₂	-1 ₂	Unirin	1.40	22	843	41 ₂	40 ₂	-1 ₂	
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	HutchTech	42	457	27	25 ₂	25 ₂	25 ₂	-1 ₂	Ohio Kent	1.15	10	34	33 ₂	33 ₂	-1 ₂	US Bancp x	0.86	10	3716	26 ₂	25 ₂	-1 ₂	
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Hycor Bio	18	6	51 ₂	47 ₂	47 ₂	-1 ₂	Old Nails	0.92	16	196	36 ₂	36	-1 ₂	US Energy	30	10	45 ₂	41 ₂	41 ₂	-1 ₂		
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Hymat	1.0	31	347	31 ₂	32 ₂	32 ₂	-1 ₂	Onbasecorp	0.80	8	138	33 ₂	32 ₂	-1 ₂	US Corp	1.12	9	551	14 ₂	13 ₂	-1 ₂	
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Hymat	1.0	31	347	31 ₂	32 ₂	32 ₂	-1 ₂	One Price	14	97	19 ₂	18 ₂	18 ₂	-1 ₂	Us Med	11	99	71	67 ₂	67 ₂	-1 ₂	
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Hymat	1.0	31	347	31 ₂	32 ₂	32 ₂	-1 ₂	Optical R	20	129	21 ₂	21 ₂	21	-1 ₂	Us Telev	10	67	47 ₂	46 ₂	46 ₂	-1 ₂	
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Hymat	1.0	31	347	31 ₂	32 ₂	32 ₂	-1 ₂	Oracles	5213653	36 ₂	35 ₂	36	-1 ₂	Utr Telev	10	46	5 ₂	54 ₂	54 ₂	-1 ₂		
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Hymat	1.0	31	347	31 ₂	32 ₂	32 ₂	-1 ₂	Orb Sons	48	54	204	18 ₂	18 ₂	-1 ₂	Valemont	0.30	33	289	151 ₂	141 ₂	151 ₂	
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Hymat	1.0	31	347	31 ₂	32 ₂	32 ₂	-1 ₂	Orbotech	0.99	21	443	81 ₂	75 ₂	-1 ₂	Vigrid Cell	67	192	243	34 ₂	34 ₂	-1 ₂	
ChirSh	0.08	14	3607	104 ₂	104 ₂	104 ₂	-1 ₂	Hymat	1.0	31	347	31 ₂	32 ₂	32 ₂	-1 ₂	OrchidSpp	8	7	141 ₂	13 ₂	13 ₂	-1 ₂	Venoface	18	533	17 ₂	16 ₂	16 ₂	-1 ₂	

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— 1 —

AMERICA

Fresh setback for Dow as dollar declines

Wall Street

US stocks suffered their second big setback in a row yesterday morning as a falling dollar excited fresh concerns over the direction of monetary policy, writes Frank McCourt in New York.

By 1pm, the Dow Jones Industrial Average was down 30.13 at 3,746.85, and the more broadly based Standard & Poor's 500 was 3.15 lower at 455.30.

The secondary markets also registered solid losses, with the Nasdaq composite down 1.19 per cent, or 8.70 points, at 720.85. The American Stock Exchange, off 4.12 at 436.12, held up only a little better.

Activity on the NYSE returned to a more sedate pace after a frenzied "triple witching" session on Friday. By early yesterday afternoon, volume was 13m shares.

The continued weakness of the dollar sent a shiver through the US financial markets, destroying any hopes that stocks would rally on the heels of Friday's 34-point plunge.

Yesterday, however, bargain hunters were thin on the ground. Stocks were in retreat from the opening bell amid fears that the Federal Reserve may have no choice but to raise interest rates as early as next month to support the slumping dollar.

The potential impact of such a move on the economy undermined any inclination by the stock market to rally. Bonds were no help either, though the Treasury market was buttressed by a softer tone in commodities.

Amid these cross-currents, economically sensitive stocks were leading share prices in a

determined march lower. Deere, a farm-equipment manufacturer, dropped 5.1% to \$73.4 and Eaton, a supplier of motor vehicle components, lost 3.1% to \$33.7. Reynolds, the aluminum producer, shed 5.1% to \$34, while Bethlehem fell 1.1% to \$20.7.

In other Dow industrial issues, Sears dropped 4.7% to \$47.7. However, Philip Morris added 5% to \$50.4 following news of the resignation of its chairman, Mr Michael Miles.

He was believed to be an advocate of a proposal to split the food and tobacco businesses into separate companies.

US Healthcare jumped 3.1% to \$42.4 on speculation that Johnson & Johnson was considering a takeover bid for the company, a pioneer in the field of health maintenance organisations.

J&J edged 5% lower to \$43.7.

Meanwhile, the Nasdaq gave up more ground as the technology sector stumbled again and financial issues weakened. Circuit Logic was marked down 3.2% to \$28.4, while Atmel receded 5.1% to \$24.4.

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EUROPE

Fearful bourses shaken by roller-coaster ride

Bourses took a frightening roller-coaster ride, led down initially by a near percentage point drop in US bonds after Continental market hours last Friday, writes Our Markets Staff.

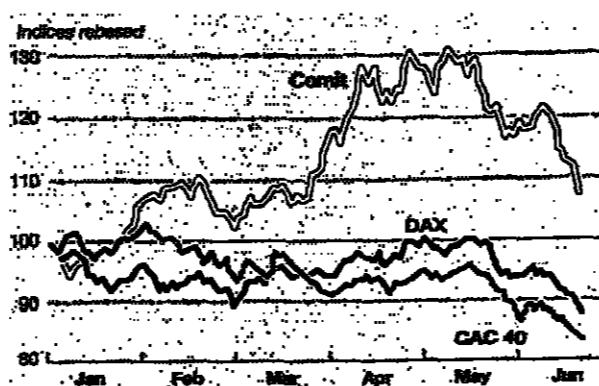
The gloom thickened on weekend comments suggesting that UK interest rates would soon be on the way up, said Mr John Blackley at James Capel in London. Bond markets around the Continent took flight, fell on heavy selling, and equities followed suit.

In the European afternoon, US Treasuries fell, turned round back again on profit-taking.

Germany's September bond future followed this pattern, said Mr Blackley, falling 110 basis points, and recovering to only 36 points down; but it lost ground again, showing a drop of 68 at 90.37 late yesterday.

FRANKFURT's technical analysts offered a dismal prospect for the Dax index fell 11.90, or 4 per cent, to 1,969.82 during the session. If support did not hold at 1,950, said one, 1,750 was the next stop.

As it happened, bonds then staged their intraday recovery and the Ibis-indicated Dax recovered to 1,986.42 after an intraday low of 1,953.15. How-



Source: FT Graphics

Index rebased

1990 = 100

Jan Feb Mar Apr May June

1994

Source: FT Graphics

ever, a number of analysts were saying that the index might test 1,950 again today.

Hopes of German economic recovery had been tarnished by a succession of corporate disasters, said observers, in Metallgesellschaft, Schneider and, most recently, Procedo. Banks weakened with Deutsche down DM38.50, or 5.3 per cent to DM693.50 and Dresdner DM26.5, or 6.9 per cent lower at DM560. Meanwhile, the drop in the dollar below DM1.60 hit Lufthansa, DMI3, or 7.4 per cent lower at DM162.

Turnover fell from 25.6bn, inflated by last Friday's DTB contracts closures, to DM8.9bn.

MILAN saw heavy selling ease late in the day but the Comit index still finished 27.27 or 3.9 per cent lower at DM1.63, sharply below the D90 support level.

Among the blue chip losers, Fiat fell 1.12 to DM1,038, in the wake of weekend comments by Mr Lamberto Dini, the treasury minister, who said that the government had not yet discussed the issue of incentives for the motor market.

Metabolanca lost 1.74 to 4.9

per cent to DM1.41. The merchant bank has yet to set a definite price for its rights issue later this week although it had indicated at least DM1,000 per share.

PARIS fell sharply, but ended off its lows on short covering, the CAC-40 index falling 32.51, or 1.7 per cent to 1,903.04 after a drop of over three per cent.

Turnover was heavy at FT5.7bn. Traders said that much of the selling came from French retail investors who had suffered losses on bond holdings held in savings plans.

Transnational partnerships were shaky. Euro Disney hit DM14.4 before recovering to go ex rights and 70 centimes higher at DM16.25. Eurotunnel's rights issue, meanwhile, seemed to be running into more serious trouble as the shares closed another 45 centimes down at DM15.20, after a low of DM13.85.

ZURICH was dragged down by interest rate worries, the weak dollar and derivatives related selling. The SMI index fell 2.26 or 3.1 per cent to 2,545.0, after picking itself up from an intra-day low for the year of 2,512.8.

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